

CITY OF DUNWOODY

400 Northridge Road Suite 1250

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www.dunwoodyga.gov

MEMORANDUM

To:

Warren Hutmacher, City Manager

From:

Roma Rowland, Director of Human Resources

Date:

January 23, 2009

Subject:

Authorization for the City Manager to establish a comprehensive benefits

plan for the City of Dunwoody

Staff Recommendation:

Staff recommends that the City Manager establish the proposed comprehensive benefits plan for the employees of the City of Dunwoody.

Background:

The City of Dunwoody will establish a comprehensive benefits program for City of Dunwoody employees. As a general recruiting strategy to attract the best employees, it is imperative to design an attractive, competitive benefits package, while remaining fiscally responsible to the citizens.

Discussion:

An analysis of what other cities are doing in surrounding areas was done and staff closely examined what each vendor could do in providing not only the best rates and product, but also the best in customer service. By utilizing different vendors to provide different benefits, the City will be able to maximize their strengths and ability to remain competitive, and provide the best services to the employees of the City.

Alternatives:

The City of Dunwoody will continue to attempt to convince quality employees to leave their current employer and benefits, without being able to demonstrate a competitive package with the City.

Financial Impact:

The benefits package presented is well within the adopted budget. A comprehensive benefits package is a critical component of the Police staffing path. Delay in adopting a package or failure to adopt a competitive, well rounded benefits package jeopardizes the City's ability to staff the Police Department by April 1st, which will result in additional payment to DeKalb County of \$430,000 per month.

Attachments:

Attached are the four (4) components of the City's Benefit package described as: 1) Medical Plan, 2) Dental, Vision & Flexible Spending Accounts 3) Life AD&D and Disability Insurance and 4) City of Dunwoody Retirement Plan.

City of Dunwoody Benefits Cost Analysis January 26, 2009

Insurance Benefits	ÇİÇ.	Δ <u>i</u>			Municipal	Control of the Contro	City Wide	Projected	and the second s
	Council	Manager	City Clerk	Finance	Court	Police	Budget	Cost	Over/Short
Medical		10,000	10,000	10,000	10,000	270,000	310,000	318,870	(8,870)
Dental		3,800	3,800	3,800	3,800	90,000	105,200	14,979	90,221
Disability		009	009	009	900	27,000	29,400	29,400	ı
l ife		1.200	1,200	1,200	1,200	54,000	58,800	44,100	14,700
Vision		1,200	1,200	1,200	1,200	54,000	58,800	1	58,800
Departmental Total		16,800	16,800	16,800	16,800	495,000	562,200	407,349	
		•				Excess Budgeted Amount	d Amount		154,851
Retirement									
I	City	City			Municipal		City Wide	Projected	
	Council	Manager	City Clerk	Finance	Court	Police	Budget	Cost	Over/Short
Social Security	5.456	9,436	4,092	7,130	3,596	136,407	166,117	166,117	1
Refirement		17,400	7,920	13,800	096'9	264,013	310,093	310,093	1
Departmental Total	5,456	26,836	12,012	20,930	10,556	400,420	476,210	476,210	
Supplemental Benefits	efits								
Signing Bonus		Police Officers	ers	29	\$2,000	\$2,000 1 Occurrence		\$58,000	
Housing Stipend		Employees		ω	\$300 8	9 Months		\$21,600	
Gvm Memberships		Employees	Employees (approximately)	30	\$33 6	9 Months		\$9,000	
Tuition Reimbursement	int	Employees	•	10	\$2,000 /	Annually per employee	loyee	\$20,000	
				-	Total Supplen	Total Supplemental Benefits		\$108,600	\$108,600
					Net (Over)/Under Budget	der Budget	•		\$46,251

Medical Plans Summary:

To develop employee benefit solutions for The City of Dunwoody, the brokerage firm selected by the City, Bryant Wharton, used benchmarking data from a client base of local municipalities to recommend benefit plan options that are competitive in the marketplace. Benchmarking data included cities such as the City of Sandy Springs, the City of Roswell, and the City of Alpharetta, to name a few. This summary information was reviewed with the City Staff with recommendations of various plan options aligned with the City's goal to offer benefits similar in value to neighboring municipalities, and the need to select benefit plans that are priced competitively and provide great value to City employees.

The Staff recommends Blue Cross Blue Shield of Georgia as the preferred medical insurance carrier for the City of Dunwoody based on their:

- Deep experience working with local municipalities,
- Brand name recognition and the respect the brand generates throughout the community, and
- Large open access network of physicians that does not require City employees to elect a primary care physician or obtain referrals to see a specialist.

Additionally, it has been the experience that Blue Cross consistently processes claims timely and correctly, and provides some of the best customer service tools accessible via phone and web.

In order to remain competitive the City will cover 100% of the cost of employee coverage for medical benefits. The City will cover 90% of the cost for dependent coverage for the HMO and POS coverage and 80% of the cost for PPO coverage.

However, should an employee decide to opt out of the insurance the City will have a provision whereas in exchange for insurance coverage employees will receive \$400.00 of taxable compensation per month. The election period to participate in this program is within the first 30 days of employment. If circumstances should change, the option of insurance coverage through the City of Dunwoody will be offered during the enrollment period each year. Employees may also re-apply for insurance through Dunwoody if the coverage is lost due to a qualifying event as determined by the Department of Labor.





Medical Plans

	Medical Plans	
Blue Cross Blue Shield HMO 3005 AX	Blue Cross Blue Shield POS 2007 AX	Blue Cross Blue Shield PPO 1503
\$200	\$500	\$500
\$1,500	\$1,500	\$1,500
\$25	\$25	\$25
\$33	\$35	\$25
100%	100%	%08
Covered at 100%	100%, After Deductible	80%, After Deductible
\$100 Copay	\$100 Copay	80%, After Deductible
\$500	\$500	\$2,500
\$1,500	\$1,500	\$7,500
\$100 Copay	\$100 Copay	\$100 Copay
Unlimited	Unlimited	\$5,000,000
\$20 / \$35 / \$60	\$20 / \$35 / \$60	\$20 / \$35 / \$60
HMO 3005 AX*	POS 2007 AX*	PPO 1503*
\$381.41	\$396.72	\$487.50
\$762.83	\$793.46	\$975.01
\$724.69	\$753.78	\$926.25
\$1.144.24	\$1,190.18	\$1,462.51

Hospitalization-Inpatient
Hospitalization-Outpatient
Out of Pocket Limit Ind.
(Ded + Colnsurance) Family
Emergency Room
Lifetime Maximum
RX Generic/Preferred/Non-Preferred

Ind. Family Primary Specialist

Coinsurance %

Office Copay Deductible

*Rates contingent upon medical underwriting and census changes.

Employee Employee + Spouse Employee + Child (ren) Family

Monthly Rates

Enrollment Assumptions Employee Employee + Spouse Employee + Child (ren) Family	Total Monthly Premium Total Combined Monthly Premium Total Combined Annual Premim
Emroll Emp Emp	Total Total

Dunwoody Portion of Monthly Premium **Employee Portion of Monthly Premium** Total Monthly City of Dunwoody Cost

Portion of Premium Paid by Dunwoody

	Sample Cost Sharing**	
HMO 3005 AX	POS 2007 AX	PPO 1503
2	9	7
2	4	~
1 =-	N	Ħ
7	8	5
\$12,167.08	\$16,583.16	\$11,163.82
	\$39,914.06	
	\$478,968.72	
AND THE RESERVE AND THE PROPERTY OF THE PROPER		
100% Single / 90% Dependents	100% Single / 90% Dependents	100% Single // 80% Dependents
\$11,141.08	\$15,162.88	\$9,126.06
\$1,026.00	\$1,420.28	\$2,037.76
	\$35,430.01	
	\$425.160.11	

Total Annual City of Dunwoody Cost

Dental, Vision, and Flexible Spending Accounts Summary:

Bryant Wharton also researched plan alternatives for dental, life, disability, and vision insurance and selected insurance carriers and plans that are competitive with other local municipalities.

The Staff recommends Standard Insurance Company as the preferred dental insurance carrier with a PPO plan provision. In order to remain competitive the City will cover 100% of the cost of employee coverage for medical benefits. The City will cover 50% of the cost for dependent coverage.

The Staff recommends offering an employee assistance program to provide City employees with access to resources qualified to assist with issues ranging from family problems and addiction to financial stress and dependent care, to name a few.

Bryant Wharton is implementing a health flexible spending arrangement (FSA) to help City employees better manage their health care expenses by providing the opportunity to make pre-tax payroll contributions to their FSA and use those funds to pay for qualified health expenses using that pre-tax money. Employees benefit both through the tax savings, and by having a tool that they can use to budget for health expenses throughout the year. There are no fees that will be incurred by the City to manage this plan.

Life / AD&D and Disability Insurance

The Staff recommends Standard Insurance Company plan that includes an additional life insurance benefit for police staff. This unique plan feature is only available to municipalities, and ensures the competitiveness of the City's life benefits.

CITY OF DUNWOODY RETIREMENT PROGRAM

The City recommends providing its employees a comprehensive retirement program consisting of a 457, a 401(a) plan, and a social security account.

The 457 plan allows for employees to defer part of their pay on a tax-deferred basis into the investment of their choice. The second plan provides for a contribution on behalf of the City to each employee to save for retirement. Currently, this contribution is 10% of pay. The City will also contribute the social security withholding amount (6.2% for 2009) for each eligible employee into the investment of their choice. The plan allows each participant to select investments based upon individual risk tolerance. We have several Lifetime portfolios which ensure a proper investment mix.

Principal Financial Group, a leader in Retirement Programs, provides administration for the City's plan. David Griffin, of National Retirement Partners, will provide employee education and third party investment monitoring on a quarterly basis. The cost of setting up the plans with Principal will be a one time set up fee of \$1000.00

Here are a few highlights about the plan:

Entry Requirements:

Age 21 or older Service requirement is 30 days Monthly entry date

Vesting Percentage: 100% vested after 6 months of service

Plan Distributions: Benefits are payable at: Retirement (Age 60) Early Retirement (Age 55 and 5 years of service) Death Termination of employment



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Staff Recommendation:

Staff recommends that the City Manager establish the proposed supplemental benefit package for the employees of the City of Dunwoody.

Background:

The City of Dunwoody will establish a supplemental benefit package for City of Dunwoody employees. As a general recruiting strategy to attract the best employees, it is imperative to design an attractive, competitive supplemental benefit package, while remaining fiscally responsible to the citizens.

Financial Impact:

The supplemental benefit package presented is within the total budget for benefits.

Attachments:

Supplemental component of the City's Benefit package.

Supplemental Benefits

Tuition Reimbursement

Staff recommends the City offer tuition reimbursement for up to \$2,000 a year per individual. The City would establish a tuition reimbursement policy which would only pay for a grade of C or higher and would require repayment if the person does not remain employed by the City for one year after reimbursement.

Housing Stipend

Staff recommends a monthly housing allowance for any City employee who lives within the jurisdiction to encourage staff, with particular emphasis on police, to live within the Dunwoody city limits. The allowance would be \$300 a month, paid for up to 36 months.

Gym Membership

Staff recommends the City offer a gym membership at a location where the City has negotiated favorable rates. Employees must opt in for this benefit.

Signing Bonus

Staff recommends a signing bonus of \$2,000 for police officers, payable 90 days after employment starts. The bonus would have to be paid back if the officer leaves prior to completing two (2) years of service.