PERIMETER FOCUS: ENVISIONING A NEW ATLANTA CENTER

LIVABLE CENTER INITIATIVE (LCI)



UPDATE





Credits:

Our thanks to the following people for their vision, support, and leadership throughout the LCI update process:

CLIENT TEAM:

Ms. Yvonne Williams, President PCIDs

Mr. Michael Hanlon, Director of Special Projects/External Affairs PCIDs

Ms. Ann Miller, Project Manager PCIDs

Ms. Rebecca Rider, Project Assistant PCIDs

PERIMETER CIDS BOARD OF DIRECTORS: DEKALB PCID:

Mr. Robert P. Voyles - DeKalb Perimeter CID Chairman

Mr. John R. Sullivan – DeKalb Perimeter CID Vice Chairman

Mr. Ted Turner – DeKalb Perimeter CID Treasurer

Mr. Martin D. Fortes – DeKalb Perimeter CID Secretary

Mr. Timothy W. Hughes – DeKalb Perimeter CID Board Member

Mr. Dean J. Patterson – DeKalb Perimeter CID Board Member

Ms. Kay Younglove - DeKalb Perimeter CID Board Member

FULTON PCID:

Mr. John R. Sullivan - Fulton PCID Chairman

Mr. Dean J. Patterson – Fulton PCID Vice Chairman

Ms. Diane S. Calloway - Fulton PCID Treasurer

Mr. Adam Orkin - Fulton PCID Secretary

Mr. Terry Kremeier - Fulton PCID Board Member

Mr. Donald Mabry - Fulton PCID Board Member

Mr. Timothy W. Hughes - Fulton PCID Board Member

Mr. Walter L. Fish – Fulton PCID Board Member

CONSULTANT TEAM

Urban Collage, Inc

Mr. Stanford Harvey, AICP, Principal

Mr. Robert Beale, Principal

Ms. Trupti Kalbag, Associate

Mr. Carlos Garcia, Project Planner

PBS&J

Mr. Taylor Wright

Mr. Mathew Mulry

Table of Contents

Introduction

- I. Overview
- II. Perimeter LCI Plan Vision
- III. Methodology
- IV. Study Area
- V. Existing Zoning Issues
- VI. Future Land Use
- VII. Market Analysis
- VIII. Public Participation Process
- IX. LCI Program Goals

1.0 Subarea 1: Sandy Springs Transit Village

- 1.1. Subarea Context
- 1.2. Existing Land Use and Development Patterns
- 1.3. Existing Transportation and Circulation Patterns
- 1.4. Development Opportunities
- 1.5. Proposed Transportation and Circulation Improvements
- 1.6. Other Public Improvements

2.0 Subarea 2: Dunwoody Transit Village

- 2.1. Subarea Context
- 2.2. Existing Land Use and Development Patterns
- 2.3. Existing Transportation and Circulation Patterns
- 2.4. Development Opportunities
- 2.5. Proposed Transportation and Circulation Improvements
- 2.6. Other Public Improvements

3.0 Subarea 3: Medical Center Transit Village

- 3.1. Subarea Context
- 3.2. Existing Land Use and Development Patterns
- 3.3. Existing Transportation and Circulation Patterns
- 3.4. Development Opportunities
- 3.5. Proposed Transportation and Circulation Improvements
- 3.6. Other Public Improvements

4.0 Subarea 4: Glenlake Mixed-Use District

- 4.1. Subarea Context
- 4.2. Existing Land Use and Development Patterns
- 4.3. Existing Transportation and Circulation Patterns
- 4.4. Development Opportunities
- 4.5. Proposed Transportation and Circulation Improvements
- 4.6. Other Public Improvements

5.0 Subarea 5: GA-400 Mixed-Use District

- 5.1. Subarea Context
- 5.2. Existing Land Use and Development Patterns
- 5.3. Existing Transportation and Circulation Patterns
- 5.4. Development Opportunities
- 5.5. Proposed Transportation and Circulation Improvements

5.6. Other Public Improvements

6.0 Subarea 6: I-285 Mixed-Use District

- 6.1. Subarea Context
- 6.2. Existing Land Use and Development Patterns
- 6.3. Existing Transportation and Circulation Patterns
- 6.4. Development Opportunities
- 6.5. Proposed Transportation and Circulation Improvements
- 6.6. Other Public Improvements

7.0 Subarea 7: Transition Zone

- 7.1. Subarea Context
- 7.2. Existing Land Use and Development Patterns
- 7.3. Existing Transportation and Circulation Patterns
- 7.4. Development Opportunities
- 7.5. Proposed Transportation and Circulation Improvements
- 7.6. Other Public Improvements

8.0 Implementation Plan

- 8.1 Implementation Framework
- 8.1 5-Year Implementation Table

9.0 Appendix

Introduction

I. Overview:

The Perimeter Center area has experienced tremendous growth and transformation since the completion of the "Perimeter Focus" LCI study (LCI Plan) prepared by the Perimeter Community Improvement Districts (PCIDs) in December 2001. Already one of the largest suburban office districts in metro-Atlanta, Perimeter Center is on its way to becoming an active mixed-use district. This study, funded by the Atlanta Regional Commission (ARC) under the Livable Centers Initiative (LCI) Program, recommended broad land use and zoning changes, along with a comprehensive transportation implementation program to guide infrastructure improvements in this area. The four phase planning process conducted between July 2001 and December 2001 resulted in a strategic action plan for implementing projects and partnerships over the next five years. Since its adoption in 2001, the following implementation has occurred:

LCI Projects: In the past two years, the LCI plan has achieved unprecedented success in acquiring state and federal dollars for executing transportation projects. Thirty-nine of the forty-eight projects listed in the Five Year Action Plan have been funded, are currently in design or construction, or have been completed. Three streetscape and intersection projects – along Perimeter Center Parkway and Peachtree Dunwoody Road, identified by the plan as priority projects, have received a total of about \$6.5 million in funds under LCI Implementation grants. ARC also funded the "The Sandy Springs MARTA Station Area Study", completed by the PCIDs in 2003, using the LCI Implementation Study grant. Additionally, the PCIDs have created the "Public Space Standards" recommended by the LCI Plan to assure consistent and high-quality public improvements in 2002.

Other Transportation Projects: Along with obtaining LCI funds, the PCIDs have also received funds through Transportation Enhancement (TE) and the Governor's Bond program. Traffic congestion along GA-400 and I-285 are major concerns related to access and mobility in the region, and the currently proposed Transportation Improvement Plan (TIP) has authorized funding for creating a Collector-Distributor System along GA-400, interchange improvements at Abernathy, I-285 & GA-400 and Ashford Dunwoody Interchanges to mitigate this problem. Another high-profile project is the proposed I-285 Bus Rapid Transit (BRT) Line, currently in the Environmental Impact Statement (EIS) study stage. This project is expected to be completed in the next five to ten years.

Regulatory Enhancements: Solidifying its partnerships with Fulton and DeKalb Counties through the LCI Plan, the PCIDs have collaborated with both counties for providing local match monies for currently funded projects. DeKalb County is currently preparing a Transit Oriented Development (TOD III) zoning category to support the type and density recommended by the LCI Plan. In March 2004, Fulton PCID amended its Zoning Regulations by adding Article 12-B (1), the Perimeter Community Improvement District, to adopt the Perimeter Public Space Standards. This amendment applies to the LCI study area within Fulton County jurisdiction. In addition to these zoning modifications, both DeKalb and Fulton Counties are including land use recommendations made by the LCI Plan, in their Comprehensive Plan update, to be adopted in December 2005.

Private Development: An indirect effect of this plan has been its effect on attracting high-quality private development. These transportation and regulatory successes have attracted over \$500 Million dollars in private investment, making it one of the fastest developing areas in the region. A large number of high-density mixed-use developments are under construction or have received zoning variances as described in the following sections. This wide-ranging success in implementing the LCI Plan has encouraged the PCIDs to take a proactive approaching for updating the Plan and preparing for the next ten years of development. This update aspires to achieve the goals and objectives recommended by the LCI plan.

II. Perimeter LCI Plan Vision:

One of the key goals of the Perimeter LCI plan was to build consensus on a vision for the Perimeter area utilizing a comprehensive community participation approach. planning team met one-on-one with stakeholders in the area to understand their goals and future plans. Additionally, a webbased facilitated community character survey which became known as the Perimeter Compass', was taken by over 275 people, and proved to be an effective guide for defining the use, density and visual character of new development in Perimeter Center. A number of public meetings were also held throughout the process to build consensus on the overall vision.

The culmination of this visioning process resulted in the Framework Plan, which serves as a comprehensive future land use plan for the entire area. High-density mixed-use was

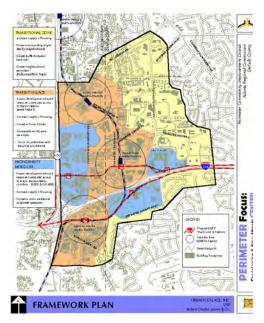


Fig I. Perimeter LCI Framework Plan

recommended along the two main corridors – GA-400 and I-285. A quarter mile radius around each of the three MARTA Stations serving the study area was identified as potential "Transit Villages", with high-density mixed-use development aimed at creating a '24-hour environment' for people to live, work and shop and socialize. The remaining study area was defined as a "Transition Zone", where sensitive design standards would allow appropriate buffering of new development to protect the surrounding neighborhoods. Using these three districts, the overall objective of the Plan was to change Perimeter from an office focused district to a mixed-use activity center, the goal of the LCI program. This would also improve the jobs to housing balance, providing housing options for people currently commuting to Perimeter. The following section describes the methodology used in this study. Based on this mixed-use scenario, the Market Study conducted as a part of the LCI process estimated over 11,500 new housing units and over 11 million square feet of new office.







Fig. II. Popular Images from the Community Visioning Survey

III. Methodology:

The LCI Update takes the overall vision and recommendations made by the original LCI plan to the next step, by studying each of these proposed future land use districts in detail. The Update makes recommendations for land use development in each subarea described in section VI, which in turn define the transportation and infrastructure improvements that would be needed to encourage these mixed-use growth patterns. The study has been conducted in two phases as described below:

1. Inventory and Assessment:

The Perimeter area is fast developing with new projects changing the landscape. To understand and document the pattern of new growth accomplished since the completion of the plan, the planning team revalidated existing conditions gathered during the LCI process. This was done through a survey of existing land use along with a detailed documentation of transportation projects currently planned, under construction or recently completed. In addition, the planning team researched newspaper articles and interviewed stakeholders to verify planned projects and other public improvements. The team is also working with both DeKalb and Fulton County to include their recent zoning, transportation or land use plan updates into this report and assure consistency in all recommendations. The inventory and assessment includes the following analysis:

- A. Existing land use: The planning team updated existing land use data through a windshield survey. Land use categories including residential, commercial, institutional, open space etc. were created based on type of use and density. In general, the land use categories derived for this study are a modification of the land use classification systems used by Fulton and DeKalb County. The calculations are based on parcel level GIS data compiled by Fulton County and parcel information from DeKalb County.
- B. Existing Transportation Network: Verifying planned projects in the area is essential for understanding the need for future improvements. Hence the planning team conducted a detailed sidewalk inventory, along with researching proposed public projects through TIP and Regional Transportation Plan (RTP).
- C. Existing Circulation Network: The Perimeter Public Space Standards recommended a comprehensive street classification to provide a guide for maintaining the overall high-quality of streetscape design and standards, while focusing on individual streetscape/roadway improvement projects. This street hierarchy system is based on sidewalk widths, existing development character and vehicular speeds. **Boulevards** are primarily commuter routes connecting to interstate highways. They are recommended to have tree-lined medians and heavy landscaping. **Thoroughfares** are secondary commuter roads connecting Boulevards and major locations in the area. **Avenues** are the destination oriented "main streets" pedestrian friendly, transit connectors with low vehicular speeds. **Streets** are the local serving roads with very low traffic volumes and speeds.
- D. Database: The creation of a GIS Database of existing development that can allow documentation of the quantity and type of existing land uses. This database would be regularly updated to include new developments.
- 2. <u>Plan Analysis and Recommendations</u>: Using the information gathered in the Inventory and Assessment phase, the planning team created a comprehensive list of projects that would be necessary for the effective and planned growth of this area. These projects

were then prioritized based on current conditions and funding potential to create the updated five-year action plan. The land use and transportation recommendations had the following components:

A. Development Opportunities: As one of the fastest growing areas in the region, the Perimeter Center area has multiple projects under construction or planned, as described in the following sections. These new developments are anticipated to encourage more high-quality private developments. The planning team has identified future development sites for short-term and long-term based on current usage, density and location. Short term development is identified mostly on vacant land or properties with abandoned/unoccupied buildings. Long term opportunities are identified primarily on parcels with highly underutilized buildings, surface parking lots etc.

B. Operational Improvements: One of the goals identified in the original LCI plan was to improve current traffic congestion and the planning team recommends a three step approach for trying to achieve this goal. The first approach is to work with federal, state and local authorities in implementing large infrastructure projects such as interstate highway and interchange improvements. The second step proposes improving the local street grid pattern by encouraging new internal roads within private developments to provide vehicular and pedestrian options. The third approach encourages increasing transit to support to the new residents and employees and increasing development around existing and proposed transit stations.

C. Circulation Improvements: A considerable investment in pedestrian-safety related infrastructure needs to be invested in this area to promote it as a true live-work-play center. Projects would vary from streetscapes, intersection enhancements, and bikeways to public art, signage and wayfinding.

IV. Study Area:

The original LCI Plan Study Area largely covered the commercial core around Perimeter Mall, numerous office parks and surrounding shopping centers. In particular, the study are was bordered by GA-400 on the west, Glenridge Connector on the south, Mt. Vernon Highway on the north and creek-bed separating the single family neighborhoods from Perimeter Center on the east. It also included some residential developments along the periphery of this commercial core.

As Illustrated in Figure IV, the Study Area for the LCI update includes most of the original boundary and has been expanded to include the commercial development along Barfield Road, Glenlake Parkway and Glenridge Drive. The Fulton PCID was created during the original LCI process and this study takes into consideration the area under their jurisdiction. Single-family communities north of Mt. Vernon



Fig. III. Perimeter LCI Study Area

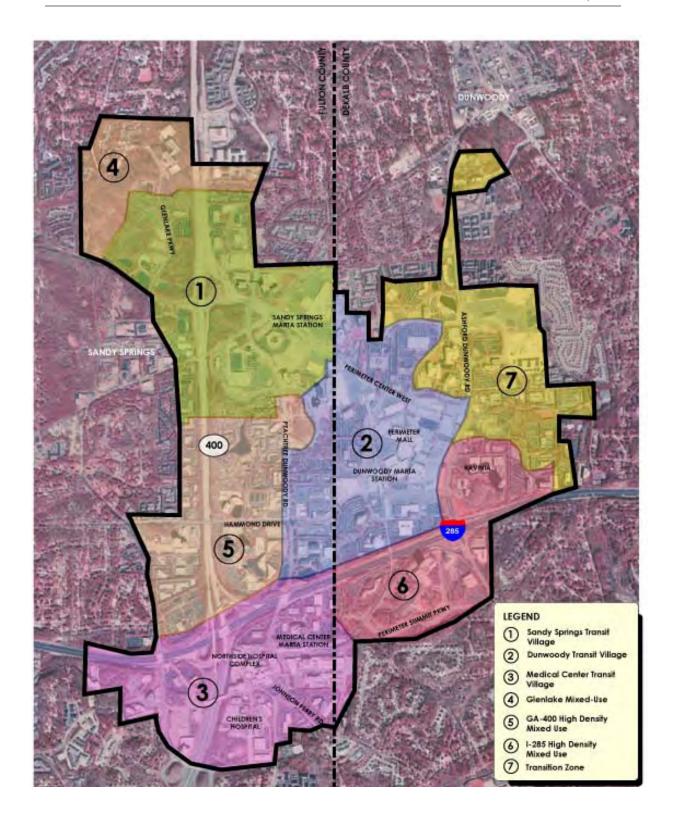


Fig. IV. Perimeter LCI Update Study Area

Road and south of I-285 included in the original study have been excluded since they are not likely to redevelop in the near future.

The expanded Study Area consists of numerous properties with low-density commercial development and hence holds good potential for redevelopment in the near future. Additionally, it includes areas that currently create a transition zone between higher density office development and single-family neighborhoods that would require attention to density, design and quality of development. And finally, the expanded Study Area allows for creating effective linkages between the existing neighborhoods and future mixed-use developments in this area.

For the purposes of this study, the Study Area is divided into seven subareas based on location, access and potential for future development, recommended by the LCI Study. Subareas 1, 2 and 3 encompass parcels around the three MARTA Stations are described as the three Transit Villages in the LCI Plan. Subareas 4, 5 and 6 include the areas bordering the GA-400 and I-285 corridors which would allow accessibility for high-density development. Subarea 7 forms the transition area between Perimeter's commercial core and single family neighborhoods. Detailed descriptions of these subareas are included in the introductions of each of the following sections.

V. Existing Zoning Issues:

Existing zoning patterns in Perimeter are reflective of Perimeter's predominately commercial nature with a majority of parcels zoned either Office-Institutional (OI) or Commercial (C-1/NS). Though the study area straddles two jurisdictions, the zoning patterns show the same general patterns. Both counties have had recent rezoning to allow a mix of commercial and residential categories. In Fulton County, the Northpark site, the Home-Depot site and parcels along Barfield have recently been rezoned to a Mixed-Use (MIX) category. In DeKalb County, we see similar examples of numerous parcels being rezoned to OCR (Office-Commercial-Residential). This recurring pattern shows evidence of the market demand for residential development, especially within walking distance of the transit stations, which is consistent with the recommendation made the LCI Plan.

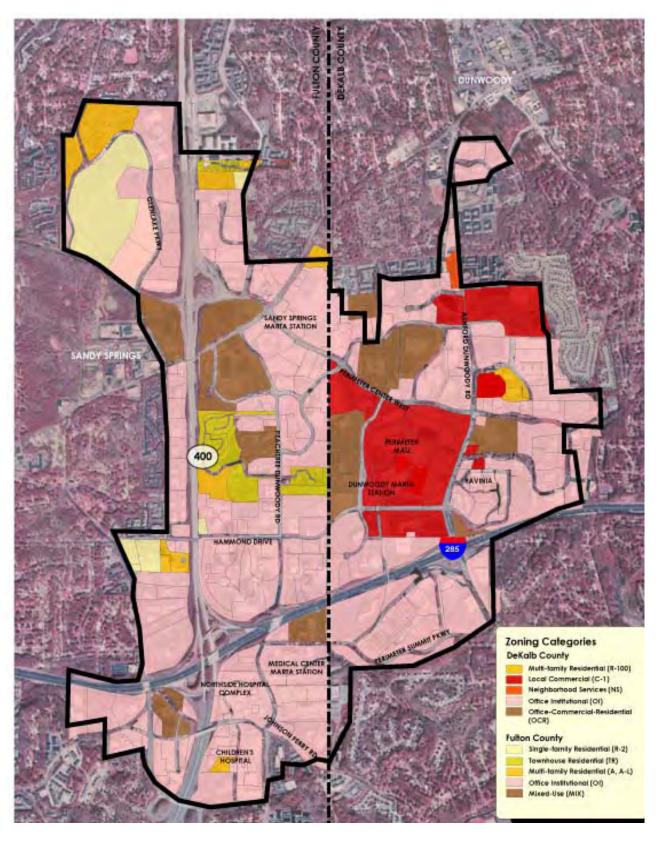


Fig. V. Existing Zoning Map

VI. Future Land Use:

The Future Land Use Map is the comprehensive guide for development in the Perimeter area. As the culmination of the planning process, it incorporates the vision defined by the stakeholder community and builds upon the recommendations made by the Original LCI Plan. While detailed recommendations are made for each subarea (as described in the "Development Opportunities" Section in Chapters 1 – Chapter 7), this map distills key features from each of these subareas to create a consensus framework.

Continuing the land use pattern that was determined during the original LCI Planning process, the study area is divided into three distinct zones – Transit Villages, High-density Mixed-use Villages and Transition Zones, as illustrated in Fig. V. These zones are based on location, future density, and development character. Existing land use, planned transportation infrastructure and development potential for long-term viability have been taken into consideration while creating growth strategies for each of these three zones.

Transit Villages: Defined by a half-mile radius around the existing MARTA Stations, the Transit Villages are planned as high-density urban districts promoting a mix of residential, commercial and institutional uses. Three reasons justify the need for parcels surrounding transit stations to develop at a higher density. Firstly, major transit infrastructure provides non-vehicular options for people to commute and hence reduces the stress on roads. Secondly, land prices in this area require a high-density of development to make the projects feasible and lastly, the Atlanta market is transforming rapidly with more people choosing to live in such urban environments. Hence market studies show a continuing demand for such transit oriented residential and commercial products.

Additionally, there is an overwhelming desire in the Perimeter community to create a "Town Center" which would provide the area an identity along with further reinforcing existing anchors such as Perimeter Mall. The three specific locations targeted as "Transit Villages" are parcels around the Dunwoody, Sandy Springs and the Medical Center MARTA Stations, all located approximately within half-mile of the three MARTA Stations. The "Transit Village" at Dunwoody (Perimeter Mall) is envisioned to be the prototype spearheading development at other MARTA Stations. A potential fourth such location could be the North Springs MARTA Station, currently not in the study area or within the PCIDs' boundaries. As the terminus of the MARTA North line, this station presently has high traffic from North Atlanta commuters. But when MARTA plans the north line extension to Roswell and Alpharetta, the North Springs Station could lose some of its ridership and parking demand. At that point, the station could potentially become a locally serving Transit Oriented Development (TOD) site with the redevelopment of some of the adjacent underutilized properties.

High-Density Mixed-Use: Areas included in this zone enjoy excellent interstate access and currently house high-density office complexes such as Concourse and the Glenlake Parkway buildings. Based on this existing infrastructure and opportunities for new development, the Plan recommends continuing commercial development along with encouraging compatible residential uses to balance office expansion. Three general areas are identified to be suitable for this type of development: (1) Ravinia and Perimeter Summit located north and south of I-285 respectively. Perimeter Summit is already developing on the standards recommended for this zone with a focus on office towers while incorporating residential and supporting retail uses. (2) Parcels fronting GA-400 between Barfield Road and Peachtree Dunwoody Road, south of Crestline Parkway. (3)

The North Springs MARTA Station area and parcels along Glenlake Parkway west of GA-400.

Transitional Zone: The Transition Zone addresses the single-family communities such as Sandy Springs, Dunwoody and North Brookhaven, which surround Perimeter's commercial core. High land values have made these areas vulnerable to increased density, threatening their low-density residential character. The Transition zone addresses this issue by recommending a designated area with transitioning residential uses that are sensitive to the design of the adjoining communities. Within the study area, parcels east of Ashford Dunwoody adjacent to the Dunwoody neighborhoods are included in the Transition Zone. Even though this area has a considerable amount of underutilized land, redevelopment has been slow due to a relative lack of interstate and transit access.

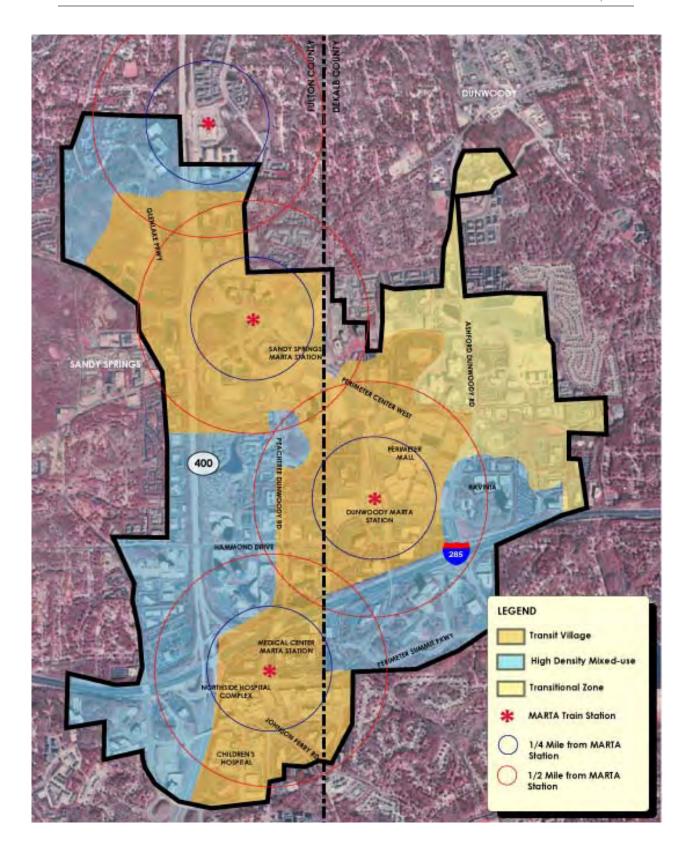


Fig. VI. Future Land Use Map

VII. Market Analysis:

The Perimeter LCI Market Study had identified the Central Perimeter district as the largest corporate office market in the Southeast. This commercial market has continued to grow since the completion of the LCI Plan, despite the general economic downturn. Many new high-density office buildings such as One Glenlake, west of GA-400 and 2002 Perimeter Summit, south of I-285 have consolidated Perimeter's dominance as a prime office location.

The original market study identified key two issues – traffic congestion and lack of residential development that were affecting Perimeter. If left unchecked, these issues would eventually cause Perimeter to lose its market share of new development. Since the completion of the plan, the PCIDs have made a concerted effort for improving roadway connectivity and pedestrian infrastructure. But large scale road improvements require a long time for planning and construction. Hence, the Perimeter market continues to struggle with traffic congestion issues. The other issue of inadequate housing identified by the market study is currently being mitigated by encouraging residential projects within the commercial core. The PCIDs have been very successful in creating partnerships with private developers. Figure VI & VII tabulate projects in Perimeter that are planned/under construction or have been recently completed.

The updated market study (Fig. VIII) shows market absorption for over 6000 residential units over the next ten years if Perimeter continues to grow using a "smart growth" strategy. As evident from Figures VI & VII, Perimeter is already on track for achieving this target with over 2000 units currently planned in the area. From the market standpoint, it is very important that the area continues this effort of attracting new housing projects, given the direct relationship between office and housing development. As tabulated in Fig VIII, the market could absorb over 2 million square feet of additional office space using the mixed-use growth pattern. Currently the area has more than 5.98 jobs per household. This imbalance shows that a large percentage of the people working here commute to get to their workplace; leading to increased traffic congestion. The Plan recommends that Perimeter aim at achieving a "jobs to housing ratio" of 5.0 over the next 10 years. This effort would require substantial regulatory enhancements from both DeKalb and Fulton County.

Project Name	Project Location	Number of Residenti al Units (Rental)	Number of Residential Units Condos	Number of Hotel Units	Comme rcial Space (sq ft)	Office Space (sq ff)	Construction Stage
Perimeter Place Retail (Sembler)	Perimeter Center West	330	220	0	455,000	45,000	Under Construction
Park Place Retail (Sembler)	Ashford Dunwoody Road	0	110	0	67,834	0	Complete (Residential- planned)
St. Joseph's Hospital Completed Expansion	Peachtree Dunwoody Road	0	0	0	0	300,000 (Medical Office and Clinics)	Complete
Children's Healthcare of Atlanta	Peachtree Dunwoody Road	0	0	0	0	250,000 (Medical Space)	Under Construction
Gables Metropolitan III	Ashford Dunwoody Road	416	0	0	0	0	Under Construction
Perimeter Summit (residential converted to Condo in 2004)	Perimeter Summit Parkway	0	321	0	25,000	1,380,00 0	Complete
One Glenlake (Siebel)	Glenlake Parkway	0	0	0	0	750,000	Complete
Dunwoody Row Townhouses	Crestline Parkway	0	48	0	0	0	Complete
Total Development		746	699	0	547,834	2,725,00 0	

Fig. VII. KEY DEVELOPMENTS SINCE THE COMPLETION OF THE PERIMETER FOCUS LCI PLAN (December 2001)

(Under Construction/Completed Developments)

Project Name	Project Location	Number of Residential Units	Number of Hotel Units	Commer cial Space (sq ft)	Office Space (sq ff)	Construction Stage
Perimeter Town Center	Perimeter Center Parkway & Hammond	650	0	150,000	1,500,000	Planned
211 Perimeter Center	Perimeter Center Parkway	438	200	20,400	370,000	Planned
Northplace	Barfield Road - near Mount Vernon Hwy	130	0	22,500	347,500	Planned
St. Joseph's Hospital Expansion	Peachtree Dunwoody Road	0	0	0	100,000 (Medical Offices)	Planned
Perimeter Summit (Planned Phase)	Perimeter Summit Parkway	0	500	0	2,120,000	Planned
Perimeter Crossing TOD	Abernathy Road & Barfield Road	150	400	40,000	600,000	Planned
Total Development		1368	1100	2,329,00	4,937,500	

Fig. VIII. Other Planned Developments in the Perimeter CID Area

		Current Trends		Smart Growth (Mixed-use Pattern)	
		2005-2009	2010-2014	2005-2009	2010-2014
Estimated Annual Office Absorption 1/	360,000	360,000	643,000	643,000	
Estimated Annual New Employees (@ 200/s.f.)		1,800	1,800	3,215	3,215
Jobs/Household Ratio, Central Perimeter /3	5.98	5.97	5.98	5.50	
Central Perimeter Area Households, Continued Jobs/Housing Balance	301	302	538	585	
5 -Year Housing Needs, Central Perimeter Area		1,505	1,508	2,688	2,923
Total Population Increase, 5 Years /5 Retail Space per Capita /6	@ 23.23	3,040 71,000	2,940 68,000	5,430 126,000	5,699 132,000
@' 66% of Expenditures /7		47,000	45,000	83,000	87,000
Employees Retail Expenditures /8	@ \$3,290	\$29,610,000	\$29,610,000	\$52,886,750	\$52,886,750
Retail Space Supported by Employees /9	@ \$228	130,000	130,000	232,000	232,000
New Target Store (supported by Regional demand)		173,560	173,560	173,560	173,560
Total Potential Additional Retail Space Supported, 5 Years 14/		350,560	348,560	488,560	492,560
Additional Housing Units Required from Retail Jobs, 5 Years		147	146	204	224
Summary: Office Space Absorbed:		1,800,000	1,800,000	3,215,000	3,215,000
Net New Office Space: 15/		0	640,000	158,000	3,818,000
Net New Housing Units:		1,652	1,654	2,892	3,147
Net New Retail Space:		350,560	348,560	488,560	492,560
Potential Tax Implications /10					6,039
Additional Real Estate Taxes for periods 2005-2009 and 2010-2014					
New Office Development /11	@ 50%	\$0	\$1,661,968	\$410,298	\$9,914,678
New Retail Development /12	@ 50%	\$910,343	\$905,149	\$1,268,705	\$1,279,092
Additional Sales Tax Revenues (counties) /13		\$1,598,554	\$1,589,434	\$2,227,834	\$2,246,074
Additional Sales Tax Revenues (state) /13		\$3,197,107	\$3,178,867	\$4,455,667	\$4,492,147

^{1/} Current growth scenario assumes annual office absorption will remain constant relative to average levels achieved from 1990 to 2004.

Fig. IX Estimated 5-year Development Potential Current Growth Patterns Vs. Smart Growth

Smart Growth scenario assumes future office absorption will be that of the Central Perimeter's share of the total Atlanta office supply. 2/ The Central Perimeter Area is defined as Census Tracts 212.02, 212.07, 101.10, 101.09, and 101.01.

^{3/} RCLCo based on data obtained from the Atlanta Regional Commission between 1990 and 2004. 5.98 is 2004 ratio. It is expected to decrease as more people move clc 4/ RCLCo based on data obtained from the Atlanta Regional Commission between 1990 and 2004.

^{5/} Assumes 2.02 persons per household for Census Tracts 212.02, 212.07, 101.01, 101.09, 101.10 per US Census 2000. Assumed 1.95 by 2010 due to demographic trer 6/ Based on 2000 data for the state of Georgia as estimated by the National Research Board.

^{7/} RCLCo estimate which assumes restaurant and other regional shopping expenditures, including some work-based expenditures, will occur outside the local area.

^{8/} Based on data obtained from the International Council of Shopping Centers 2004 study on Office Worker Spending Patterns.

^{9/} Assumes 90% of work-based expenditures will occur locally at \$228 per square foot of GLA, average achieved sales per square foot as per the ULI in *Dollars and Cents* 10/ Assumes approximately one-half of new Central Perimeter development will occur in DeKalb County and one-half in Fulton County.

^{11/} Assumes value of office properties @ \$175 per square foot and applying DeKalb CID tax rates of 39.26 mils and Fulton CID tax rates of 34.935 mils.

^{12/} Assumes value of retail properties @ \$175 per square foot and applying DeKalb CID tax rates of 39.26 mils and Fulton CID tax rates of 34.935 mils.

^{13/} Assumes retail sales of \$228 per square foot (U.S. average) with two cent local sales tax (both Fulton & Dekalb) and four cent state sales tax - MARTA tax (\$0.01) not it 14/ Assumes existing retail space is in equilibrium with demand.

^{15/} Significant vacant space is available in the Central Perimeter market at this point. There is little to no room in the submarket for new product until year 2009.

VIII. Public Participation Process:

The Perimeter Focus LCI Study involved a very detailed community involvement component with participation from stakeholders at several public meetings and workshops. A Core Steering Committee Team working with the planning group provided day-to-day support during the process and reviewed the final report. Continuing the dialogue started during the Perimeter Focus LCI Plan, the Steering Committee was reinstated to direct and review the LCI Update. This team is composed of public organizations such as the Fulton and DeKalb Counties, ARC, GRTA and MARTA along with neighborhood representatives. The PCIDs Boards, with members representing most of the area's large properties, provided their insight through a working session held in May 2004. Since then, they have also been involved in structuring the final recommendations. In addition, the planning team has met with neighborhood representatives from surrounding residential areas including Dunwoody, Sandy Springs and North Brookhaven, to build consensus on the proposed development and transportation improvements.

Along with these key stakeholders, the PCIDs also organized a "lunch and learn" session in collaboration with the Perimeter Transportation Coalition, to involve area employees and residents in the planning process. These attendees reiterated the need for a shuttle connecting major office locations to MARTA and safer pedestrian environment, especially at and around the Sandy Springs and North Springs MARTA Stations. Some of the neighborhoods were concerned with the effects of increasing densities on traffic and school capacities. Neighborhood organizations around the PCIDs districts reiterated the need for continued collaboration, especially on large-scale infrastructure improvements projects. They were unanimous in their support for the proposed BRT line and for creating a new pedestrian connection linking North Springs MARTA Station to land uses west of the interstate.

This community process has reestablished the land-use vision created during the original LCI process and revalidated transportation improvements identified for the Update.

PCIDs Board Members:

John Sullivan, Fulton PCID Chairman and DeKalb PCID Vice Chairman
Dean Patterson, Fulton PCID Vice Chairman and DeKalb PCID Board Member
Adam Orkin, Fulton PCID Secretary
Diane Calloway, Fulton PCID Treasurer
Timothy Hughes, DeKalb and Fulton PCIDs Board Member
Don Mabry, Fulton PCID Board Member
Terry Kremeier, Fulton PCID Board Member
Walter Fish, Fulton PCID Board Member
Lynn Rainey, Fulton PCID Attorney
Robert Voyles, DeKalb PCID Chairman
Martin Fortes, DeKalb PCID Secretary
Ted Turner, DeKalb PCID Treasurer
Kay Younglove, DeKalb PCID Board Member
Charles Palmer, DeKalb PCID Attorney

Steering Committee:

Commissioner Elaine Boyer
DeKalb County Board of Commissioners

Commissioner Karen Handel Fulton County Board of Commissioners

Commissioner Robb Pitts

Fulton County Board of Commissioners

Ralph Daniels

Asst. to Commissioner Tom Lowe

Rob LeBeau

Atlanta Regional Commission

Steve Stancil

Georgia Regional Transportation Authority

Joe Palladi

GDOT

Cynthia Moss Beasley

MARTA

David Sutherland

Perimeter Transportation Coalition

Joan Smeltzer

North Brookhaven Neighborhood Coalition

Nancy Leathers

Sandy Springs Revitalization

Ken Wright

Dunwoody Homeowners Association

John Gurbal DeKalb County

Shari Strickland

Angela Parker Fulton County

Betsy Stark Fulton County

Long Range Planning

John Baldwin II Children's Healthcare John N. Banks - Director of Facilities

St. Joseph's Hospital

John Cummings Northside Hospital

Summary of Meetings:

May 7 th , 2004	LCI Update Working Session at the Joint PCID Board Meeting			
June 22 nd , 2004	Perimeter Focus LCI Plan & Update Meeting with Georgia Regional Transportation Authority			
July 27 th , 2004	LCI Update Meeting (with Atlanta Regional Commission, Fulton County and DeKalb County)			
September 30 th , 2004	LCI Update Public Meeting (at the Perimeter Transportation Coalition's "Lunch & Learn" Session)			
October 6 th , 2004	Steering Committee Meeting			
November 10 th , 2004	Meeting with Dunwoody & North Brookhaven Neighborhood Associations			
December 7 th , 2004	Meeting with Sandy Springs Neighborhood & Business Associations			

Details of public involvement process, meeting minutes and list of participants are included in the appendix section of this report.

IX. LCI Program Goals

The LCI Program has identified eight goals that communities should aspire to meet while creating activity centers. The Perimeter LCI Plan Update successfully meets all these goals through recommended policies and projects as described below:

1. Efficiency/feasibility of land uses and mix appropriate for future growth including new and/or revised land use regulations needed to complete the development program

- The Plan recommends mixed-use development including residential, office, institutional and retail in all the subareas, with varying densities and development character.
- The PCIDs are also working with both Fulton and DeKalb Counties for creating the regulatory environment which supports the LCI recommendations. DeKalb County in currently in the process of creating a mixed-use zoning category to allow high-density uses at "Activity Centers" like Perimeter. Fulton County has already incorporated PCIDs' Pedestrian Space Standards and is also recommending the creation of a TOD in Fulton PCID as a part of Comprehensive Plan Update.

2. Transportation demand reduction measures

- The Plan encourages a range of housing products to increase the existing housing stock within the study area. This will provide more choices for current employees to live close to their workplace, thus reducing vehicular trips.
- The Perimeter Shuttle, identified as a project in the Implementation table, will also help towards reducing internal trips by providing a transit alternative.

3. Internal mobility requirements – traffic calming, pedestrian circulation, transit circulation, bicycle circulation including safety and security of pedestrians

The Plan makes several recommendations to encourage better internal mobility in the Perimeter area including:

- Continuation of the "Sidewalk and Intersection Program" instituted by the PCIDs.
- Wayfinding measures
- Better Pedestrian-scale lighting along all major corridors.

4. Mixed-income housing, job/housing match and social issues

- The Plan recommends studies to analyze strategies such as affordable housing bonuses, development assistance by creating a Tax Allocation District etc.
- Recommendations are especially targeted in areas with large number of workforce employees such as the Medical Center Area.

5. Continuity of local streets in study area and development of a network of minor roads

 New streets are proposed to be included as parts of proposed private redevelopment projects. These internal streets will provide vehicular alternatives as well as shorter pedestrian and bicycle connections creating network of primary and secondary streets.

• Street extensions and connections to improve overall connectivity are also recommended in the Plan. One such project is the extension of Meadow Lane/Perimeter Center North to connect to Perimeter Center East.

6. Need/identification of future transit circulation systems and line haul routes

- The I-285 BRT transit line, currently under study will add to the transit infrastructure already in place.
- The Consolidated Circulator supported by GRTA (Georgia Regional Transportation Authority) will contribute towards reducing internal trips and connect large office complexes with major destinations in Perimeter.

7. Connectivity of transportation system to other centers

- The "GA-400 Collector-Distributor System" will enhance north-south connectivity in the Perimeter area
- The I-285 BRT Line will connect the Dunwoody MARTA Station in Perimeter Center to Cumberland Galleria and Doraville creating an effective linkage between Cobb Transit, and MARTA.

8. Center development organization and management, promotion and economic restructuring

- Continued collaboration between Fulton County, DeKalb County and the PCIDs.
- The PCIDs are a part of the GA 400 Coalition to work with major property owners along the GA-400 corridor in lobbying for the Collector Distributor project.
- Perimeter is also creating an alliance with other Community Improvement Districts (CIDs) within Metro-Atlanta for collaborating on major roadway and transit projects in the region.
- The PCIDs have continued their efforts of engaging surrounding residential communities since the completion of the LCI Plan.

9. Stakeholder participation/support

The community process involved in creating this Plan included:

- Public meeting to engage area residents and employees.
- Steering Committee guiding the Plan and recommended projects.
- Presentations to major area stakeholders and property owners at the PCIDs Board meetings.

10. Public and private investment policy

- The Plan encourages active partnership between PCIDs and private developers for development projects to collaborate on pedestrian improvement projects.
- Potential development incentives from Fulton and DeKalb Counties.

Chapter 2

Subarea 2: Dunwoody MARTA Transit Village

2.1 Subarea Context:

Subarea 2 (Dunwoody Transit Village) can broadly be described as the area surrounding the Dunwoody MARTA Station, anchored by Perimeter Mall. Bordered by I-285 on the south, Meadow lane on the north, Ashford Dunwoody Road on the east and Peachtree Dunwoody Road on the west, this subarea straddles both DeKalb and Fulton Counties. The Perimeter Focus LCI study completed in December 2001 had established this area as one of the three 'Transit Villages' and recommended focused redevelopment efforts to transform it into a mixed-use transit district.

2.2 Existing Land Use and Development Patterns:

Existing land use patterns are reflective of typical suburban development models with large blocks and separation of uses. Perimeter Mall, one of the most popular shopping venues in Atlanta, occupies 96 acres of land area, about 30% of the overall retail acreage in the Perimeter area. Additionally, a concentration of strip shopping complexes such as Perimeter Expo and Perimeter Square surround Perimeter Mall, resulting in large surface parking lots associated with retail centers. As illustrated in Fig. 2.1 (land use map), low (1-2 stories) and medium (3-10 stories) density office parks such as 211 Perimeter Center Parkway and Hammond Center are located west of the Dunwoody MARTA Station. There are no existing residential uses in this area, which emphasize the existing housing deficiency surrounding transit stations in Perimeter's commercial core. Additionally, the lack of parcel interconnectivity and the concentration of commercial and retail activities have resulted in severe traffic congestion issues, particularly during rush hours.

Existing zoning regulations support current land use patterns in the area, while recently planned mixed-use projects have required variances due to a lack of appropriate zoning categories in the current zoning code.

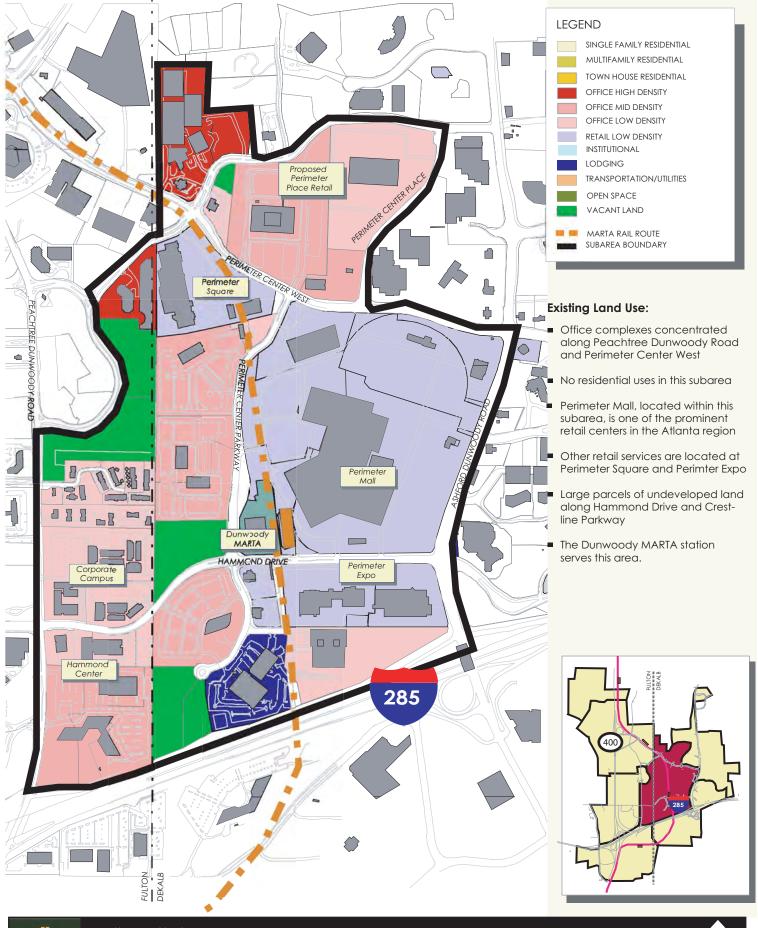
2.3 Existing Transportation and Circulation Patterns:

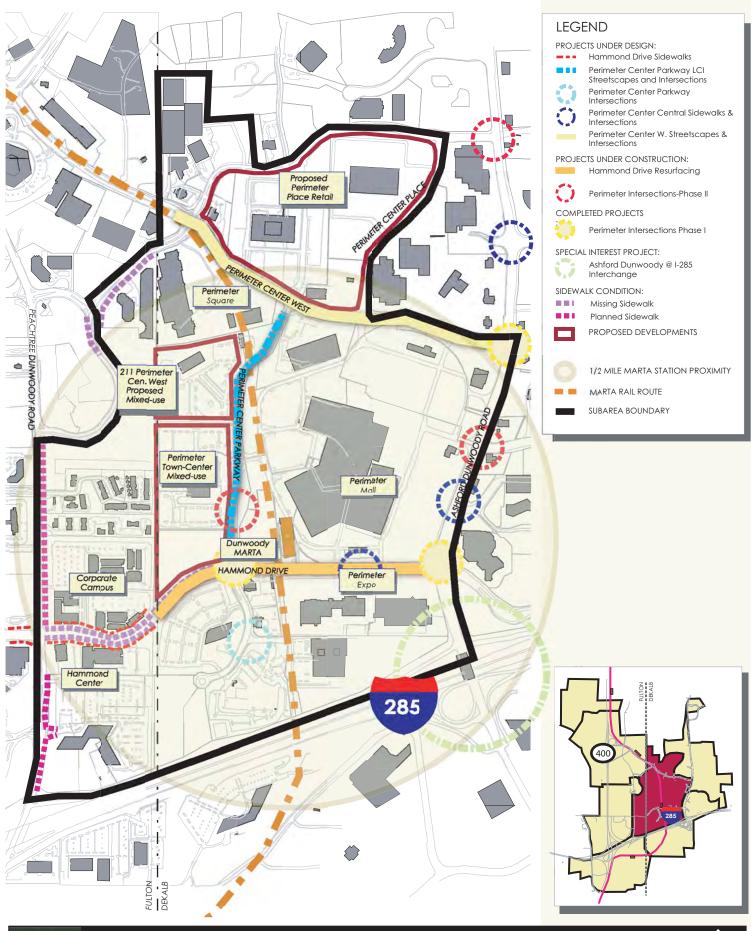
Following the recommendations of the LCI Plan, transportation improvements required to provide better vehicular and pedestrian connectivity are well under way. Significant streetscape and intersection improvements have been completed along Ashford Dunwoody at Perimeter Mall in the past two years. Perimeter Center Parkway, which forms the western boundary of Perimeter Mall and frontage for the two proposed mixed-use projects, received \$1.8 million in 2002 through LCI Implementation funds. Other strategic streetscapes such as Perimeter Center West are currently in design. Along with this investment in improved pedestrian connectivity, the Perimeter area has also achieved unprecedented success in funding large infrastructure projects. As illustrated in Figure 2.2 (Existing transportation & development projects), improvements at the I-285 and Ashford Dunwoody interchange are included in the TIP 2005-10. Another high priority project underway is the Perimeter Center Parkway Extension Flyover, which will provide an alternate north south connection over I-285, relieving traffic along Ashford Dunwoody and Peachtree Dunwoody Roads.

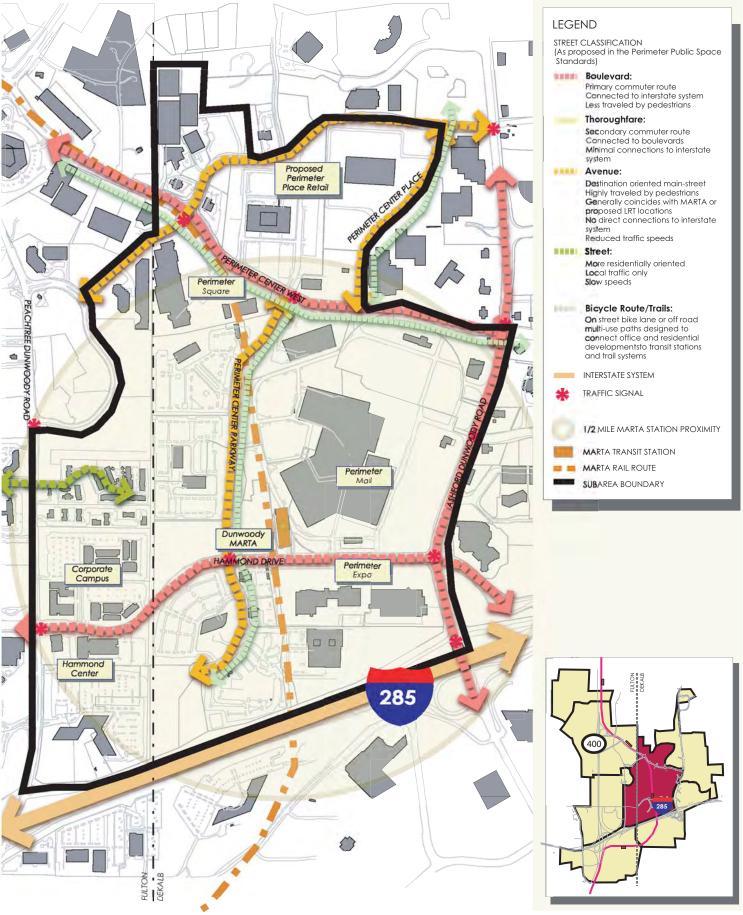
New transit to connect the commercial center in the Cumberland–Galleria area and Perimeter Center has also been programmed in the TIP and Engineering/Environmental

Studies are underway. The potential I-285 BRT line meets the existing MARTA rapid rail line at the Dunwoody MARTA Station within this subarea. When completed, this project will be a significant addition to the existing MARTA system for providing transportation choices in the region.

Street classification illustrated in Fig. 2.3 shows Ashford Dunwoody, Hammond Drive and Perimeter Center West as three boulevards providing major vehicular access to the interstate highways. Meadow Lane, Perimeter Center Parkway and Perimeter Center Place are defined as Avenues as they front major mixed-use developments with ground floor retail. On-street bikeways should be incorporated into streetscapes along these as and when possible.







2.4 Development Opportunities:

The Perimeter Center area is undergoing a rapid change, transforming itself from a suburban office hub into a high-density mixed-use district. Proximity to a major transit station makes this subarea a prime candidate for mixed-use transit oriented development. As illustrated in Fig. 2.4, three recently proposed development projects around Dunwoody Station and Perimeter Mall have set examples for future mixed-use development in the area. Of these – 211 Perimeter Center Parkway (planned by Prudential Real Estate Investors) and Perimeter Town Center (to be developed by Equity Offices Partners and Cousins) propose a combination of residential and commercial uses with five to ten storied buildings and ground level retail. The third project, proposed by the Sembler Company, incorporate a main street concept integrating big box retail (Super Target) with high rise residential towers on in the same development.

In addition to the proposed developments, there are many opportunities for long term redevelopment around the Dunwoody MARTA Station. Prime amongst these are the Perimeter Expo and Perimeter Square Shopping Center sites which could potentially have mixed-use developments with residential components. The Perimeter Mall site also has good potential for redevelopment along its peripheral parking lots. This additional density would require converting some existing surface parking into decks. The low-density office area east of Peachtree Dunwoody Road is also a likely candidate for new development.

Zoning regulations to support higher density and mixed-use in the area are also underway. DeKalb County is in the process of modifying its existing code to create a Transit Oriented Development Overlay district (TOD III) for the area around the MARTA Station. The new zoning category will allow incentives for affordable housing along with stricter design controls for future projects.

2.5 Proposed Transportation and Circulation Improvements:

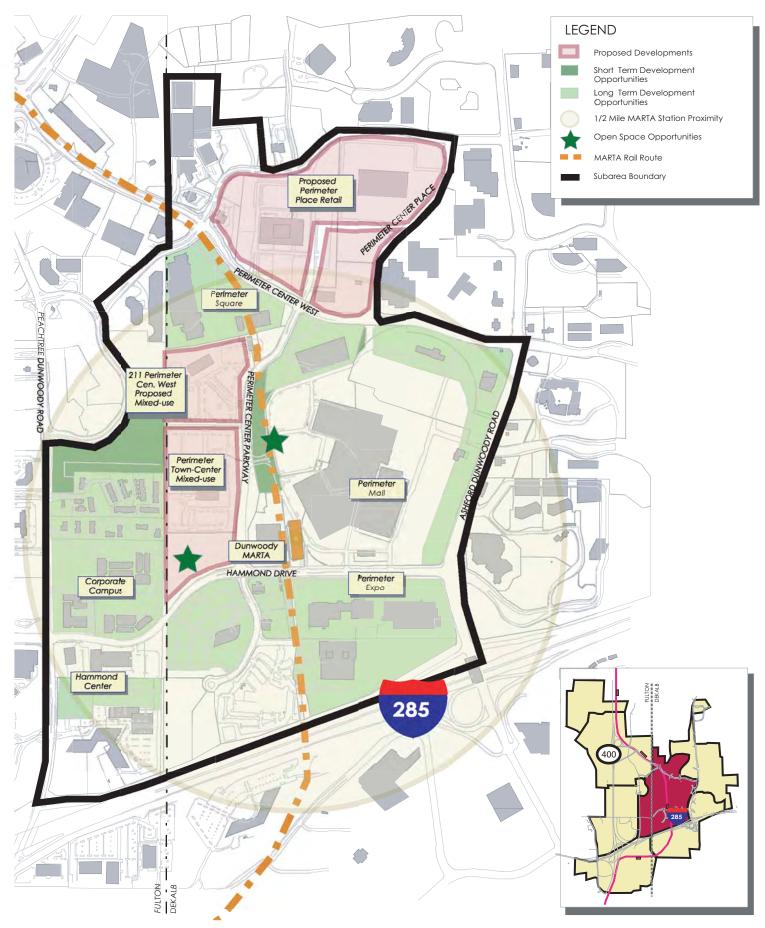
Planned transportation improvements in the Perimeter area are a continuation of the ongoing efforts for providing transportation options. Figure 2.5 illustrates completed or funded projects marked in red and proposed streetscapes marked in green. Proposed circulation improvements include streetscapes improvement along Meadow Lane and Hammond Drive to support proposed development plans. Improved pedestrians connections at Perimeter Mall and Dunwoody MARTA Station also compliment current efforts for improved connectivity. Bikeways are planned along Perimeter Center Parkway, Perimeter Center West and Hammond Drive to build into the existing network of bike paths.

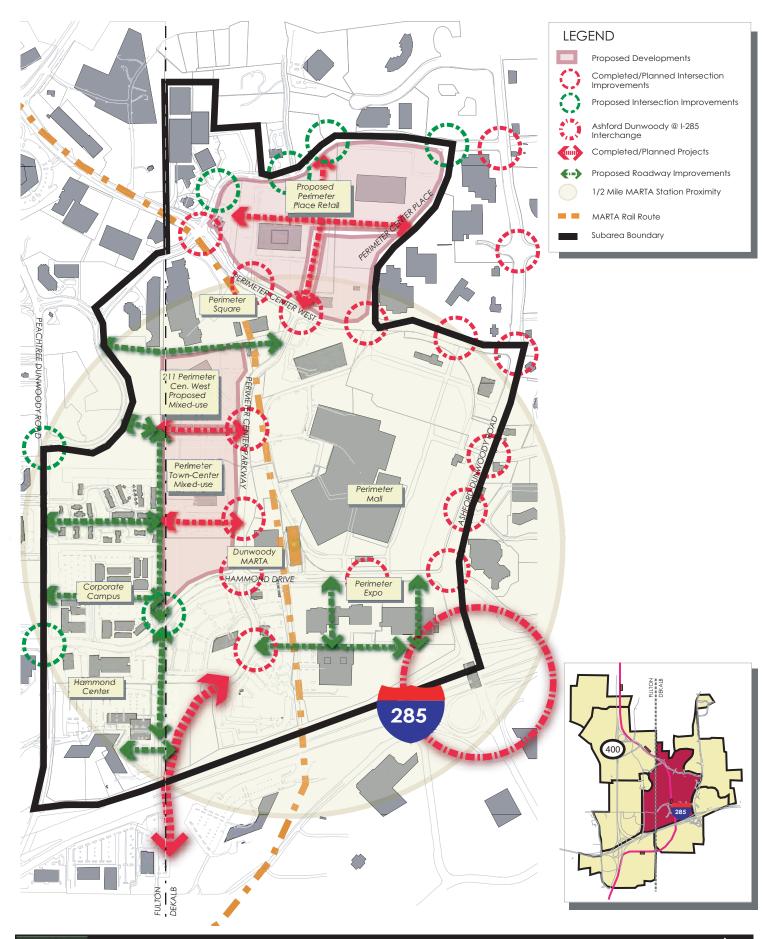
Proposed intersection improvements (marked as green circles in Figure 2.5) extend the existing intersection program currently underway. Intersections along proposed streetscape projects (as illustrated in Fig. 2.6) are prioritized to allow for concurrent and consistent corridor improvements.

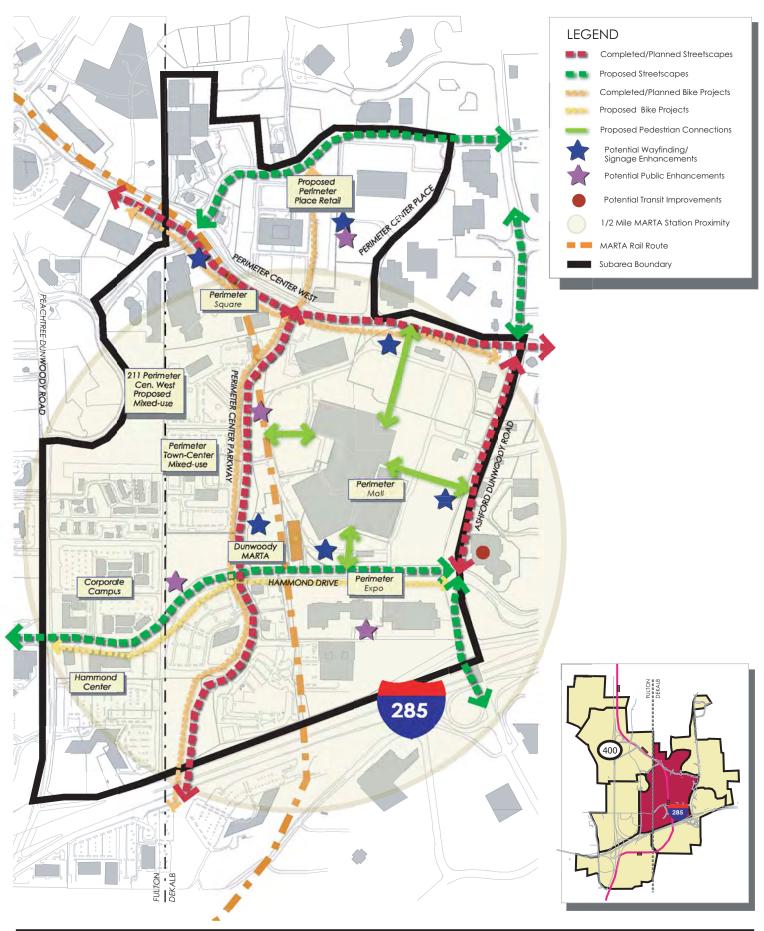
The LCI update also builds upon the recommendation of the Perimeter Focus LCI plan for improving inter-parcel connectivity and smaller block sizes. New roads within Subarea 2 are proposed within parcels targeted for short term and long term redevelopment. Perimeter expo, Hammond Center, Corporate Campus and Perimeter Square could potentially have internal roads connecting existing arterial providing alternative access routes for vehicles and pedestrians.

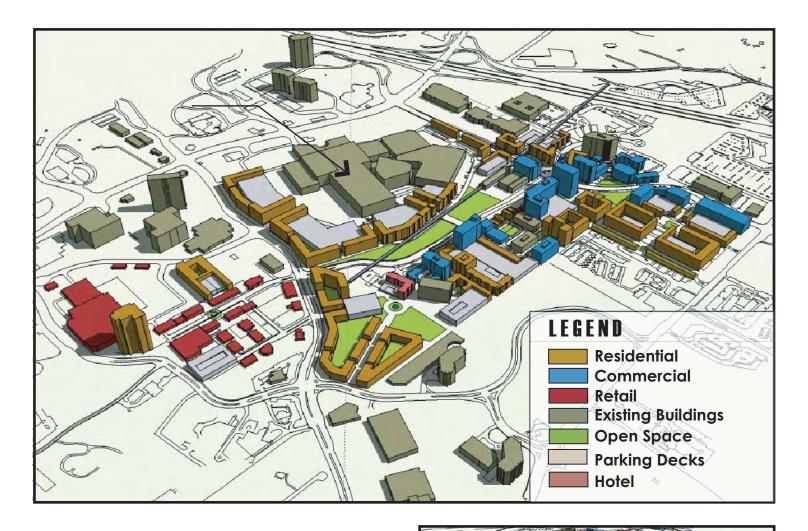
2.6 Other Public Improvements:

Public space enhancements, open space and wayfinding measures are also proposed for the Perimeter area as shown in figure 2.6. In this subarea, proposed park/plaza opportunities are west of Perimeter Mall along Perimeter Center Parkway as illustrated in Figure 2.7 and in the proposed Perimeter Town Center development along Hammond. Wayfinding and public enhancements including kiosks with computerized maps showing locations of nearby attractions/landmarks are recommended around the MARTA Station, Mall and prime retail and office complexes.









New Development Targets

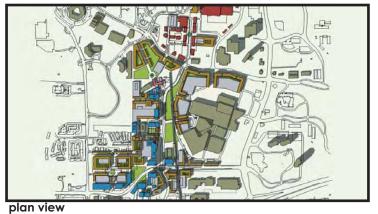
Residential -+/- 5,500 units Office/commercial-+/- 2,000,000 sq. ft. Retail-+/-700,000 sq. ft.

Open space: New open space along Perimeter **Center Parkway**

Transportation improvements: Perimeter Center Parkway, Perimeter Center West, Ashford Dunwoody Road etc.



looking southwest towards perimeter mall













Perimeter Center West at Perimeter Mall



Chapter 6

Subarea 6: I-285 High-Density Mixed-Use

6.1 Subgrea Context:

The area around the Ashford Dunwoody interchange that primarily includes Ravinia and Perimeter Summit define subarea 6. Identified as a high-density mixed-use village in the LCI Plan, it enjoys good access as well as tremendous development opportunity. A majority of parcels in this subarea buffer single-family neighborhoods and hence require being sensitive in terms of type and density of development. There are no MARTA Stations within the subarea boundary, but it is generally served by both Dunwoody and Medical Center.

6.2 Existing Land Use and Development Patterns:

This subarea currently has a concentration of commercial uses, mostly due its accessibility from I-285. The Ravinia complex on the north side of I-285 includes an upscale hotel (Crown Plaza) and two high-rise office towers surrounded by undeveloped land. The parcels north of Ravinia are a part of the Perimeter Center East commercial properties, owned by Equity Office Properties. These buildings vary from low-density offices built in the 1970s (such as 77 Perimeter Center West) to high-rise buildings (including the Philips regional headquarters) fronting I-285.

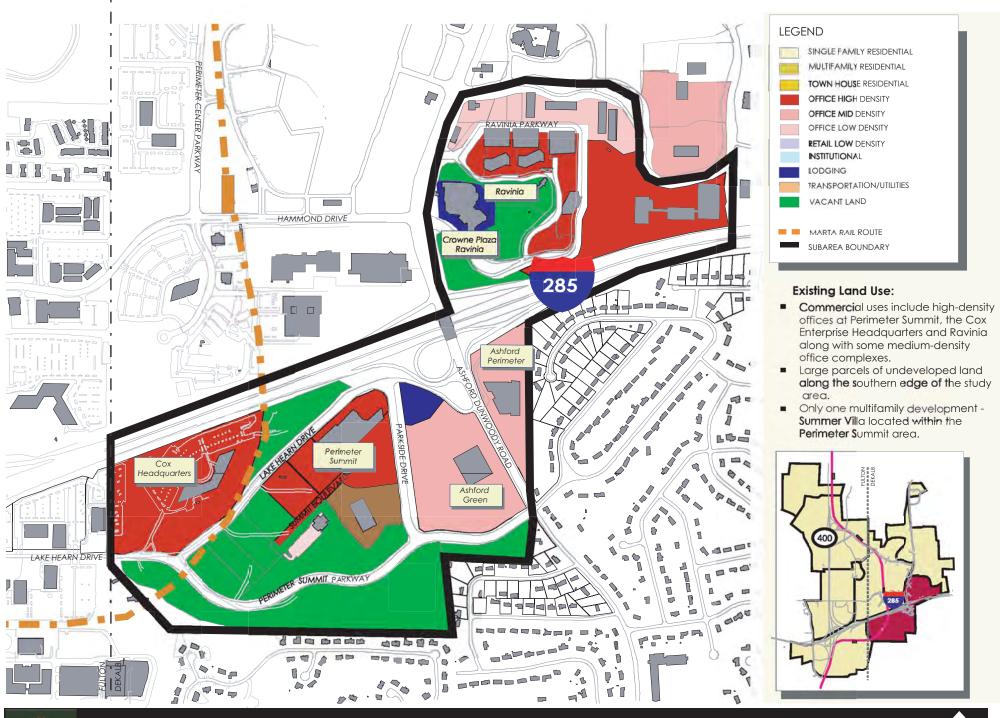
South of I-285, Perimeter Summit complex, developed by Hines on an 85 acre parcel, at present includes three high-rise office towers including the Hewlett Packard southeastern regional headquarters. The residential component, Summer Villa is a 330 unit apartment complex built in 1999. The complex also houses Villa Christina, an upscale restaurant and meeting facility. Future plans for this site include a hotel, and some additional office buildings and residences. Just northeast of Perimeter Summit, the Cox Communications regional headquarters fronting I-285 is another high-rise office tower in this area. Two midrise offices – Ashford Green and Ashford Perimeter are located on Ashford Dunwoody Road, surrounded by large surface parking lots.

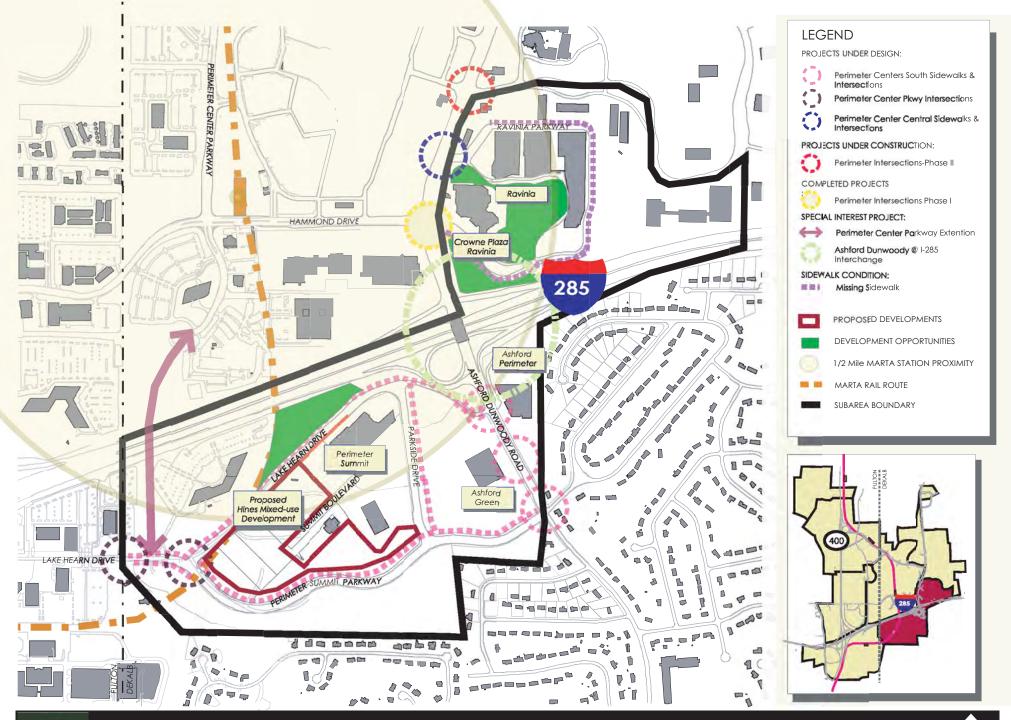
6.3 Existing Transportation and Circulation Patterns:

As described in Chapter 2, the interchange at Ashford Dunwoody is one of the major transportation bottle-neck locations in the Perimeter area. Current road patterns require all of the traffic on Ravinia Drive and Perimeter Center East to converge on to Ashford Dunwoody. Given the commercial nature of the developments on both these roads, morning and afternoon rush hour times create huge congestion issues south of Perimeter Center West. Similar issues are created south of I-285 at Ashford Dunwoody Road, where vehicular traffic from offices at Perimeter Summit and Lake Hearn backs up during peak hours. The proposed interchange improvements at Ashford Dunwoody are aimed at reducing congestion on Ashford Dunwoody, on both sides of I-285. A preliminary proposal to add an interchange at Perimeter Center East and I-285 is also under consideration. If constructed, this interchange will potentially open up large development opportunities in that area.

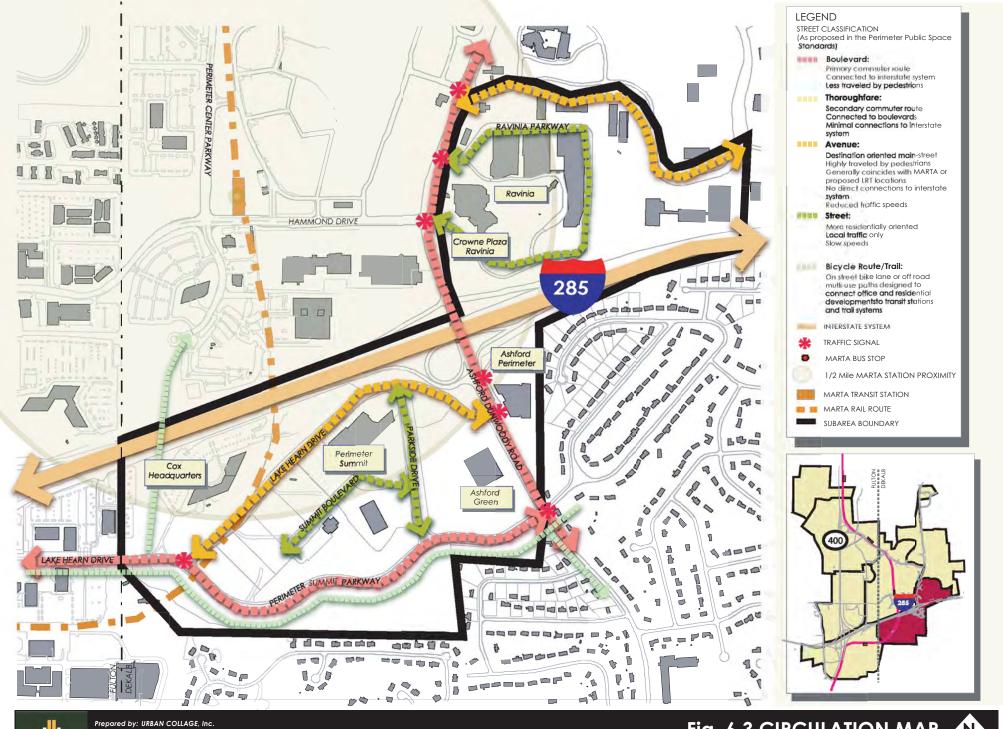
The PCIDs have recently completed improvements along Ashford Dunwoody as a part of the Intersections Master Plan. As a part of this project, streetscape improvements have been completed on sidewalks fronting Perimeter Mall and improvements for remaining intersections along Ashford Dunwoody are currently in design. Additionally, the PCIDs are diligently working on the Perimeter Center Parkway Bridge (flyover), with construction planned for late 2004. This bridge provides much needed vehicular, pedestrian and bicycle accessibility connecting the Dunwoody MARTA Station to Perimeter Summit.

Street classifications illustrated in fig. 6.6, the study recommends that Ashford Dunwoody and Perimeter Summit Parkway be designed as Boulevards carrying heavy volumes of traffic. While allowing high traffic on Perimeter Summit Parkway, it is recommended that the streetscape design maintain the landscaped median. Lake Hearn Drive, which connects major office complexes, is suggested to be designed as an Avenue, encouraging more retail and residential development. Perimeter Center East could also be a prime candidate for similar development while maintaining its scenic character by preserving the landscaped median.









6.4 Development Opportunities:

The Hines property along Perimeter Center East provides one of the biggest development opportunities in Perimeter Center. The 1970s style low-density office could be converted into mixed-use commercial district with good street frontage and viable retail. Currently a primarily commercial district, mid-rise residential bordering the eastern edge could provide a buffer between the single-family neighborhoods and the commercial core. The Ravinia complex also has some vacant office pads that could be developed in the future based on the Perimeter market. Its strategic location close to the interstate, Perimeter Mall as well as the Dunwoody transit station makes it a good site for commercial development.

As illustrated in fig. 6.4, the Perimeter Summit Complex is planned for additional mixed-use development. The proposed plan calls for a pedestrian friendly mixed-use community with a proposed 75 unit townhouse community in addition to the existing apartments, a 500 – room hotel and additional office buildings. When completed, this could be a good model for future development in Perimeter.

Subarea 6 also has some scope for developing surface parking lots, mostly on Ashford Dunwoody south of I-285 on the Ashford Green site. This land is valuable due to its location and frontage and will potentially redevelop in the long-term future as high-rise office.

6.5 Proposed Transportation and Circulation Improvements:

The major transportation improvement in this subarea is the I-285 widening and interchange improvements at Ashford Dunwoody. As discussed in the existing transportation section, similar plans are being considered for an interchange at Perimeter Center East. The other major project that will have a significant effect on traffic patterns is the Cumberland to Perimeter BRT line. One of the alternatives under review for this proposed transit line locates the terminus of this line in the Perimeter Center East area. Though the exact location has not been defined, the plan calls for running the BRT line along Hammond and bridging over to Perimeter Center East.

Since the completion of the LCI Study, this was one of the first areas targeted for streetscape and intersection improvements. Hence sidewalk enhancements, street furniture installation and intersection upgrade work has been completed or is underway on most part of Ashford Dunwoody within this area. The study recommends similar streetscape work for streets south of I-285 including Lake Hearn Drive and Parkside Drive. Extending Summit Boulevard to intersect with Perimeter Summit Parkway is strongly recommended in the spirit of increased connectivity and vehicular options. This will help relieve traffic congestion on Parkside Drive during rush hours.

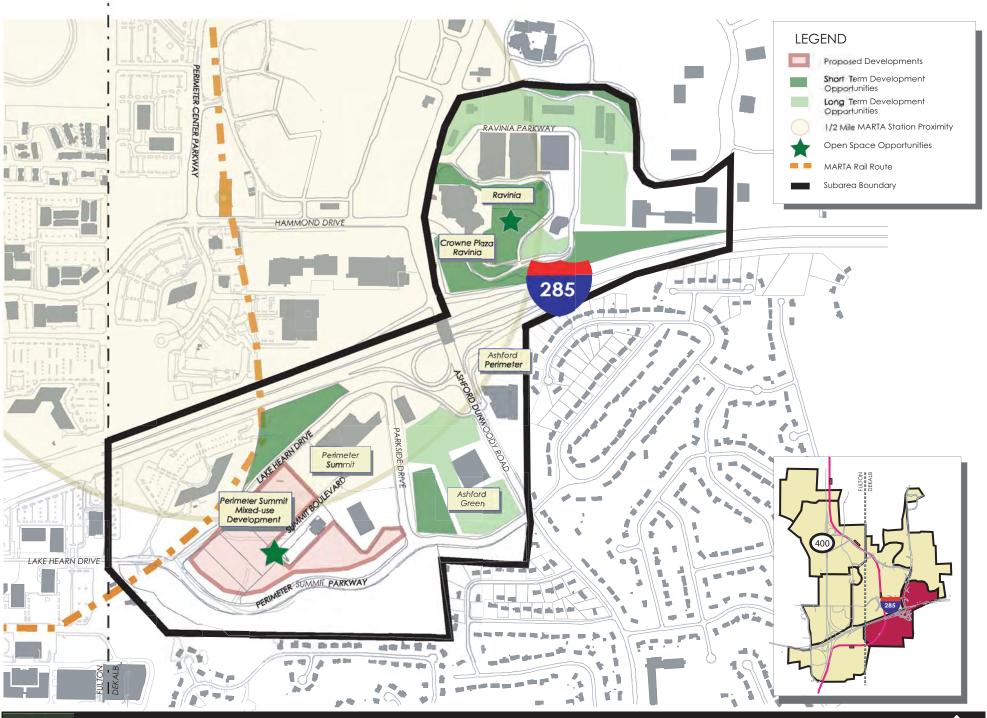
6.6 Other Public Improvements:

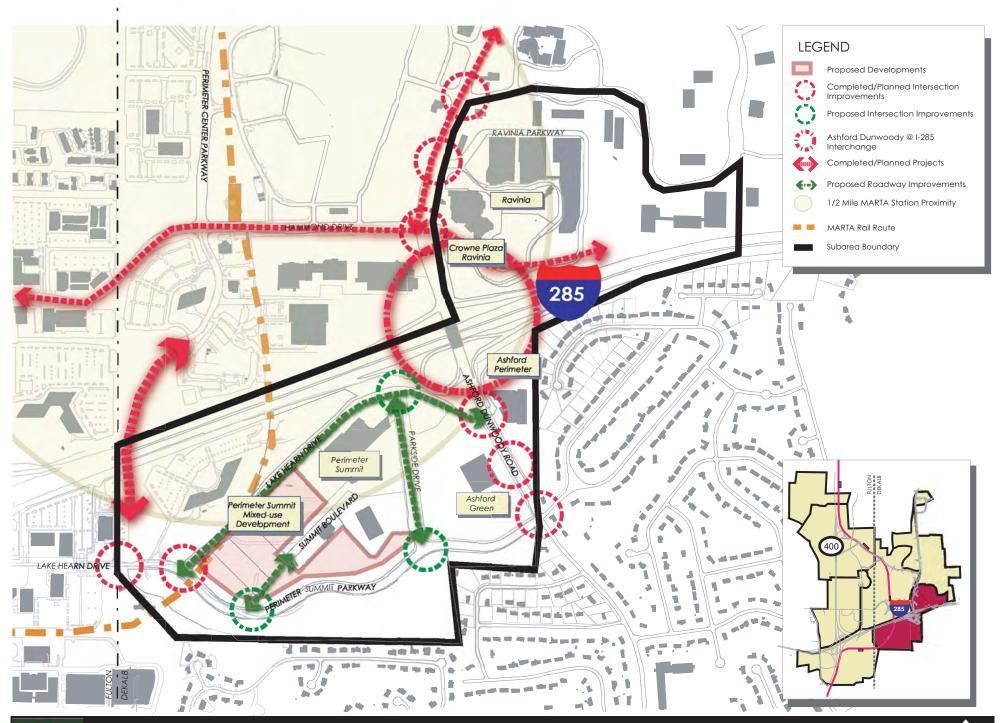
Open space in Subarea 6 is limited to the trails behind the Ravinia Towers. The study recommends that an open space be preserved when Ravinia is further developed in the future. A public plaza would also be appropriate at Perimeter Summit, to serve the large number of residents and employees that will be using the complex. Public art such as sculptures or fountains could enhance these open spaces.

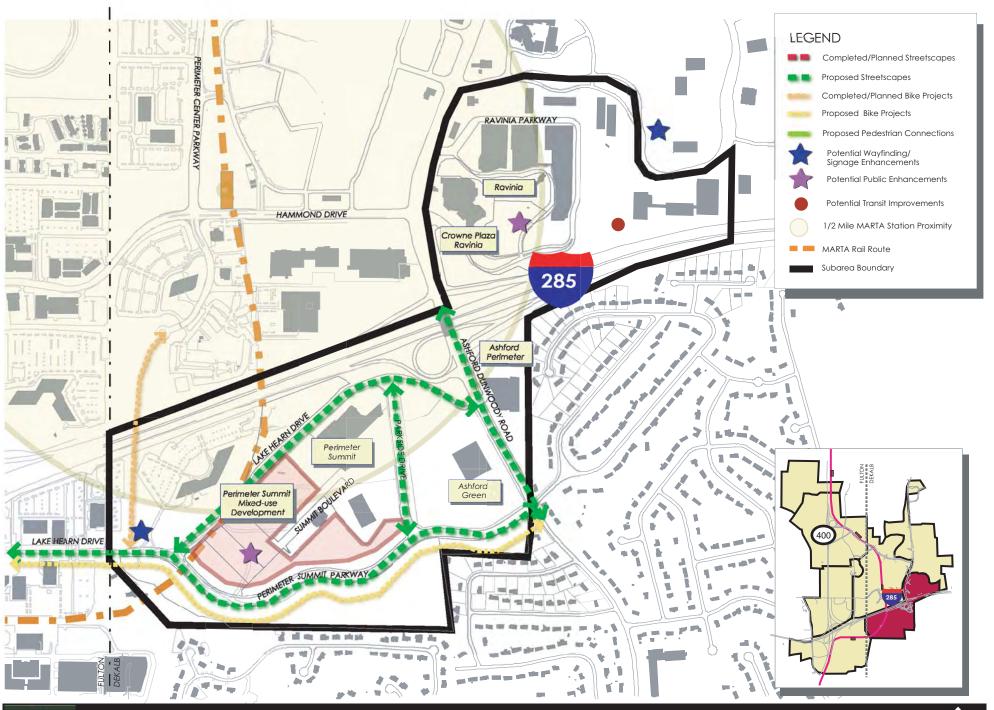
March 2005 44

Wayfinding and Signage improvements can be strategically situated at two major transportation locations. The first one is the new Perimeter Center Parkway Bridge is designed to be accessible to vehicles, pedestrians and bicyclists. The other locations would obviously be the Ravinia/Perimeter Center West BRT Station north of I-285. As a transit hub, signage and wayfinding kiosks at this location would be most appropriate.

March 2005 45











BEFORE



Streetscape Improvements along Perimeter Summit Parkway

AFTER



Chapter 7

Subarea 7: Transition Zone

7.1 Subarea Context:

The Perimeter LCI Plan had involved and engaged neighborhoods around the commercial core to understand their views and concerns for development in this area. One of the issues raised by the neighborhood residents during the process was transition between the proposed high-density mixed-use district and the single-family communities around it. The study recommended that a transition zone be created to protect the privacy and character of the low-density residential on the eastern periphery of the study area. Given the lack of connectivity except for Ashford Dunwoody Road, the Study had proposed a mid-density residential district creating a new "neighborhood" and making the appropriate transition. Subarea 7 represents this transition zone, encompassing the area around Ashford Dunwoody Road, Perimeter Center East and Perimeter Center North.

The subarea includes all the commercial and residential properties around Perimeter Center east along with the large retail shopping center located on Perimeter Center North. It follows the DeKalb PCID boundary going north up to Ashford Center.

7.2 Existing Land Use and Development Patterns:

Though predominately commercial, Subarea 6 exhibits some mix of residential and retail land uses. Predominately owned by Equity Office Partners, the commercial land uses vary in age, density and style. The only high-rise offices in this subarea are within the Terraces Complex, developed in the mid-eighties. A large number of mid-rise office parks are spread throughout the subarea including buildings on Perimeter Center North, the Ashwood complex (managed by Holder properties) etc. Ashford Dunwoody is lined with small retail and office out-parcels developments north of Perimeter Center West. The greatest opportunity though, is located along the northern part of the Perimeter Center East loop. Single-storied office parks built in the early seventies occupy over 25 acres of land and are ripe for redevelopment.

Residential land uses are mainly apartment complexes around Ashford Dunwoody Road. Most of these are relatively new, urban style apartments fronting Perimeter Center North and Perimeter Center East – such as Gables Metropolitan, Post Dunwoody and Savannah at the Park.

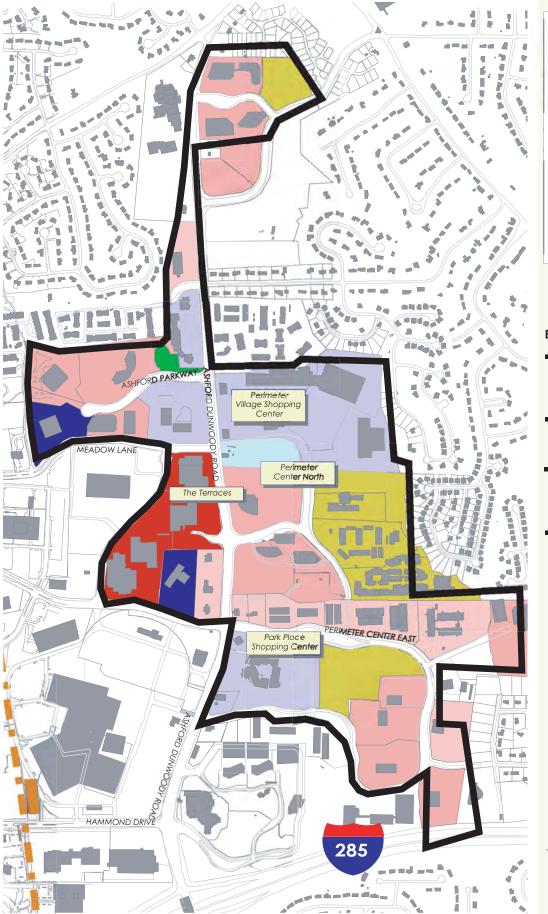
Similar to Subarea 2, this area has a large concentration of stand-alone retail complexes like Perimeter Village Shopping Center and Ashford Place Shopping Center. Though these two retail centers represent the typical strip shopping complexes with some anchor stores, large parking lots and out-parcel restaurants, two restaurant venues become interesting retail meeting place. One is the 'Restaurant Center' at Ashford Parkway with trendy restaurants around a small lake and the other is 'Park Place Retail' (currently undergoing renovations) with a mix of popular retail and restaurants fronting Ashford Dunwoody Road. Both these compliment the restaurant row that has been added to the front of Perimeter Mall.

7.3 Existing Transportation and Circulation Patterns:

Subarea 7 is the only subarea that is not directly linked to the interstate system. Hence completed and planned projects are focused towards major arteries such as Ashford Dunwoody and Perimeter Center West. In particular, large infrastructure improvements have been made along Ashford Dunwoody Road through the intersection improvements program. As a part of Perimeter Center North Intersections project, five intersections on Ashford Dunwoody between Ashford Parkway and Mt. Vernon Road are currently in design. Intersections and sidewalks along Perimeter Center North are also marked for improvements. Work at the intersection of Perimeter Center West and Ashford Dunwoody has recently been completed and sets the standard for other projects in the area. In terms of transit, most of the study area is outside the half mile radius around Dunwoody MARTA Station, but currently served by MARTA buses.

As illustrated in Fig. 7.3, the circulation network recommended for this area demarcates Ashford Dunwoody and Perimeter Center West as the two major Boulevards directing traffic to the interstates. Perimeter Center East is recommended to be an Avenue while maintaining its landscaped character. Roads within Ravinia and Perimeter Center North are defined as local streets.

March 2005 47



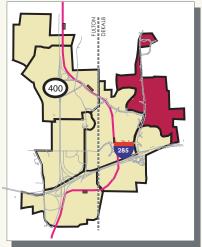


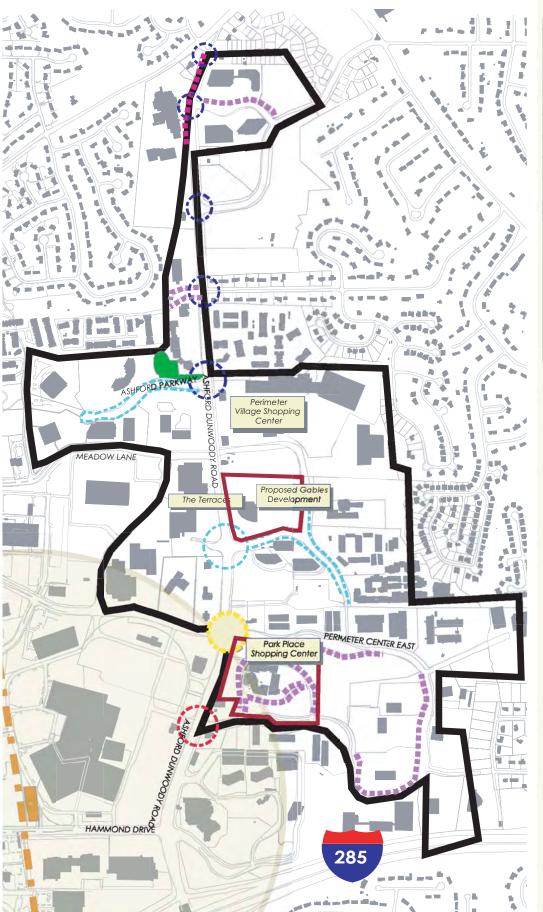
Existing Land Use:

 Concentration of medium-density office developments such as the Terraces, Perimeter Center, Ashford Center etc.

SUBAREA BOUNDARY

- Multifamily apartment including Gables Metropolitan, Post Ashford and Savannah
- Retail services include the Park Place Shopping Center, Perimeter Village Shopping Center and a range of smaller restaurants.
- Lack of public open space in this area.





LEGEND

PROJECTS UNDER DESIGN:

Hammond Drive Sidewalks



Perimeter Center Central Sidewalk & Intersections



Perimeter Center North Sidewalks & Intersections Perimeter Center W. Streetscapes & Intersections

PROJECTS UNDER CONSTRUCTION:



Perimeter Intersections-Phase II

COMPLETED PROJECTS



Perimeter Intersections Phase I

SIDEWALK CONDITION:

Missing Sidewalk Planned Sidewalk

PROPOSED DEVELOPMENTS

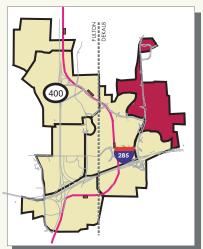


1/2 Mile MARTA STATION PROXIMITY

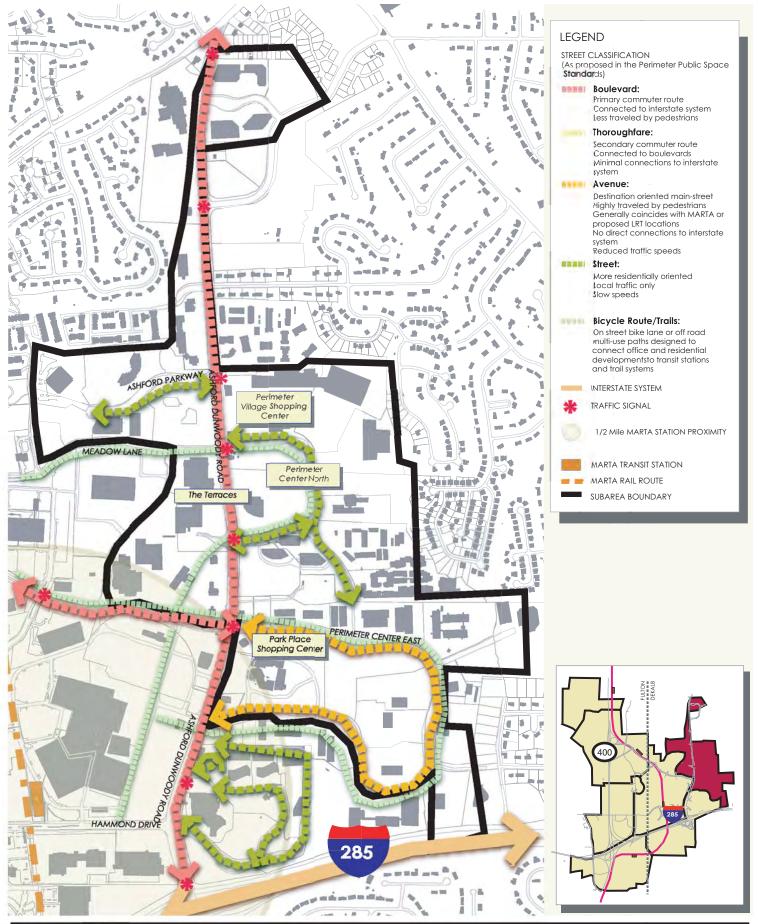


MARTA RAIL ROUTE

SUBAREA BOUNDARY







7.4 Development Opportunities:

As illustrated in fig. 7.4, a majority of this subarea will transform in the long-term future. Current development plans include renovating Park Place Retail on Ashford Dunwoody with an additional retail building to be occupied by 'Eatzi'. Though outside the study area, the Sembler development along Meadow Lane will have a direct effect on the traffic patterns along Ashford Dunwoody. A recently proposed project, to be developed by Gables, will add over 400 residential units, as a third phase to the Gables Metropolitan Project.

A few vacant sites in this subarea have short-term potential for development. Two sites on Perimeter Center North, one behind the Spruill Art Center and the other adjacent to the Perimeter Center Village Shopping Center could be developed as mid-rise residential condos or apartments. Fig. 7.7 illustrates such a development, consistent with the other residential lining the street.

One strategic large-scale long-term project is targeted on the Perimeter Village Shopping Center Site, currently occupied by Walmart, DSW Warehouse, and a host of smaller retailers. Though a good amenity for the surrounding neighborhoods, this 40 acre site is highly underutilized, with sizeable surface parking lots surrounding the retail. Hence the plan recommends a mixed use development incorporating a retail component with development pulled up towards the roads and an open space component to serve the surrounding residential. As described above, the other major opportunity is along the low-density office parks on Perimeter Center East. This property will have improved connectivity with the construction of the BRT system and planned vehicular improvements and could be a candidate for higher density commercial mixed-use.

7.5 Proposed Transportation and Circulation Improvements:

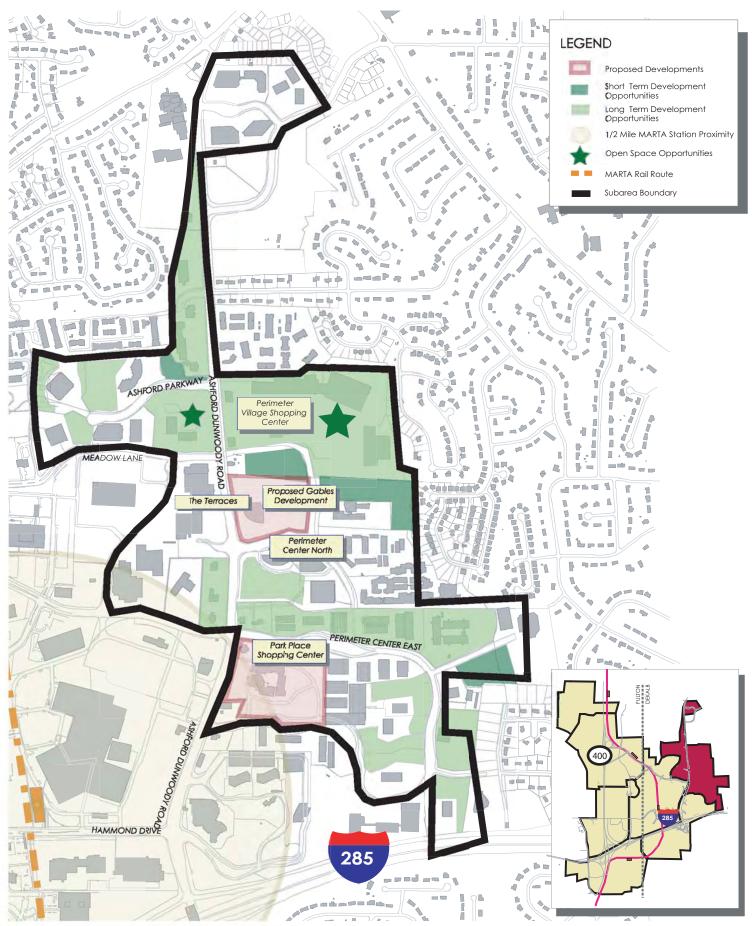
Proposed operational improvements are consistent with the planned development with a focus on promoting parcel interconnectivity to work towards a more urban scale street grid. Perimeter Center North currently stops abruptly south of the Gables Metropolitan development. It is recommended that this street be extended to connect to Perimeter Center East when the existing office site is redeveloped. Similar recommendations area made for Ashford Parkway to connect to Meadow Lane to reduce congestion on that part of Ashford Dunwoody Road. All future redevelopment plans along Perimeter Center East should include a street connectivity component to break up large blocks within the area.

Other recommended improvements involve upgrading sidewalks and streetscapes to support the planned BRT line and upgrading all signalized intersections along east of Ashford Dunwoody. Signal synchronization improvements in addition to pedestrian upgrades will allow a smoother flow of traffic in this area.

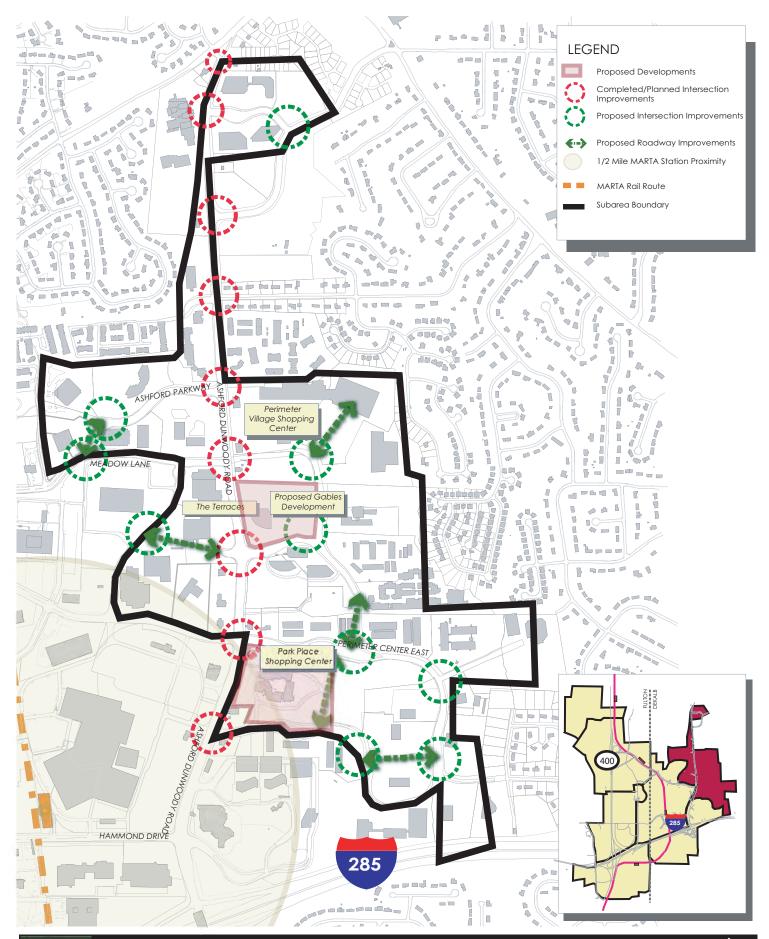
7.6 Other Public Improvements:

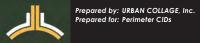
Similar to most of the subareas in this study, the transition zone does not include a defined open space. A new open space is recommended on the Perimeter Village Shopping Center site, when it is redeveloped. The Lake at the Restaurant Center on Ashford Parkway could also be enhanced with public art and additional landscaping.

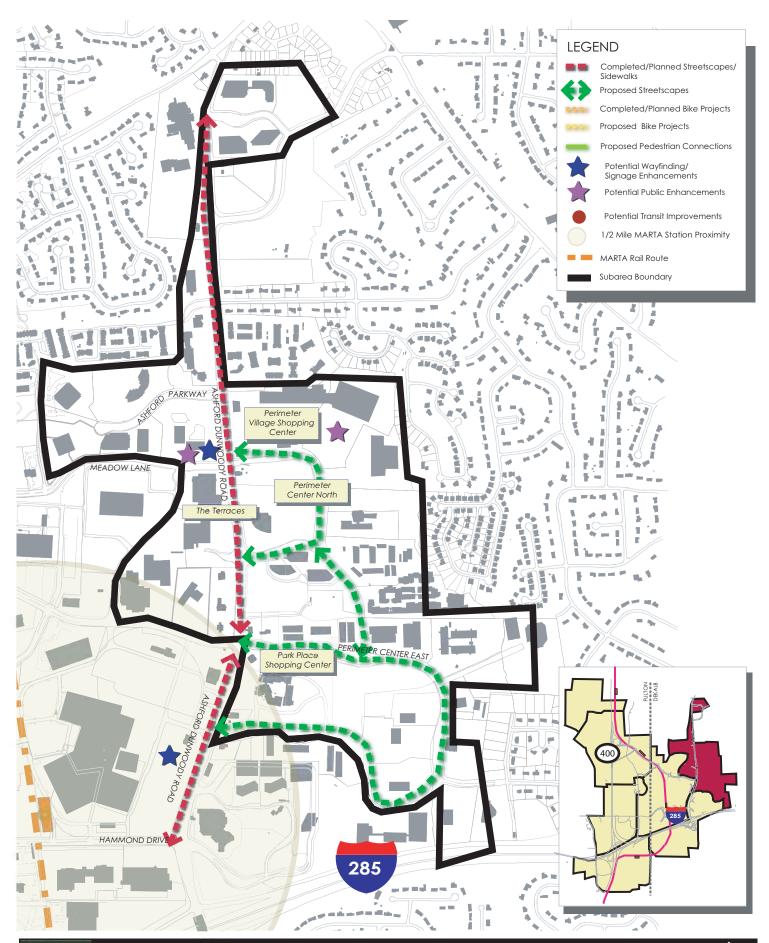
March 2005 48

















Perimeter Center North



Chapter 8

Implementation Framework

8.1 Proposed Transportation and Circulation Improvements:

The implementation framework for Perimeter is created to achieve the goals laid out by the LCI program and the Perimeter Focus LCI Plan. This update furthers these goals of promoting an efficient land-use environment, improving internal mobility, identifying future transit, creating an effective public-private dialogue etc. All these goals are targeted towards achieving an urban mixed-use environment in Perimeter Center and reducing the jobs-housing ratio in this activity center.

Since the completion of the LCI Plan, the PCIDs have worked towards creating an effective implementation structure to execute transportation projects and planning studies. Working with DeKalb and Fulton Counties, the PCIDs proactively started a detailed process, based on Georgia Department of Transportation (DOT) guidelines, to select a Program Manager to manage transportation projects and design teams to design these projects. The Request for Proposals (RFPs) and Request for Qualifications (RFQs) were sent out in December 2002 and an Evaluation Committee conducted interviews for the short-listed firms in January 2003. The Evaluation Committee consisted of representation from DeKalb and Fulton Counties, and the PCIDs. Based on the strict criteria including team organization, experience, project approach, and cost, the Evaluation Committee selected PBS&J as the Project Manager along with URS, Pond & Company, Arcadis and HDR, Inc. as the four design teams. The PCIDs have proactively started design work on project that would be funded in the future.

Along with the strategy to implement transportation projects, the study recommends that the PCIDs continue their active involvement in encouraging high-quality mixed-use development. New residential development may stress current school systems and hence it is recommended that the PCIDs work with the Fulton and DeKalb School Boards in identifying opportunities for long-term school facility expansion. The PCIDs should also continue their active involvement in assisting the counties in maintaining the streetscapes and infrastructure.

The implementation table (Table 8.2) gives a detailed description of proposed transportation projects and other initiatives described in the preceding sections. The purpose of this table is to create a framework for transportation investments, which would guide future applications for transportation funding, such as LCI Implementation funds, Transportation Enhancement (TE) funds, CMAQ (Congestion Mitigation and Air Quality) funds etc. Project prioritization is based on traffic and pedestrian movement analysis related to current land use as well as planned development projects, major road improvements, future funding possibilities etc. *Project costs and dates listed in the table are rough estimates and will need to be validated as projects move forward.* Projects marked in **bold** are all projects that are currently planned, funded, under construction or already completed.

The Implementation Table categorizes projects by type of improvement, for example, transit related projects are separated from roadway improvements. The following list is a brief description for the types of projects:

Transit: Projects varying from the extensive I-285 BRT Line to an internal consolidated shuttle to serve Perimeter.

Transit Corridors: Major arterials connecting transit stations are planned for pedestrian improvements including sidewalks, street furniture, street trees, and intersection enhancements including crosswalks and ramps. Intersections improvements have been included in these streetscape projects to allow for consistent and connective improvements.

Connectivity Corridors: Primarily internal roads that will be built through private developments enhancing connectivity in Perimeter.

Bike Routes: Mainly done as a part of streetscape projects, these projects are intended to create an effective Bicycle network in the area.

Roadway Improvements: Large-scale project including road widening, interchange and highway projects.

Enhancement Projects: Projects affecting the overall Perimeter area including wayfinding, signage and pedestrian safety improvements.

Open Space Initiatives: Open space projects recommended as components of new development projects.

Implementation Studies: This section identifies studies that would supplement the analysis completed by this study.

March 2005

FIVE YEAR ACTION PLAN - Perimeter Focus LCI Plan Update

Projects in **Bold** are funded/ in design/ in construction.

Transportation Projects

Transportation Projects		,		,			,			•		,			
Description	County	Type of Improve.	Engineering Year	Engineering Costs	R-O-W Year	R-O-W Costs	Construction Year	Construction Costs	Admin/CE&I Cost	Total Project Costs*	Responsible Party	Funding Source	Local Source &	Match Amount	Comments/TIP Project Number
TRANSIT															
			TBD	\$0	2008	\$15,000,000	2009	\$55,000,000	N/A	\$140,000,000	ARC	5309 New Starts	-	\$70,000,000	AR-900A
I-285 Bus Rapid Transit (BRT) Line development connecting Cumberland to Perimeter and Doraville	Fulton/ DeKalb	Transit	2005	\$12,000,000	2008	\$6,000,000	2009	\$22,000,000	N/A	\$40,000,000	ARC	Gov. Bond	-		AR-900B
			2005	\$28,000,000	2008	\$24,000,000	2009	\$88,000,000	N/A	\$140,000,000	ARC	GRV Bond	-		AR-900C
Perimeter Shuttle: Construct and implement a rubber-tired circulator shuttle system in the Perimeter area. Includes route construction, signage, route maps, and amenities like benches, trash cans, and bicycle rack.		Transit	N/A	\$0	N/A	\$0	2004	\$4,200,000	N/A	\$4,200,000	PCID	GRTA/Priva te Funds	PCID	\$100,000	
TRANSIT CORRIDORS															
Perimeter Center Parkway Streetscape: A streetscape system along Perimeter Center Parkway from Hammond Drive to Perimeter Center West. The purpose is to enhance an existing internal street to create a "Main Street"	DeKalb	Pedestrian/Bike	2004	\$525,000	2005	\$0	2007	\$3,606,200	\$250,000	\$4,381,200	Gov. Bond	TIP	PCID	\$721,240	DK-316
atmosphere.			2004	\$150,000	2005	\$0	2007	\$1,815,180	\$180,000	\$2,145,180	PCID	TIP (LCI)	PCID	\$363,036	
Perimeter Center West Streetscape and following Intersection Improvements including Perimeter Center West and Perimeter Mall/ Perimeter Center West and Perimeter Center Parkway/ Perimeter Center West and Meadow Lane/ Perimeter Center West and Bell South	DeKalb	Pedestrian/Bike	2004	\$522,000	2005	\$0	2005	\$3,813,000	\$200,000	\$4,535,000	PCID	TIP (GRTA)	PCID	\$762,600	
Perimeter Center West Streetscape and Intersection Improvements	Fulton	Pedestrian/Bike	2004	\$161,000	2005	\$0	2005	\$1,795,000	\$200,000	\$2,156,000	PCID	TIP (GRTA)	PCID	\$359,000	
Peachtree-Dunwoody Road Streetscape and Intersection Improvement (from Glenridge Connector to I-285)	Fulton	Pedestrian/Bike	2004	\$212,000	2005	\$0	2006	\$2,200,000	\$180,000	\$2,592,000	PCID	TIP (LCI)	PCID	\$440,000	
Peachtree-Dunwoody Road Streetscape and Intersection Improvement Program (from I-285 to Abernathy Road)	Fulton	Pedestrian/Bike	2005	\$400,000	2006	\$0	2007	\$2,800,000	\$200,000	\$3,400,000	PCID	TIP (LCI)	PCID	\$560,000	
Hammond Drive Streetscape Improvements from Ashford Dunwoody Road to Fulton County line. Intersections include: Hammond & Proposed Perimeter Town Center North-South Street	DeKalb	Pedestrian/Bike	2009	\$600,000	2010	\$0	2011	\$3,250,000	\$180,000	\$4,030,000	TBD	TBD	PCID	\$650,000	
Hammond Drive Streetscape Improvements from Glenridge Drive to DeKalb County line. Intersections include: Hammond & Proposed Dunwoody Springs North-South Street/ Hammond & Concourse Pkwy/ Hammond & Barfield Road/ Hammond & Glenridge Drive	Fulton	Pedestrian/Bike	2009	\$600,000	2010	\$0	2011	\$5,200,000	\$200,000	\$6,000,000	TBD	TBD	PCID	\$1,040,000	
Meadow Lane Streetscape and Intersection Improvements	DeKalb	Pedestrian/Bike	2006	\$400,000	2007	\$0	2007	\$3,250,000	\$200,000	\$3,850,000	PCID	TBD	PCID	\$650,000	
Mt. Vernon Highway Streetscape and Intersection Improvements	Fulton	Pedestrian/Bike	2006	\$600,000	2007	\$0	2007	\$4,500,000	\$200,000	\$5,300,000	PCID	TBD	PCID	\$900,000	
Lake Hearn Drive Streetscape and Intersection Improvements	Fulton	Pedestrian/Bike	2007	\$400,000	2008	\$0	2008	\$3,250,000	\$200,000	\$3,850,000	PCID	TBD	PCID	\$650,000	
Lake Hearn Drive (including Parkside Drive) Streetscape and Intersection Improvements	DeKalb	Pedestrian/Bike	2007	\$400,000	2008	\$0	2008	\$3,250,000	\$200,000	\$3,850,000	PCID	TBD	PCID	\$650,000	
Johnson Ferry Streetscape (Glenridge Drive to Old Johnson Ferry Road) Streetscape and Intersection Improvements	Fulton	Pedestrian/Bike	2008	\$600,000	2009	\$0	2009	\$5,200,000	\$200,000	\$6,000,000	PCID	TBD	PCID	\$1,040,000	

Perimeter Center North Extension

Perimeter Center Terrace Extension

Perimeter Mall Pedestrian Connections

New Streets in Perimeter Village shopping center

NOTE: Construction cost is a rough estimate based on \$3.5 million a mile

Ashford Parkway Extension

redevelopment

TBD

TBD

TBD

TBD

TBD

Pedestrian/Roadway

Pedestrian/Roadway

Pedestrian/Roadway

Pedestrian/Roadway

Pedestrian

DeKalb

DeKalb

DeKalb

DeKalb

DeKalb

TBD

FIVE YEAR ACTION PLAN - Perimeter Focus LCI Plan Update Projects in **Bold** are funded/ in design/ in construction.

Transportation Projects			Australia				***************************************								
Description	County	Type of Improve.	Engineering Year	Engineering Costs	R-O-W Year	R-O-W Costs	Construction Year	Construction Costs	Admin/CE&I Cost	Total Project Costs*	Responsible Party	Funding Source	Local Source &	Match Amount	Comments/TIP Project Number
Perimeter Summit Parkway Streetscape and Intersection Improvements	DeKalb	Pedestrian/Bike	2007	\$400,000	2008	\$0	2008	\$3,250,000	\$200,000	\$3,850,000	PCID	TBD	PCID	\$650,000	
Perimeter Center East Streetscape and Intersection Improvements Program	DeKalb	Pedestrian/Bike	2009	\$600,000	2010	\$0	2010	\$5,200,000	\$200,000	\$6,000,000	PCID	TBD	PCID	\$1,040,000	
Perimeter Center North Streetscape and Intersection Improvements	DeKalb	Pedestrian/Bike	2008	\$400,000	2009	\$0	2009	\$3,250,000	\$200,000	\$3,850,000	PCID	TBD	PCID	\$650,000	
Central Parkway Streetscape	Fulton/ DeKalb	Pedestrian/Bike	2009	\$400,000	2010	\$0	2010	\$3,250,000	\$200,000	\$3,850,000	PCID	TBD	PCID	\$650,000	
Crestline Parkway Streetscape	Fulton	Pedestrian/Bike	2009	\$400,000	2010	\$0	2010	\$3,250,000	\$200,000	\$3,850,000	PCID	TBD	PCID	\$650,000	
Perimeter Center Parkway Bridge (Flyover) Streetscape	DeKalb	Pedestrian/Bike	2007	\$300,000	2008	\$0	2008	\$2,000,000	\$180,000	\$2,480,000	PCID	TBD	PCID	\$400,000	
NOTE: Construction cost is a rough estimate.															
CONNECTIVITY CORRIDORS															
Streets connections to improve internal connectivity with	thin Perimete	r Center													
New Streets in Perimeter Town Center	DeKalb	Pedestrian/Roadway	TBD	TBD	TBD	TBD	TBD	\$1,610,000	TBD	TBD	Private	Private	Private	TBD	
New Streets in 211 Perimeter Center Parkway mixed use development.	DeKalb	Pedestrian/Roadway	TBD	TBD	TBD	TBD	TBD	\$490,000	TBD	TBD	Private	Private	Private	TBD	
New Streets in Perimeter Place Retail development (East-West Connections)	DeKalb	Pedestrian/Roadway	TBD	TBD	TBD	TBD	TBD	\$1,925,000	TBD	TBD	Private	Private	Private	TBD	
North Springs East-West Connection	Fulton	Pedestrian	2005	\$250,000	2006	\$0	2007	\$2,500,000	\$100,000	\$2,850,000	PCID	TBD	TBD	\$500,000	Potentially done as a part of the GA-400 Collector Distributor system
New Streets in Perimeter Pointe Complex (near Sandy Spring MARTA Deck)	Fulton	Pedestrian/Roadway	TBD	TBD	TBD	TBD	TBD	\$945,000	TBD	TBD	Private	Private	Private	TBD	Concotor Biotributor System
Central Park Connector	Fulton	Pedestrian/Roadway	TBD	TBD	TBD	TBD	TBD	\$210,000	TBD	TBD	Private	Private	Private	TBD	
New Streets in Corporate Campus development (East-West Connection)	Fulton	Pedestrian/Roadway	TBD	TBD	TBD	TBD	TBD	\$665,000	TBD	TBD	Private	Private	Private	TBD	
New Streets in Hammond Center development (East-West Connection)	Fulton	Pedestrian/Roadway	TBD	TBD	TBD	TBD	TBD	\$910,000	TBD	TBD	Private	Private	Private	TBD	
Glenridge Drive New Development North - South	Fulton	Pedestrian/Roadway	TBD	TBD	TBD	TBD	TBD	\$490,000	TBD	TBD	Private	Private	Private	TBD	
Street New Streets in Glenlake Parkway development (East-	Fulton	Pedestrian/Roadway	TBD	TBD	TBD	TBD	TBD	\$1,120,000	TBD	TBD	Private	Private	Private	TBD	
West Connections) Dunwoody Springs North-South Connection	Fulton	Pedestrian/Roadway	TBD	TBD	TBD	TBD	TBD	\$980,000	TBD	TBD	Private	Private	Private	TBD	
New Streets in Perimeter Expo development.	DeKalb	Pedestrian/Roadway	TBD	TBD	TBD	TBD	TBD	\$1,330,000	TBD	TBD	Private	Private	Private	TBD	
Summit Boulevard Extension	DeKalb	Pedestrian/Roadway	TBD	TBD	TBD	TBD	TBD	\$420,000	TBD	TBD	Private	Private	Private	TBD	
ZZZZZZZZZZZZZZZZZZZZZZZZZZZZZZZZZZZZZZ	30.1010	. oudoundin todaway	.55	. 55	.55	. 55	, 55	ψ. <u>=</u> 3,000	.55	. 55					

TBD

TBD

TBD

TBD

TBD

\$245,000

\$245,000

\$525,000

\$1,190,000

\$1,400,000

TBD

Private

TBD

TBD

TBD

TBD

TBD

FIVE YEAR ACTION PLAN - Perimeter Focus LCI Plan Update Projects in Bold are funded/ in design/ in construction.

Transportation Projects

Transportation Projects							*	f		i		1	1		
Description	County	Type of Improve.	Engineering Year	Engineering Costs	R-O-W Year	R-O-W Costs	Construction Year	Construction Costs	Admin/CE&I Cost	Total Project Costs*	Responsible Party	Funding Source	Local Source &	Match Amount	Comments/TIP Project Number
INTERSECTION IMPROVEMENTS															
Improvements include upgrade of traffic signals, pedes improvements, benches, seating, identity piers, and lig		and crosswalks, pedestria	an accessibility												
Perimeter Center North Sidewalks and intersections: at Ashford Dunwoody & Mt.Vernon, Ashford Dunwoody & Ashford Center, Ashford Dunwoody & Ashford Gables, Ashford Dunwoody & Ashford Parkway, Ashford Dunwoody & Ashford Center Parkway	DeKalb	Pedestrian	2006	-	-	\$237,500	-	\$3,125,000	-	\$3,362,500	PCID	GO Bonds	PCID	\$672,500	DK-303,304,306,312,313
Perimeter Center Central Sidewalks and Intersections: at Ashford Dunwoody & Perimeter Center North, Ashford Dunwoody & Ravinia, Hammond Drive & Perimeter Mall Entrance. Partial sidewalk improvements along Meadow Lane and Ashford Parkway	DeKalb	Pedestrian	2004	•	-	\$150,000	-	\$2,120,000	-	\$2,270,000	PCID	GO Bonds	PCID	\$454,000	DK-300,314,315,318A,318B
Perimeter Center South Sidewalks and intersections: Ashford Dunwoody & Lake Hearn Drive, Ashford Dunwoody & Ashford Green, Ashford Dunwoody & Perimeter Center Parkway, (includes sidewalks on Perimeter Center Parkway and Parkside Place)	DeKalb	Pedestrian	2007	•	-	\$150,000	-	\$2,040,000	-	\$2,190,000	PCID	GO Bonds	PCID	\$438,000	DK-301,302,305,317
Perimeter Intersections Phase 1: at Ashford Dunwoody & Hammond, Ashford Dunwoody & Perimeter Center West, and Perimeter Center Parkway & Hammond Drive	DeKalb	Pedestrian			2003 (Complete)		\$1,850,000	-	\$1,850,000	PCID		PCID		
Perimeter Intersections Phase 2 and sidewalks connections: at Ashford Dunwoody & Meadow Lane, Ashford Dunwoody & Perimeter Center East and Perimeter Center Parkway & Dunwoody MARTA	DeKalb	Pedestrian		2	004 (under cons	st.)		\$1,298,000	-	\$1,298,000	PCID		PCID		
Fulton PCID Intersections Phase 1 and sidewalks connections: Mt. Vernon & Barfield Road, Mt. Vernon & Crestline Parkway, Mt. Vernon & Perimeter Center West, Mt. Vernon & Northpark, Peachtree Dunwoody & Northpark, Peachtree Dunwoody & Merrint Entrance	Fulton	Pedestrian	2005	-		-	-	\$2,400,000	-	\$2,400,000	PCID		PCID		
Peachtree Dunwoody at Embassy Row	Fulton	Pedestrian	2004												
Glenridge Connector Intersections (three intersections between Johnson Ferry and Peachtree Dunwoody)	Fulton/ DeKalb	Pedestrian	2006	\$300,000	2007	-	2007	\$1,800,000	\$180,000	\$2,280,000	PCID	TBD	PCID	\$360,000	
Glenridge Drive Intersections (four intersections between I-285 and Hammond Drive)	Fulton/ DeKalb	Pedestrian	2007	\$350,000	2008	-	2008	\$2,400,000	\$180,000	\$2,930,000	PCID	TBD	,	\$480,000	
Glenlake Parkway at Siebel Office Building	Fulton	Pedestrian	2006	\$150,000	2007	-	2007	\$600,000	\$50,000	\$800,000	PCID	TBD	PCID	\$120,000	
Meridian Mark Intersections	Fulton	Pedestrian	2009	\$150,000	2010	-	2010	\$1,800,000	\$150,000	\$2,100,000	PCID	TBD	PCID	\$360,000	
NOTE: Construction cost is a rough estimate/ includes filling in missing sidewalks	g														

FIVE YEAR ACTION PLAN - Perimeter Focus LCI Plan Update

Projects in Bold are funded/ in design/ in construction.

Transportation Projects

Transportation Projects		}		3			1			1		1	1		
Description	County	Type of Improve.	Engineering Year	Engineering Costs	R-O-W Year	R-O-W Costs	Construction Year	Construction Costs	Admin/CE&I Cost	Total Project Costs*	Responsible Party	Funding Source	Local Source 8	Match Amount	Comments/TIP Project Number
BIKE ROUTES															
Rec Center on Chardonnay Court to Mall Entrance at Perimeter Center Place		Bike	TBD												
Orleans Way Dead End to Mall Entrance at Perimeter Center Place		Bike	TBD												
Old Spring House Lane to Mall Entrance at Perimeter Center East		Bike	TBD												
Perimeter Center West	Fulton	Bike							Included as	a part of the streetscape of	locian				
Perimeter Center West	DeKalb	Bike			 				ilicidaed as	a part of the streetscape c	iesigii				
Hammond Drive	Fulton	Bike	TBD												
Hammond Drive	DeKalb	Bike	TBD												
Abernathy Road (at Sandy Springs MARTA Station)	Fulton	Bike	TBD												
Peachtree-Dunwoody Bikeway	Fulton	Bike	TBD												
Perimeter Center Parkway Bikeway	DeKalb	Bike	TBD												
Lake Hearn Drive/Perimeter Center Parkway Extension Bridge (Lake Hearn Flyover) Bike Route	n DeKalb	Bike							Included as	a part of the streetscape of	design				
Georgetown Trail		Pedestrian/Bike	TBD	TBD			TBD	TBD		TBD	TBD	TBD	TBD	TBD	
NOTE: Many streetscape projects above include Bike improvements															
ROADWAY IMPROVEMENTS															
GA 400 Collector-Distributor System including Interchange improvements at Abernathy and Hammond Drive and Roadway Improvements at Mt. Vernon Highway		Roadway/ Interchange	AUTH	TBD	AUTH	\$0	2009	\$103,346,000	-	\$103,346,000	TBD	Q05	Federal/S tate	TBD	FN-AR-100A
I-285 North including Ashford Dunwoody Road Interchange (from GA-400 to Shallowford Road)		Interchange Capacity	AUTH	AUTH	2007	\$110,237,000	2010	\$86,495,000	N/A	\$196,732,000	TBD	Q01	Federal/S tate	TBD	DK-AR-219
I-285/GA 400 Interchange		Roadway/ Interchange	2006	\$20,000,000	TBD	TBD	TBD	TBD	TBD	\$20,000,000	TBD	GRV BONDS	-	-	AR-H-900A
Peachtree-Dunwoody Road Widening	Fulton	Roadway	-	-	-	-	2010	\$1,566,000	-	\$1,566,000	LOCAL	LOCAL	LOCAL		FN-053
Perimeter Center Parkway Extension (Flyover) and intersections at: the Flyover &	DeKalb	Roadway/ pedestrian/Bike	-	TBD	2004	\$10,000	TBD	\$17,571,000	-	\$17,581,000	TBD	Q05			DK-215B
	Fulton	Roadway	TBD	TBD			TBD	TBD			TBD	TBD			
Hammand Drive (Achford Dunwoody Eulton	DeKalb	Roadway	TBD	TBD			TBD	TBD			TBD	TBD			
County Line)	Fulton	Roadway/ Pedestrian	2007	\$81,000	2008	\$648,000	2009	\$1,629,000		\$2,358,000		Q23			DK-217
Peachtree-Dunwoody Road Streetscape and Intersection Improvement Program (Abernathy Road to Spalding Drive)	Fulton	Pedestrian/Bike	-	-	-	-	2006	\$3,000,000	-	\$3,000,000	LOCAL	LOCAL	LOCAL		FN-055A
Perimeter Center West Roadway Improvements	DeKalb	Roadway/ Pedestrian	TBD												
	Fulton	Roadway/ Pedestrian	TBD												
technology	DeKalb	Roadway	2005	-	-	-	2006-2008	\$5,000,000	TBD	\$5,000,000	PCID	TBD	PCID		
Fulton County ATMS/Traffic Signalization/ ITS technology	Fulton	Roadway	2005	-	-	-	2006-2008	\$5,000,000	TBD	\$5,000,000	PCID	TBD	PCID		

FIVE YEAR ACTION PLAN - Perimeter Focus LCI Plan Update

Projects in **Bold** are funded/ in design/ in construction.

Transportation Projects

: Turioportunion : Tojouto				2			1					,			
Description	County	Type of Improve.	Engineering Year	Engineering Costs	R-O-W Year	R-O-W Costs	Construction Year	Construction Costs	Admin/CE&I Cost	Total Project Costs*	Responsible Party	Funding Source	Local Source &	Match Amount	Comments/TIP Project Number
ENHANCEMENT PROJECTS					and the same of th										
Pedestrian Signage/Wayfinding/ Kiosks to improve visual appeal of the district		Enhancement	2004	TBD			TBD	TBD		TBD	TBD	TBD			
Pedestrian Scale Street-lighting	DeKalb	Enhancement	2,008	150,000	2,008	0	2,008	1,000,000	50,000	1,200,000	TBD	TBD	PCID		
Pedestrian Scale Street-lighting	Fulton	Enhancement	2,008	150,000	2,008	0	2,008	1,000,000	50,000	1,200,000	TBD	TBD	PCID		
* costs do not include right-of-way	•	Totals								\$781,482,880		•			

OPEN SPACE INITIATIVES					
Description/Action		Cost*	Year	Responsible Party	Funding Source
Open Space Plan for Perimeter Center					
Open space/ trail connectivity planning to support mixed development in the Perimeter area. Potenti Open Spaces/Public plazas at the following location	ial		TBD	Private	Private
Lake at Ashford Parkway	DeKalb	TBD	TBD	Private	Private
Perimeter Village Recreation Park	DeKalb	\$400,000	TBD	Private	Private
Perimeter Mall Park	DeKalb	\$600,000	TBD	Private	Private
Perimeter Town Center Open Space	DeKalb	TBD	TBD	Private	Private
Perimeter Summit Open Space	DeKalb	\$180,000	TBD	Private	Private
Ravinia Open Space	DeKalb	\$90,000	TBD	Private	Private
Concourse Park Improvements	Fulton	TBD	TBD	Private	Private
Medical Center Plaza	Fulton	\$130,000	TBD	Private	Private
Glenlake Parkway Future Development Park	Fulton	\$130,000	TBD	Private	Private
Glenridge Drive Future Development Park	Fulton	\$600,000	TBD	Private	Private
Sandy Springs MARTA Station Plaza	Fulton	\$270,000	TBD	Private/MARTA	Private/ MARTA

*NOTE: Approximate costs based on \$200,000/acre assuming 5% of developable parcel would be developed as open space

Housing Projects/ Initiatives

Description/Action	Cost	Year	Responsible Party	Funding Source
Perimeter Area Market Study: Conduct detailed market research/analysis related to future residential, commercial and mixed-use development along Perimeter Center Pkwy	\$25,000	TBD	PCID	PCID
DeKalb & Fulton County Zoning Amendments: Adopt a new zoning category for the LCI Study Area to regulate: use, height, density, parking requirements, setback, design, public space, etc.	\$15,000	2004	DeKalb County/Fulton County/PCID	PCID

LONGER-RANGE INITIATIVES						
Description/Action		Cost	Year	Responsible Party		Funding Source
Pedestrian Enhancements - Medical Center MARTA Station: Streetscape improvements to improve pedestrian safety and circulation in vicinity of Medical Center MARTA Station including Lake Hearn Drive, Johnson Ferry Road and Meridian Mark Road	Fulton	TBD	2006	PCID		PCID
Perimeter Focus Implementation Studies: Continued urban design plans for subareas within the LCI Study Area, including: BRT Station area, Ashford- Dunwoody/I-285 Interchange area, North Springs MARTA Station Study, Peachtree- Dunwoody/Hammond Dr. etc. Potential studies for Tax Allocation Districts (TAD)		TBD	2004 - 2009	PCID		PCID
Public Space Enhancements - Perimeter Area: Kiosks and wayfinding enhancements in the Perimeter Center Area, focused around MARTA station and retail centers.		TBD	2004	PCID		PCID

Chapter 9

Appendix

Community Involvement:

9.1 Overview:

Continuing the involved community process started during the original LCI Plan, the LCI Update process included a large number of meetings and presentations for public participation and feedback. These efforts included regular update meetings with PCIDs Board members, public meetings, meeting with neighborhood representatives and along with a presentation to the Steering Committee. In addition to these facilitated meetings, there were on-going monthly meeting with the Client Team. All these meetings helped the planning team prioritize projects and create a more implementable final plan.

Client Team:

Rob Lebeau, Principal Planner Atlanta Regional Commission Yvonne Williams, PCIDs President Michael Hanlon, PCIDs Director of Special Projects/External Affairs Ann Miller, PCIDs Project Manager Rebecca Rider, PCIDs Project Assistant

PCIDs Board Members:

John Sullivan, Fulton PCID Chairman and DeKalb PCID Vice Chairman
Dean Patterson, Fulton PCID Vice Chairman and DeKalb PCID Board Member
Adam Orkin, Fulton PCID Secretary
Diane Calloway, Fulton PCID Treasurer
Timothy Hughes, DeKalb and Fulton PCIDs Board Member
Don Mabry, Fulton PCID Board Member
Terry Kremeier, Fulton PCID Board Member
Walter Fish, Fulton PCID Board Member
Lynn Rainey, Fulton PCID Attorney
Robert Voyles, DeKalb PCID Chairman
Martin Fortes, DeKalb PCID Secretary
Ted Turner, DeKalb PCID Treasurer
Kay Younglove, DeKalb PCID Board Member
Charles Palmer, DeKalb PCID Attorney

Steering Committee:

Commissioner Elaine Boyer Commissioner Karen Handel

DeKalb County Board of Commissioners Fulton County Board of Commissioners

Commissioner Robb Pitts Ralph Daniels

Fulton County Board of Commissioners Asst. to Commissioner Tom Lowe

Rob LeBeau Steve Stancil

Atlanta Regional Commission Georgia Regional Transportation Authority

Joe Palladi Cynthia Moss Beasley

GDOT MARTA

David Sutherland Joan Smeltzer

Perimeter Transportation Coalition North Brookhaven Neighborhood Coalition

Nancy Leathers Ken Wright

Sandy Springs Revitalization Dunwoody Homeowners Association

John Gurbal Angela Parker DeKalb County Fulton County

Shari Strickland Betsy Stark
Long Range Planning Fulton County

John Baldwin II John N. Banks - Director of Facilities

Children's Healthcare St. Joseph's Hospital

John Cummings Northside Hospital

9.2 Summary of Meetings:

May 7th, 2004 LCI Update Working Session at the Joint PCID Board Meeting

June 22nd, 2004

Perimeter Focus LCI Plan & Update Meeting with Georgia

Regional Transportation Authority

July 27th, 2004 LCI Update Meeting (with Atlanta Regional Commission, Fulton

County and DeKalb County)

September 30th, 2004 LCI Update Public Meeting (at the Perimeter Transportation

Coalition's "Lunch & Learn" Session)

October 6th, 2004 Steering Committee Meeting

November 10th, 2004 Meeting with Dunwoody & North Brookhaven Neighborhood

Associations

December 7th, 2004 Meeting with Sandy Springs Neighborhood & Business

Associations

9.3 Meeting Notes:

Meeting: Joint PCID Board Meeting

Date: Friday, May 07, 2004

Location: Equity Office Properties: 7000 Central Parkway,

Third Floor Conference Room, Atlanta, GA 30328

Attendance:

Board Members and PCIDs Staff
John Sullivan, Fulton PCID Chairman and DeKalb PCID Vice Chairman
Dean Patterson, Fulton PCID Vice Chairman and DeKalb PCID Board Member
Adam Orkin, Fulton PCID Secretary
Timothy Hughes, DeKalb and Fulton PCIDs Board Member
Don Mabry, Fulton PCID Board Member
Terry Kremeier, Fulton PCID Board Member
Walter Fish, Fulton PCID Board Member
Lynn Rainey, Fulton PCID Attorney
Robert Voyles, DeKalb PCID Chairman
Martin Fortes, DeKalb PCID Secretary
Ted Turner, DeKalb PCID Treasurer
Kay Younglove, DeKalb PCID Board Member

Yvonne Williams, PCIDs President
Michael Hanlon, PCIDs Director of Special Projects/External Affairs
Ann Miller, PCIDs Project Manager
Stephana Rayson, PCIDs Director of Administration
Nadine Schwartz, PCIDs Assistant to the President
Rebecca Rider, PCIDs Project Assistant
Jim Stevens, PCIDs Accountant

Guests

Jim Ritchey, Deputy Director, GRTA
Terry Hobbs, Hobbs Corporation, Inc.
Stanford Harvey, Principal, Urban Collage
Trupti Kalbag, Associate, Urban Collage
David Southerland, TMA Director, PTC
Taylor Wright, Project Engineer, PBS&J
Taylor Wright,
Project
Engineer, PBS&J

Charles Palmer, DeKalb PCID Attorney

• Stan Harvey presented the Perimeter Focus LCI Plan Update. Since 2001, 38 of the 49 projects from the original LCI plan ("Perimeter Focus") have been implemented in design or construction. In 2004, the PCIDs face new transportation challenges with 19 million more square feet of development available.

- This new plan reviews 7 new sub-areas: the Sandy Springs Transit Village, the Dunwoody Transit Village, the Medical Center Transit Village, Glenlake Mixed-Use, I-285 Mixed-Use, GA 400 Mixed-Use, and a Transition Zone. All improvements will include transit/roadway/intersections/streetscape improvements, bike/pedestrian projects, open space, and public enhancements. Each sub-area has had existing land-use and transportation/circulation analysis, assessment of development opportunities, planned/proposed transportation improvements, and planned/proposed circulation improvements.
- Stan reviewed additional highlights of all 7 sub-areas, and hopes to bring the plan together with transportation improvements (large scale roadway, interstate, internal roadway, BRT transit) and open space improvements (a network of linked plazas, parks, streetscapes, greenways, bike routes, and intersection improvements).
- John Sullivan asked the Boards to review Stan's information as a master plan for the entire Perimeter area and critical to the upcoming discussions. He asked that Stan forward the presentation to the Boards electronically so that they could in turn forward it on to their financial partners and investors.
- Yvonne asked Stan to add an overlay of the current transportation projects to the presentation to show what has been accomplished and the future of the Perimeter area.
- The next steps for the Plan include refining and prioritizing the PCIDs project list, creating a 5 year action plan, ensuring the adoption of the Perimeter Focus LCI update by ARC and Fulton/DeKalb Counties, and identifying funding mechanisms for additional projects.

Meeting: Georgia Regional Transportation Authority

Date: June 22nd, 2004

Location: Georgia Regional Trasportation Authority Offices

Marquis One Tower

245 Peachtree Center Ave., NE Suite 900

Atlanta, GA 30303-1223

Attendance:

Steve Stancil, Executive Director, GRTA
Jim Ritchie, Deputy Director, GRTA
Yvonne Williams, President, PCIDs
Ann Miller, Project Manager, PCIDs
Michael Hanlon, Vice President, PCIDs
Stanford Harvey, Principal, Urban Collage
Trupti Kalbag, Associate, Urban Collage

- Stan Harvey presented the Perimeter Focus Plan and the Perimeter Focus LCI Plan Update and new projects proposed in the update plan.
- Yvonne discussed the projects currently under implementation such as the Perimeter Center Flyover and LCI projects
- Some of the issues discussed in the meeting included

- 1. Implementation of a consolidated shuttle system connecting locations throughout Perimeter Center
- 2. Coordination between PCIDs and GRTA on implementing the large infrastructure projects
- 3. Discussion on the new Perimeter Center Flyover Bridge

Meeting: LCI Update Meeting

Date: July 27th, 2004 Location: PCIDs Offices

> One Ravinia Drive - Suite 1125 Atlanta, Georgia 30346

Attendance:

Rob Lebeau, Principal Planner, ARC Betsy Stark, Senior Planner, Fulton County Ann Miller, Project Manager, PCIDs Stanford Harvey, Principal, Urban Collage

- Introductions by Ann Miller
- Stan Harvey described the process for the Perimeter Focus LCI Update and Plan recommendations
- Stan discussed changes in the Study Area boundary to include Fulton PCID area
- Rob Lebeau suggested the following additions to the plan:
 - 1. Updating Market analysis
 - 2. Summary of the public participation process
 - 3. Future Land Use Map
- Betsy Stark mentioned that the plan recommendations should be coordinated with the Sandy Springs Overlay District to avoid discrepancies between the two plans.
- Next steps included presenting the plan at public forums, finalizing transportation and land use recommendations, Fulton & DeKalb Board approval.

Meeting: Public Meeting at the PTC Lunch & Learn (please see attached invitation flyer)

Date: September 30th, 2004

Location: 10 Glenlake Parkway, South Tower Lower Lobby, Suite 55 Conference Room Atlanta, GA 30328

Attendance:

- Introductions by Liz Wattenberg
- Ann Miller introduced PCIDs Staff and the consulting team and described the role
 of PCIDs
- Stan Harvey described the LCI Program, process for the Perimeter Focus LCI Update and highlights of the recommendations.
- Key discussion points included:

- 1. Need for pedestrian improvements along Abernathy connecting to Sandy Springs MARTA Station
- 2. The exit ramp on Abernathy needs pedestrian crossing/ enhancements.
- 3. A consolidated shuttle is required to allow better connectivity to the MARTA Station
- 4. A pedestrian bridge over I-285 connecting to North Springs MARTA Station would be beneficial for transit users.
- 5. New housing both rental and ownership should be subsidized to be affordable to lower income-groups.
- 6. Attendees asked questions about the construction work currently under progress in the Perimeter area.
- Rebecca Ride gave an update on the Consolidated Shuttle implementation.
- Stan Harvey thanked the attendees for their input and briefly described the next steps for the Plan.

Meeting: Steering Committee Date: October 6th, 2004 Location: PCIDs Offices

> One Ravinia Drive - Suite 1125 Atlanta, Georgia 30346

Attendance:

Betsy Stark, Senior Planner, Fulton County
Antonio M. Valenzuela, Transportation Program Manager, Fulton County
John Gurbal, Director – Transportation, DeKalb County
Liz Wattenberg, Perimeter Transportation Coalition
Ann Miller, Project Manager, PCIDs
Rebecca Rider, PCIDs Project Assistant
Stan Harvey, Principal, Urban Collage, Inc
Trupti Kalbag, Associate, Urban Collage, Inc

- Introductions by Ann Miller
- Stan Harvey described Perimeter Focus LCI Update and highlights of the recommendations.
- Ann Miller gave an update on the LCI Implementation projects.
- John Gurbal discussed some of the transportation improvements planned by DeKalb County
- Antonio Valenzuela described projects in Fulton County. He requested all the recommendations made by the Perimeter LCI Update in GIS and Excel format.
- Liz Wattenberg said that sidewalk programs should aim at connecting missing pieces of sidewalk between office complexes and MARTA Stations.
- Betsy Stark said that recommendations made in the LCI Plan would be incorporated into the Comprehensive Plan Update currently underway by Fulton County.
- Stan Harvey mentioned that the next steps would be finalizing the report and getting it adopted by the PCIDs Board and ARC.

Meeting: Neighborhood Associations Meetings

Date: October 6th, 2004 Location: PCIDs Offices

> One Ravinia Drive - Suite 1125 Atlanta, Georgia 30346

Attendance:

Joan Smeltzer, North Brookhaven Neighborhood Association Ken Wright, Dunwoody Homeowners Association Donald Boyken, Dunwoody Homeowners Association Dan Webber, Dunwoody Homeowners Association Bob Lundsten, Dunwoody Homeowners Association Rebecca Rider, Project Assistant, PCIDs Ann Miller, Project Manager, PCIDs Stanford Harvey, Principal, Urban Collage Trupti Kalbag, Associate, PCIDs

- Introductions by Ann Miller
- Stan Harvey presented the Perimeter Focus Plan and the Perimeter Focus LCI Plan Update and new projects proposed in the update plan.
- Discussion points:
 - 1. Don Boyken mentioned that the Study area boundary includes some single family residential in the north and south, which would be an issue with DHA. They are concerned about commercial boundaries of Perimeter Center extending into the single-family district.
 - 2. Stan Harvey and Trupti Kalbag said that the boundaries would be modified to exclude any single-family residential.
 - 3. DHA raised questions about why the PCIDs district boundaries include non-commercial properties.
 - 4. The neighborhoods are also concerned that the new housing to be built in the area will be mostly rental which will affect school capacities. Don Boyken asked if the Plan defines whether the new housing will be ownership/ rental. He was also interested in knowing the existing ownership to rental ratio in the area.
 - 5. Ken Wright wanted information on how neighborhoods participation in ARC and GRTA development reviews.
 - 6. The neighborhoods were concerned that increasing densities would create additional vehicular traffic in the area. Particularly, Joan Smeltzer pointed out that the new Perimeter Center Parkway Flyover Bridge would increase traffic congestion on Lake Hearn Drive and Peachtree Dunwoody Road.
 - 7. Joan Smeltzer asked when and where the final document would be available for review.

7

Meeting: Neighborhood Associations Meetings. (Sandy Springs)

Date: December 7th, 2004 Location: PCIDs Offices

> One Ravinia Drive - Suite 1125 Atlanta, Georgia 30346

Attendance:

Eva Galambos (Committee for Sandy Springs)
Mark King (Council of Sandy Springs neighborhoods)
Nancy Leathers (Sandy Springs Revitalization, Inc.)
Donna Gathers (Sandy Springs Business Association)
Ann Miller, Project Manager, PCIDs
Trupti Kalbag, Associate, Urban Collage, Inc

- Introductions by Ann Miller
- Trupti Kalbag started with an overview of the LCI process and presented the LCI Update Plan and projects recommended by the Plan.
- Discussion points:
 - 1. Eva Galambos asked whether the Study area boundary includes single family residential in the south (at Glenridge Connector) and north at Glenlake Parkway.
 - 2. Trupti Kalbag clarified that the study area did not include single-family neighborhoods.
 - 3. East-west connections over GA-400 are dangerous and uninviting for pedestrians. Eva Galambos suggested studying opportunities for connections under GA -400 as an alternative.
 - 4. Nancy Leathers mentioned that any road-widening projects in the PCIDs area should be consistent with improvements in Sandy Springs to avoid creating traffic bottlenecks.
 - 5. Nancy Leathers also said that coordination between Sandy Springs and the PCIDs was important in large-scale projects such as Hammond Drive improvements and New BRT route.
 - 6. The neighborhood organizations were supportive of creating a new bridge connection between the UPS site and North Springs MARTA and would like to have public access to this bridge.
 - 7. The neighborhoods would like to maintain a balance between rental and ownership housing in the district.
- Trupti Kalbag discussed next steps for adopting the LCI Plan and submitting it to ARC.