## MEMORANDUM

## To: Mayor and City Council <br> From: Nicole Stojka <br> Date: $1 / 28 / 2013$ <br> Subject: Approval of Amendment of City Position Allocation and Compensation Chart Related to Salary Ranges

## ITEM DESCRIPTION

Updates to the salary ranges for several positions.

## BACKGROUND

On a regular basis, staff conducts and participates in salary surveys to verify that the City's salary structure remains market competitive. Staff recently analyzed job descriptions and salary information from survey data for all City positions to review the adequacy of salary ranges.

## ANALYSIS

Since the City's inception, there have been no updates to salary ranges for any position other than the City Clerk. Current survey data indicates that in order to remain competitive with surrounding cities, we should update some of our salary ranges and modify the range spread between salary minimums and maximums.

A range spread of $50 \%$ is generally targeted in compensation analysis. Most of our current salary ranges have range spreads of less than $50 \%$, reaching as narrow as $23 \%$. This causes an incumbent to reach the maximum of the salary range very quickly since the range is narrow. In some cases, an incumbent will reach the top of his/her salary range with this spring's projected average merit increase if the salary range is not amended.

Staff recommendations for revised salary ranges bring the ranges into line with current market rates and also create range spreads of about $50 \%$. The following Position Allocation and Compensation Charts show the current and proposed salary ranges. Except for previously budgeted merit increases, no changes are recommended to actual salaries.

## ALTERNATIVE ANALYSIS

As an alternative, Council may opt not to modify the existing salary ranges. In the cases where an incumbent would exceed the maximum of his/her salary range with this spring's merit increase, the employee's salary will be capped at the maximum of the salary range and the differential will be paid as a bonus. Staff does not recommend this alternative because the City's salaries will not remain market competitive over time. Additionally, it may be more difficult for the City to retain employees who are not receiving increases to their base pay when market conditions dictate that their base pay should be increased.

## RECOMMENDED ACTION

It is respectfully requested that Council approve staff's recommendation to modify the current Position Allocation and Compensation Chart as shown in the following documentation.

POSITION ALLOCATION AND COMPENSATION CHART

| Department/Title | Full Time | Elected Officials | Salary Summary |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Avg. Low |  | Avg. High |  |
| General Government Mayor City Council |  | $\begin{aligned} & 1 \\ & 6 \\ & \hline \end{aligned}$ | Set by Charter Set by Charter |  | Set by Charter Set by Charter |  |
| Office of the City Manager <br> City Manager <br> Assistant to the City Manager | $\begin{aligned} & 1 \\ & 1 \\ & \hline \end{aligned}$ |  | $\begin{aligned} & \text { Set by Council } \\ & \$ \quad 48,000 \end{aligned}$ |  | Set by Council$\$ \quad 72,000$ |  |
| Administrative Services City Clerk | 1 |  | \$ | 59,821 | \$ | 93,307 |
| Financial Services Division Finance Director | 1 |  | \$ | 102,884 | \$ | 133,733 |
| Public Safety |  |  |  |  |  |  |
| Chief of Police | 1 |  | \$ | 94,120 | \$ | 127,054 |
| Deputy Chief of Police | 1 |  | \$ | 74,700 | \$ | 92,000 |
| Lieutenant | 3 |  | \$ | 61,700 | \$ | 80,500 |
| Sergeant | 9 |  | \$ | 48,400 | \$ | 69,900 |
| Police Officer | 36 |  | \$ | 38,500 | \$ | 57,200 |
| Police Service Representative (non-sworn) | 4 |  | \$ | 29,500 | \$ | 42,100 |
| Crime Scene Technician (non-sworn) | 1 |  | \$ | 34,700 | \$ | 49,900 |
| Property \& Evidence Technician (non-sworn) | 1 |  | \$ | 30,488 | \$ | 46,000 |
| Executive Assistant (non-sworn) | 1 |  | \$ | 39,900 | \$ | 58,600 |
| Terminal Agency Coordinator (non-sworn) |  |  | \$ | 34,000 | \$ | 49,000 |
| Prisoner Transport Officer (non-sworn) | 1 |  | \$ | 27,200 | \$ | 40,800 |
| Municipal |  |  |  |  |  |  |
| Court Administrator | 1 |  | \$ | 48,666 | \$ | 68,349 |
| Deputy Municipal Court Clerk | 2 |  | \$ | 32,000 | \$ | 48,000 |

PROPOSED POSITION ALLOCATION AND COMPENSATION CHART

| Department/Title | Full Time | Elected Officials | Salary Summary |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Avg. Low |  | Avg. High |  |
| General Government Mayor City Council |  | $\begin{aligned} & 1 \\ & 6 \\ & \hline \end{aligned}$ | Set by Charter Set by Charter |  | Set by Charter Set by Charter |  |
| Office of the City Manager <br> City Manager <br> Assistant to the City Manager | $\begin{aligned} & 1 \\ & 1 \\ & \hline \end{aligned}$ |  | Set by Council \$ 48,000 |  | Set by Council \$ 72,000 |  |
| Administrative Services City Clerk | 1 |  | \$ | 59,821 | \$ | 93,307 |
| Financial Services Division Finance Director | 1 |  | \$ | 95,000 | \$ | 142,500 |
| Public Safety |  |  |  |  |  |  |
| Chief of Police | 1 |  | \$ | 95,000 | \$ | 142,500 |
| Deputy Chief of Police | 1 |  | \$ | 74,700 | \$ | 112,100 |
| Lieutenant | 3 |  | \$ | 61,700 | \$ | 92,600 |
| Sergeant | 9 |  | \$ | 48,400 | \$ | 72,600 |
| Police Officer | 36 |  | \$ | 39,000 | \$ | 58,500 |
| Police Service Representative (non-sworn) | 4 |  | \$ | 29,500 | \$ | 44,250 |
| Crime Scene Technician (non-sworn) | 1 |  | \$ | 34,700 | \$ | 52,000 |
| Property \& Evidence Technician (non-sworn) | 1 |  | \$ | 30,682 | \$ | 46,000 |
| Executive Assistant (non-sworn) | 1 |  | \$ | 39,000 | \$ | 58,600 |
| Terminal Agency Coordinator (non-sworn) | 1 |  | \$ | 34,000 | \$ | 51,000 |
| Prisoner Transport Officer (non-sworn) | 1 |  | \$ | 27,200 | \$ | 40,800 |
| Municipal |  |  |  |  |  |  |
| Court Administrator | 1 |  | \$ | 48,666 | \$ | 73,000 |
| Deputy Municipal Court Clerk | 2 |  | \$ | 32,000 | \$ | 48,000 |

