

## **MEMORANDUM**

**To:** Mayor and City Council

**From:** Chris Pike, Finance Director

**Date:** October 14, 2013

**Subject:** **Discussion of the 2014 Annual Operating and Capital Budgets**

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### **ITEM DESCRIPTION**

Discussion of the 2014 Annual Operating and Capital Budgets

### **BACKGROUND**

As required by the City's charter, the mayor and city manager distributed a proposed budget to the remaining six council members by September 1, 2012. On September 12, the Budget Committee of Councilmembers Heneghan, Nall and Thompson met during a public meeting to discuss the proposed budget. Based on the Mayor's request, issues upon which the Budget Committee reached a unanimous decision would become part (or be removed from) the proposed Budget. Issues on which the Budget Committee could not reach unanimous consensus would be forwarded to the full council for consideration.

The Budget Committee reached consensus to make the following adjustments to the proposed budget:

- Reduce the website improvements from \$75,000 to \$65,000 to reflect proposal prices from RFP responses,
- Reduce \$40,000 in Marketing by removing the Brand/Logo redesign,
- Reduce \$10,000 from the NDCAC roof job to reflect bid prices from RFB responses,
- Increase \$25,000 for capital to resurface all of the Dunwoody Park Parking Lot,
- Increase \$20,000 for the Emergency Notification at Brook Run Park and Dunwoody Park,
- Reduce merit increases to not exceed 3.5%

Recent events to include the Emory lease and the Cambridge project funding were also updated. The proposed budget now includes a projected surplus of \$147,570.

In addition, the Budget Committee discussed the concurrent 2013 budget amendment to consider the most advantageous use of the surplus HOST dollars to be received in 2013 (\$2.584 million). The small difference over the 2013 HOST will come from prior year HOST accumulated funds.

*For Amendment to the 2013 Annual Budget*

- Purchase of Final HCA Land Parcel - \$1,996,000
- Brook Run Trail Phase 3A - \$363,000
- Additional neighborhood street resurfacing - \$225,000

**FOR DISCUSSION**

The Budget Committee suggested two issues be brought before Council for further discussion.

1. A "Crime Analyst" position (and associated equipment)

Although the Budget Committee reached consensus to leave the position (and associated equipment) in the budget, they thought a discussion with Chief Grogan and the full Council would be appropriate. As brief background, Dunwoody does not have any dedicated staff looking at our crime trends and patterns daily, which is a must need in order to be proactive and make a significant impact against crime. In comparison, the Alpharetta Police Department has less Part 1 crime than we do despite having a higher population. They employ a Lieutenant, a Detective and an Analyst to review their crime trends and gather intelligence so they can more effectively deploy their resources. Based on current staffing, Dunwoody's response to crime is primarily reactive. Best practices suggest that to have a true impact and reduce crime you must be proactive.

2. Merit-based Raises

The Budget Committee reached a consensus to lower the recommended average raise for city employees from 4%. The proposed budget included a merit based raise for all employees who have served at least one year with the City. The average merit was projected at 4%. The total amount budgeted for the raises was \$150,750 at the 4% level. The committee discussed the merit raises in detail and there was a consensus to reduce the amount to no more than 3.5% but no less than 3.1%. This reduced the impact of the raises to \$131,906.

**RECOMMENDED ACTION**

Staff seeks a consensus for each of the items noted above to include/not include in the 2014 budget resolutions to be voted upon later in October.

REVENUE ANTICIPATIONS AND EXPENDITURE APPROPRIATIONS

Revenues	General Fund*	Special Revenue Funds				Debt Service Fund	Capital Projects Fund*	Enterprise Funds		Total Government	Elimination of Interfund Activity	Net Total Government
		E911 Fund	Hotel/Motel Fund	Motor Vehicle Excise Tax Fund	Grants Fund			Stormwater Utility Fund				
Property Taxes	\$5,955,000								\$5,955,000		\$5,955,000	
Business and Occupational Taxes	2,620,000								2,620,000		2,620,000	
Homestead Option Sales Tax	4,000,000								4,000,000		4,000,000	
Insurance Premium Taxes	2,150,000								2,150,000		2,150,000	
Franchise Fees	3,250,000								3,250,000		3,250,000	
Other Taxes	2,023,000		2,100,000	98,000	-				4,221,000	(1,358,000)	2,863,000	
Licenses and Permits	875,000								875,000		875,000	
Court Fines	1,510,000								1,510,000		1,510,000	
Intergovernmental Revenues (Grants)	-				1,879,500				1,879,500		1,879,500	
Charges for Services	1,771,000	950,000						1,815,316	4,536,316		4,536,316	
Other Revenues	15,000							500	15,500		15,500	
Use of Prior Year Reserves	800,000							-	800,000		800,000	
<b>Subtotal</b>	<b>\$24,969,000</b>	<b>\$ 950,000</b>	<b>\$ 2,100,000</b>	<b>\$ 98,000</b>	<b>\$ 1,879,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,815,816</b>	<b>\$ 31,812,316</b>	<b>\$ (1,358,000)</b>	<b>\$ 30,454,316</b>	
<b>Other Financing Sources</b>												
Operating Transfer In from General Fund		\$251,655			\$150,000	\$1,314,367	\$6,068,273		\$7,784,295	(\$7,784,295)	\$0	
Operating Transfer In from E911 Fund												
<b>Total Other Financing Sources</b>	<b>\$ -</b>	<b>\$ 251,655</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ 1,314,367</b>	<b>\$ 6,068,273</b>	<b>\$ -</b>	<b>\$ 7,784,295</b>	<b>\$ (7,784,295)</b>	<b>\$ -</b>	
<b>Total Revenues</b>	<b>\$24,969,000</b>	<b>\$ 1,201,655</b>	<b>\$ 2,100,000</b>	<b>\$ 98,000</b>	<b>\$ 2,029,500</b>	<b>\$ 1,314,367</b>	<b>\$ 6,068,273</b>	<b>\$ 1,815,816</b>	<b>\$ 39,596,610</b>	<b>\$ (9,142,295)</b>	<b>\$ 30,454,316</b>	
<b>Expenditures</b>												
City Council	\$225,544								\$225,544		\$225,544	
City Manager	351,736								351,736		351,736	
City Clerk	171,045								171,045		171,045	
Finance & Administration	2,510,295						281,500		2,791,795		2,791,795	
IT	550,294						179,375		729,669		729,669	
Marketing	451,623								451,623		451,623	
Legal	385,000								385,000		385,000	
Municipal Court	505,138								505,138		505,138	
Police	6,360,057				17,000		84,398		6,461,455		6,461,455	
E911	-	1,201,655							1,201,655		1,201,655	
Public Works	1,944,184				1,912,500		4,085,000	1,804,000	9,745,684		9,745,684	
Parks	1,078,000				100,000		1,425,000		2,603,000		2,603,000	
Community Development	2,026,552				-		13,000		2,039,552		2,039,552	
Economic Development	77,668				-		-		77,668		77,668	
Contingency	400,000								400,000		400,000	
<b>Subtotal</b>	<b>\$17,037,135</b>	<b>\$ 1,201,655</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,029,500</b>	<b>\$ -</b>	<b>\$ 6,068,273</b>	<b>\$ 1,804,000</b>	<b>\$ 28,140,563</b>	<b>\$ -</b>	<b>\$ 28,140,563</b>	
<b>Other Financing Uses</b>												
Operating Transfer Out to Debt Service	\$1,314,367	\$0							\$1,314,367	(\$1,314,367)	\$0	
Operating Transfer Out to Capital Project	6,068,273								6,068,273	(6,068,273)	-	
Operating Transfer Out to E911 Fund	251,655								251,655	(251,655)	-	
Operating Transfer Out to Grants Fund	150,000								150,000	(150,000)	-	
Operating Transfer Out to General Fund			1,260,000	98,000	-				1,358,000	(1,358,000)	-	
Payments to Other Entities			840,000			1,314,089			2,154,089		2,154,089	
<b>Total Other Financing Uses</b>	<b>\$ 7,784,295</b>	<b>\$ -</b>	<b>\$ 2,100,000</b>	<b>\$ 98,000</b>	<b>\$ -</b>	<b>\$ 1,314,089</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,296,383</b>	<b>\$ (9,142,295)</b>	<b>\$ 2,154,089</b>	
<b>Total Expenditures</b>	<b>\$24,821,430</b>	<b>\$ 1,201,655</b>	<b>\$ 2,100,000</b>	<b>\$ 98,000</b>	<b>\$ 2,029,500</b>	<b>\$ 1,314,089</b>	<b>\$ 6,068,273</b>	<b>\$ 1,804,000</b>	<b>\$ 39,436,946</b>	<b>\$ (9,142,295)</b>	<b>\$ 30,294,651</b>	
Net	\$ 147,570	\$ -	\$ -	\$ -	\$ -	\$ 278	\$ -	\$ 11,816	\$ 159,664	\$ -	\$ 159,664	

\*Denotes a Major Fund

#M.2. General Fund Revenues Summary

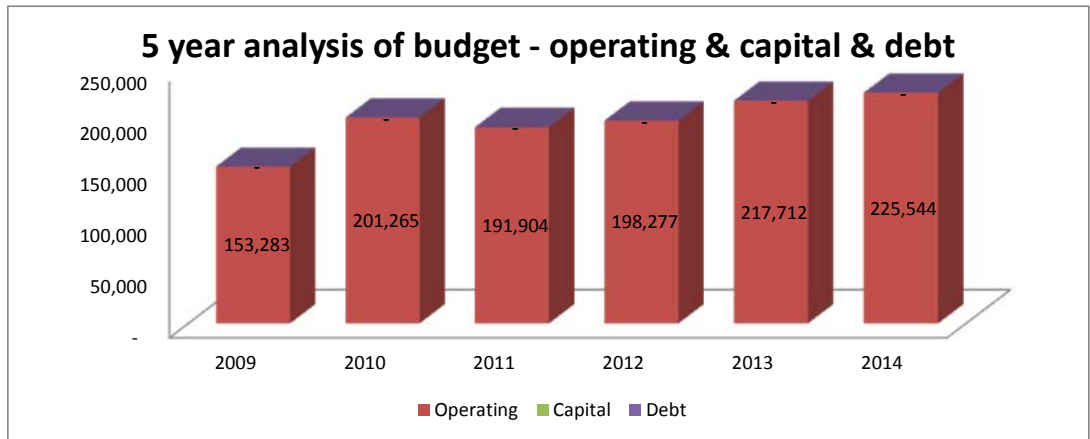
Account Name	2012 Actual	YTD Actual June 30, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Taxes	21,208,269	6,866,279	18,472,313	18,394,000	18,394,000	19,998,000
Licenses & Permits	1,813,182	606,271	1,137,926	872,000	872,000	875,000
Intergovernmental Revenues	33,500	-	-	-	-	-
Charges For Services	432,402	42,851	284,651	402,000	402,000	408,000
Fines & Forfeitures	1,129,040	582,703	1,224,370	1,470,000	1,470,000	1,510,000
Investment Income	13,396	8,683	17,366	5,000	5,000	10,000
Contr & Don From Priv Sources	10,945	6,000	12,000	5,000	5,000	5,000
Miscellaneous Revenue	122,775	51,748	97,222	79,000	79,000	198,000
Use of Prior Yr Reserves	-	-	2,025,000	2,025,000	2,025,000	800,000
Other Financing Sources	114,128	670	1,340	615,000	615,000	1,165,000
<b>Total General Fund Revenues</b>	<b>24,877,638</b>	<b>8,165,205</b>	<b>23,272,189</b>	<b>23,867,000</b>	<b>23,867,000</b>	<b>24,969,000</b>

Account Name	2012 Actual	YTD Actual June 30, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014
Real Property Tax	4,879,038	57,935	4,677,935	4,620,000	4,620,000	4,900,000
Personal Property Tax	333,871	5,108	365,108	360,000	360,000	360,000
Motor Vehicle	308,765	143,630	293,630	300,000	300,000	270,000
MV Title Ad Valorem Tax	-	88,145	176,291	-	-	300,000
MV Title Ad Valorem Tx True Up	-	8,994	17,988	-	-	60,000
Intangibles (Reg & Recording)	50,489	23,234	53,234	60,000	60,000	60,000
Franchise Fees	3,659,533	3,047,573	3,497,573	3,400,000	3,400,000	3,250,000
Homestead Option Sales Tax	5,261,307	-	2,600,000	3,000,000	3,000,000	4,000,000
Hotel/Motel Tax	1,109,877	596,457	1,251,540	1,176,000	1,176,000	1,260,000
Alcoholic Beverage Excise Tax	584,429	309,087	635,754	560,000	560,000	560,000
MVR Excise Tax	98,438	51,158	106,575	95,000	95,000	98,000
Business & Occupation Tax	2,488,070	2,413,487	2,563,487	2,600,000	2,600,000	2,600,000
Insurance Premiums Tax	2,305,027	-	2,100,000	2,100,000	2,100,000	2,150,000
Financial Institutions Tax	113,558	109,743	109,743	100,000	100,000	105,000
Penalties & int on delinq tax	4,557	5,510	11,021	3,000	3,000	5,000
Pen & Int on Del Taxes-Busines	11,309	6,217	12,435	20,000	20,000	20,000
Alcoholic Beverage Licenses	504,039	18,858	228,858	360,000	360,000	360,000
Other Licenses and permits	1,300	1,235	2,470	-	-	-
Planning & Zoning Fees	27,227	12,930	19,930	12,000	12,000	15,000
Bldg Structures & Equipment	1,221,527	551,495	843,162	500,000	500,000	500,000
Soil Erosion	36,088	21,753	43,506	-	-	-
Tree Bank	23,000	-	-	-	-	-
Local Govt Grants	33,500	-	-	-	-	-
Sale of Maps and Publications	-	250	500	-	-	-
Special Police Svcs	21,460	8,950	17,900	10,000	10,000	10,000
Fingerprinting Fee	6,453	3,554	7,107	5,000	5,000	5,000
Public Safety-Other	34,687	16,197	32,395	36,000	36,000	36,000
Special Assessments	21,764	113	11,680	20,000	20,000	20,000
Streetlight Fees	328,791	1,762	191,020	327,000	327,000	327,000
Court Record Fees	-	-	-	-	-	-
Rec Program Fees	11,258	1,161	2,322	-	-	-
Pavilion Rentals	7,650	10,600	21,200	4,000	4,000	10,000
NSF Fees	340	264	527	-	-	-
Municipal Court Fines & Forfeitures	1,129,040	582,703	1,224,370	1,460,000	1,460,000	1,500,000
Cash Confiscation	-	-	-	10,000	10,000	10,000
Interest Revenue	13,396	8,683	17,366	5,000	5,000	10,000
Contr & Don From Priv Sources	3,780	-	-	-	-	-
Explorer Donations	6,915	2,500	5,000	5,000	5,000	5,000
Donations	250	3,500	7,000	-	-	-
Rents and Royalties	59,356	29,678	75,761	79,000	79,000	198,000
Reimb for damaged property	63,419	22,070	21,461	-	-	-
Use of Prior Yr Reserves	-	-	2,025,000	2,025,000	2,025,000	800,000
Other Charges For Svcs	114,128	320	640	15,000	15,000	15,000
Proceeds from sale of property	-	350	700	600,000	600,000	1,150,000
<b>Total General Fund Revenues</b>	<b>24,877,638</b>	<b>8,165,205</b>	<b>23,272,189</b>	<b>23,867,000</b>	<b>23,867,000</b>	<b>24,969,000</b>

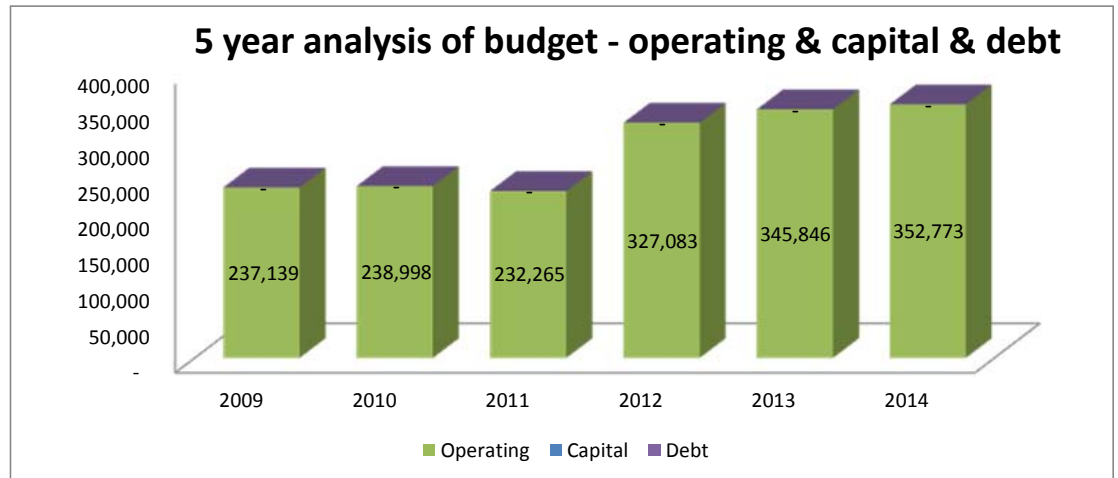
#M.2. General Fund Department Summary

Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested	% Change	% of Total
City Council	177,810	99,548	200,335	214,712	217,712	225,544	3.60%	0.91%
City Manager	301,886	142,147	341,152	332,846	345,846	351,736	1.70%	1.42%
City Clerk	560,586	69,280	188,272	236,016	267,216	171,045	-35.99%	0.69%
Finance & Administration	2,404,367	1,358,352	2,593,808	2,989,684	3,048,284	2,791,795	-8.41%	11.25%
Information Technology	552,140	309,195	578,814	597,180	597,180	729,669	22.19%	2.94%
Marketing	265,575	166,346	290,782	452,428	452,428	451,623	-0.18%	1.82%
Legal	544,098	169,762	407,783	385,000	395,000	385,000	-2.53%	1.55%
Municipal Court	355,362	156,092	343,120	391,950	424,650	505,138	18.95%	2.04%
Police	5,707,335	3,135,773	5,846,228	6,476,078	6,584,378	6,444,455	-2.13%	25.96%
E-911	164,571	52,675	126,419	300,696	368,096	251,655	-31.63%	1.01%
Public Works	4,996,492	1,084,602	3,818,044	4,274,499	4,743,399	6,179,184	30.27%	24.89%
Parks & Recreation	6,390,557	1,369,352	3,245,403	3,415,056	3,871,881	2,611,367	-32.56%	10.52%
Community Development	2,463,452	845,991	1,933,940	1,876,212	2,446,762	2,039,552	-16.64%	8.22%
Economic Development	-	98,923	237,420	242,682	297,682	1,283,668	331.22%	5.17%
Contingency	-	-	-	575,000	575,000	400,000	-30.43%	1.61%
<b>Total General Fund Expenditures</b>	<b>24,884,231</b>	<b>9,058,038</b>	<b>20,151,520</b>	<b>22,760,039</b>	<b>24,635,514</b>	<b>24,821,430</b>	<b>0.75%</b>	<b>100.00%</b>

Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Regular Salaries	88,000	36,667	88,000	88,000	88,000	88,000
Group Insurance	21,544	13,970	33,528	30,980	33,980	40,962
Social Security	5,024	2,114	5,072	5,456	5,456	5,456
Medicare	1,175	494	1,186	1,276	1,276	1,276
Prof Svcs	1,117	1,235	2,963	3,000	3,000	3,000
Technical Svcs	4,662	10	24	1,000	1,000	1,000
Insurance	34,204	32,742	40,000	40,000	40,000	40,000
Communications	1,902	543	1,303	6,500	6,500	6,500
Printing & Binding	1,335	462	1,109	3,800	3,800	4,800
Travel	4,122	862	2,069	10,500	10,500	10,300
Dues & Fees	2,388	1,250	3,000	5,000	5,000	4,000
Education & Training	1,635	5,450	13,080	6,000	6,000	7,050
Supplies	2,505	884	2,121	4,000	4,000	4,000
Food	2,060	1,894	4,545	4,500	4,500	4,500
Books & Periodicals	314	93	222	700	700	700
Small Equipment	5,823	880	2,112	4,000	4,000	4,000
<b>Total Department Expenditures</b>	<b>177,810</b>	<b>99,548</b>	<b>200,335</b>	<b>214,712</b>	<b>217,712</b>	<b>225,544</b>

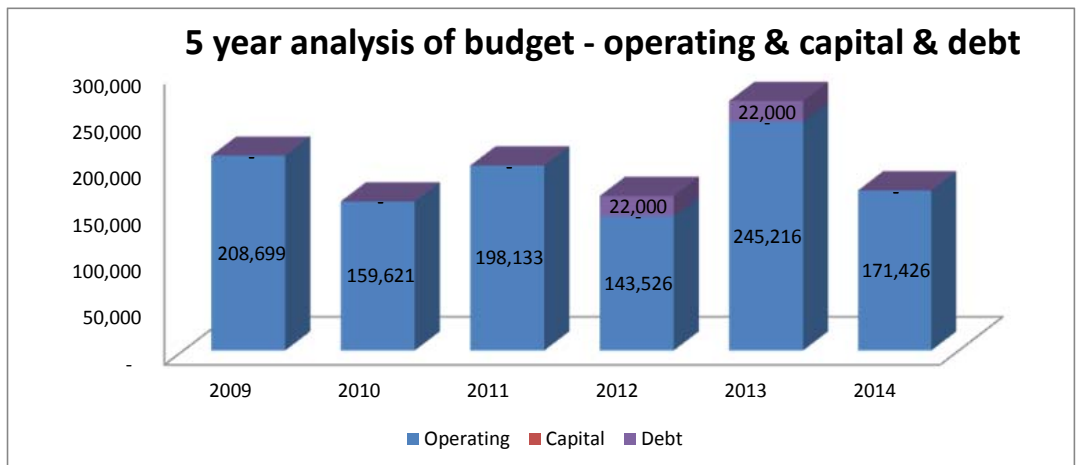


Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Regular Salaries	227,128	100,221	240,531	242,903	240,503	254,462
Group Insurance	23,445	16,990	40,775	23,041	38,441	28,919
Medicare	3,288	1,457	3,498	3,523	3,523	3,690
Retirement	34,069	16,406	39,373	39,351	39,351	41,223
Workers' Compensation	-	-	-	630	630	662
Prof Svcs	-	-	-	500	500	-
Communications	1,539	610	1,464	2,950	2,950	3,110
Printing & Binding	231	210	504	800	800	500
Travel	2,968	372	893	5,000	5,000	6,400
Dues & Fees	4,245	1,850	4,440	5,827	5,827	2,875
Education & Training	1,390	1,370	3,288	3,000	3,000	5,800
Supplies	1,581	1,252	3,005	2,000	2,000	1,700
Food	765	613	1,472	1,500	1,500	1,500
Books & Periodicals	85	10	24	300	300	320
Small Equipment	1,151	785	1,884	1,521	1,521	575
<b>Total Department Expenditures</b>	<b>301,886</b>	<b>142,147</b>	<b>341,152</b>	<b>332,846</b>	<b>345,846</b>	<b>351,736</b>

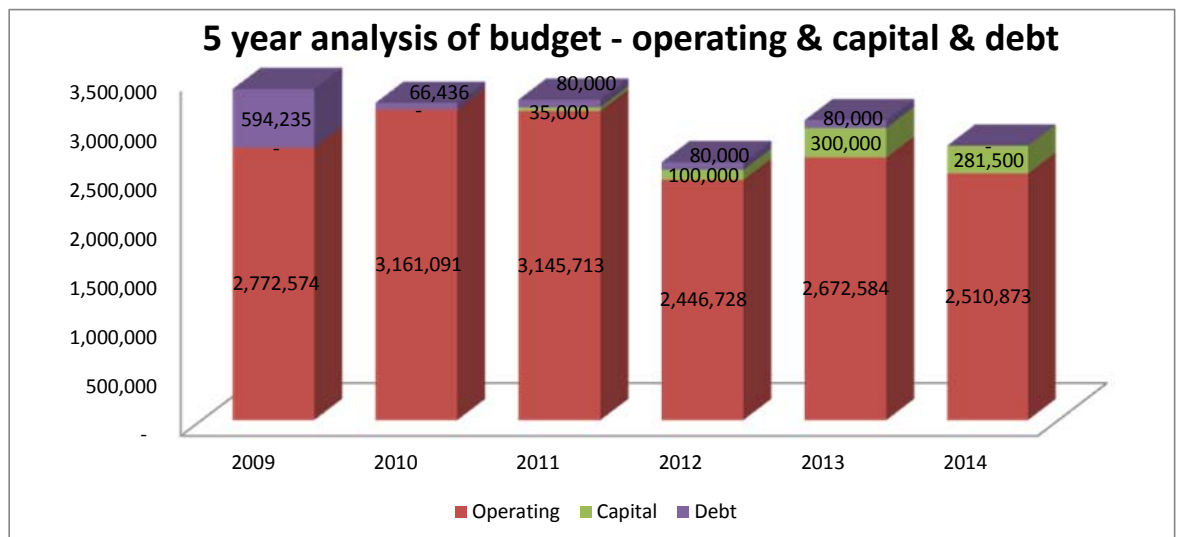




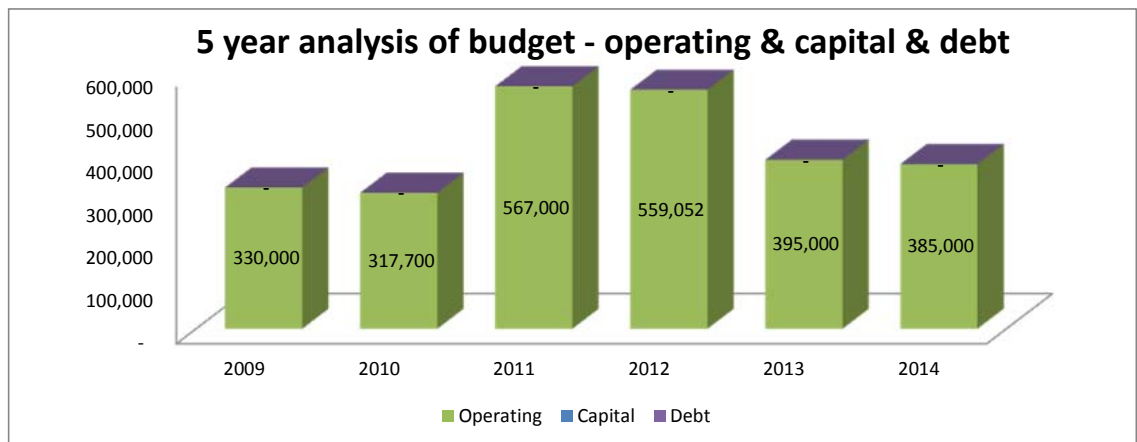
Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Regular Salaries	82,192	35,893	86,143	85,304	85,654	89,154
Group Insurance	9,444	5,228	12,547	11,085	13,085	14,894
Medicare	1,176	534	1,283	1,237	1,257	1,293
Retirement	13,070	5,908	14,179	13,820	13,970	14,443
Workers' Compensation	-	-	-	315	315	331
Prof Svcs	7,000	1,221	2,931	65,000	65,000	10,000
Technical Svcs	-	-	-	250	29,450	2,750
Repairs & Maintenance	17,001	16,202	38,885	19,200	19,200	22,700
Communications	968	405	972	1,980	1,630	1,980
Advertising	-	216	518	1,000	1,000	1,000
Printing & Binding	-	-	-	500	500	500
Travel	4,084	1,144	2,746	3,750	3,580	3,750
Dues & Fees	591	-	-	265	265	265
Education & Training	1,543	1,375	3,300	3,485	3,485	3,485
Supplies	1,448	369	885	2,000	2,000	1,700
Food	41	-	-	400	400	400
Books & Periodicals	337	-	-	400	400	400
Small Equipment	1,274	785	1,884	4,025	4,025	2,000
Transfers Out-Debt	420,417	-	22,000	22,000	22,000	-
<b>Total Department Expenditures</b>	<b>560,586</b>	<b>69,280</b>	<b>188,272</b>	<b>236,016</b>	<b>267,216</b>	<b>171,045</b>



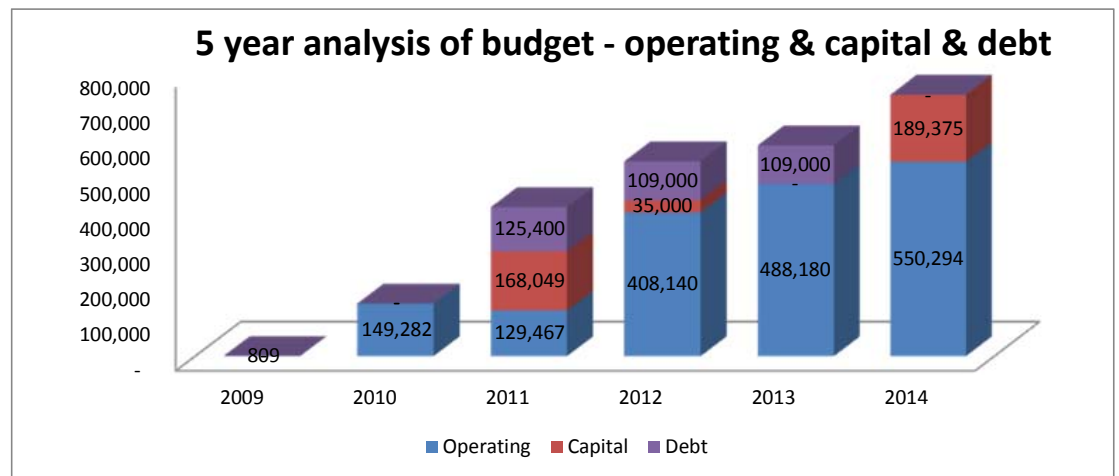
Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Regular Salaries	123,993	53,236	127,766	128,707	128,707	135,158
Group Insurance	14,462	7,545	18,108	19,347	19,347	23,501
Medicare	1,688	759	1,822	1,867	1,867	1,960
Retirement	19,255	8,672	20,814	20,851	20,851	21,896
Workers' Compensation	-	-	-	315	315	331
Other Employment Benefits	28,132	6,101	14,642	60,250	60,250	44,500
Official/Admin Svcs	1,249,997	520,832	1,249,997	1,320,060	1,320,060	1,249,997
Prof Svcs	76,617	71,081	170,595	126,340	126,340	105,344
Technical Svcs	31,435	1,547	3,713	31,960	31,960	31,900
Repairs & Maintenance	79,141	24,910	59,784	101,113	105,413	82,313
Rentals	422,004	141,138	338,731	539,319	539,319	523,420
Insurance	49,876	48,251	48,251	59,800	59,800	55,000
Communications	5,955	3,677	8,824	8,400	8,400	8,200
Advertising	519	-	-	9,500	9,500	2,500
Printing & Binding	9,181	1,377	3,305	8,900	8,900	8,400
Travel	5,438	1,441	3,458	5,500	5,500	3,500
Dues & Fees	15,620	59,036	75,000	16,920	75,520	63,920
Education & Training	17,725	2,943	7,064	32,500	32,500	40,465
Other Purchased Svcs-Other	16,770	9,586	23,007	21,600	21,600	28,800
Supplies	14,269	3,886	9,326	19,500	19,500	17,500
Electricity	20,465	8,186	19,647	38,000	38,000	25,000
Diesel	-	-	-	10,000	10,000	10,000
Food	6,177	2,668	6,403	14,280	14,280	22,290
Books & Periodicals	1,013	-	-	2,000	2,000	1,500
Small Equipment	14,334	1,480	3,552	12,655	12,655	2,900
Issuance Costs	300	-	-	-	-	-
Transfers Out-Debt	80,000	80,000	80,000	80,000	80,000	-
Transfers Out-Capital	100,000	300,000	300,000	300,000	300,000	281,500
<b>Total Department Expenditures</b>	<b>2,404,367</b>	<b>1,358,352</b>	<b>2,593,808</b>	<b>2,989,684</b>	<b>3,048,284</b>	<b>2,791,795</b>



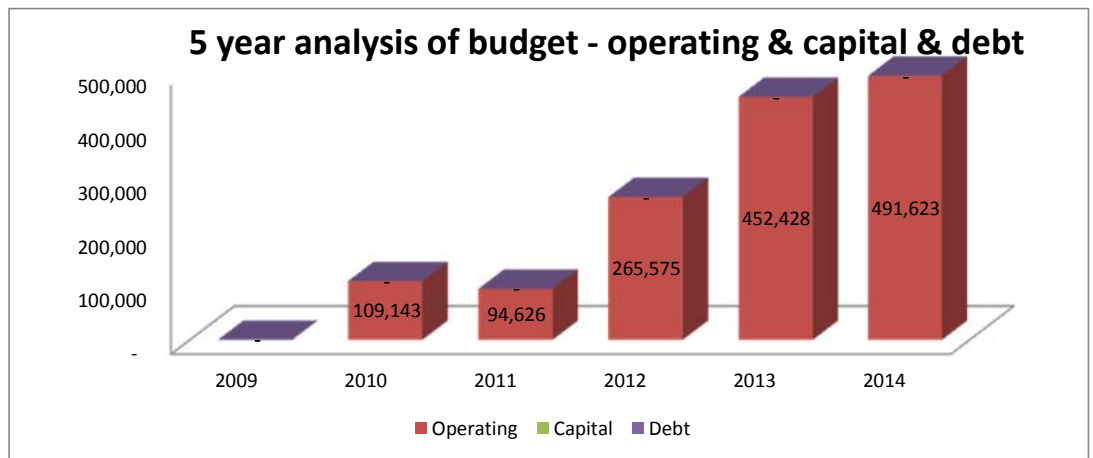
Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Regular Salaries	97,846	-	-	-	-	-
Solicitor Salaries	(13,750)	-	-	-	-	-
Group Insurance	6,258	-	-	-	-	-
Solicitor Grp Ins	(1,595)	-	-	-	-	-
Medicare	1,412	-	-	-	-	-
Solicitor Medicare	(183)	-	-	-	-	-
Retirement	12,240	-	-	-	-	-
Solicitor Retirement	(2,049)	-	-	-	-	-
Prof Svcs	62,500	23,750	57,000	60,000	60,000	60,000
Prof Svcs-Legal	271,994	91,619	219,885	225,000	225,000	225,000
Prof Svcs-Litigation	102,174	54,146	129,951	100,000	110,000	100,000
Technical Svcs	5,575	-	-	-	-	-
Communications	21	-	-	-	-	-
Printing & Binding	469	(266)	(266)	-	-	-
Travel	-	13	13	-	-	-
Supplies	179	-	-	-	-	-
Food	1,008	500	1,200	-	-	-
<b>Total Department Expenditures</b>	<b>544,098</b>	<b>169,762</b>	<b>407,783</b>	<b>385,000</b>	<b>395,000</b>	<b>385,000</b>



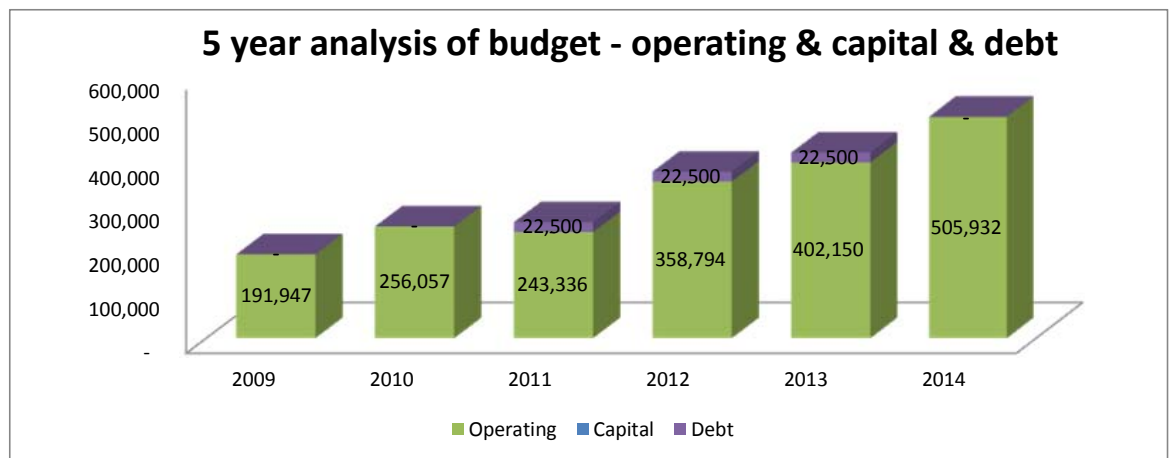
Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Official/Admin Svcs	316,134	122,590	294,216	294,216	294,216	309,662
Technical Svcs	3,741	279	671	17,400	17,400	9,000
Repairs & Maintenance	44,330	52,429	125,829	120,120	120,120	169,533
Communications	32,124	14,805	35,533	40,355	40,355	25,239
Printing & Binding	-	-	-	500	500	500
Education & Training	50	-	-	3,750	3,250	3,000
Supplies	975	928	2,227	500	1,000	650
Books & Periodicals	100	-	-	-	-	-
Small Equipment	10,687	9,164	11,338	11,338	11,338	32,710
Transfers Out-Debt	109,000	109,000	109,000	109,000	109,000	-
Transfers Out-Capital	35,000	-	-	-	-	179,375
<b>Total Department Expenditures</b>	<b>552,140</b>	<b>309,195</b>	<b>578,814</b>	<b>597,180</b>	<b>597,180</b>	<b>729,669</b>



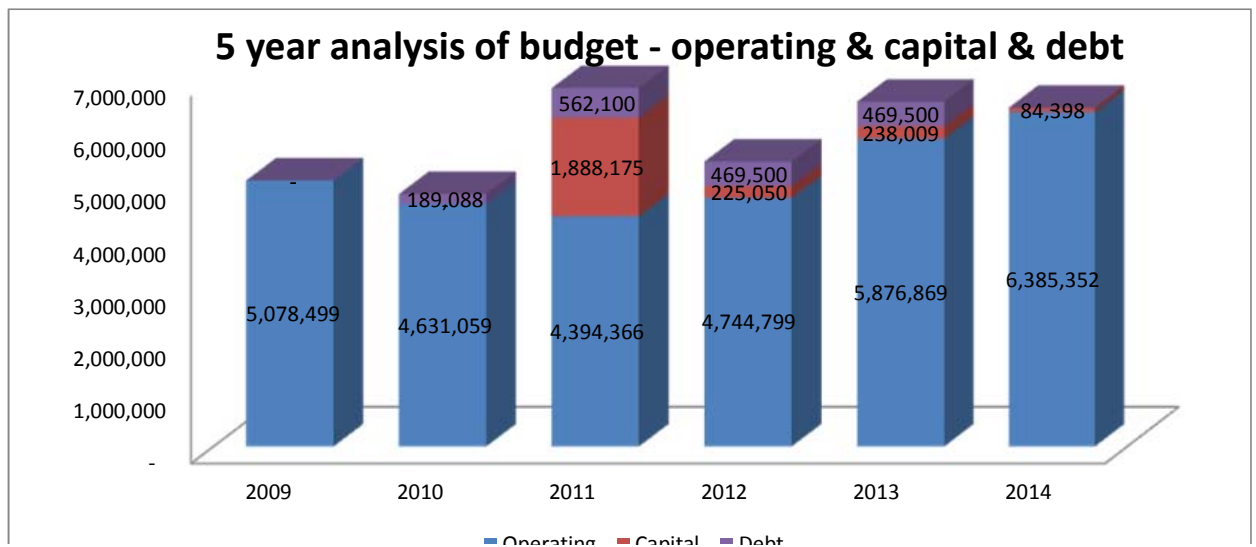
Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Official/Admin Svcs	182,175	120,940	182,175	290,275	290,275	298,983
Prof Svcs	22,703	24,916	59,799	65,750	65,750	40,040
Technical Svcs	3,600	3,600	8,640	5,000	5,000	15,000
Communications	200	109	261	5,000	5,000	6,000
Advertising	50,155	11,795	28,309	52,000	52,000	55,000
Printing & Binding	200	1,589	3,814	18,000	18,000	20,000
Dues & Fees	605	-	-	3,000	3,000	3,000
Supplies	5,478	1,054	2,531	9,000	9,000	7,000
Food	459	1,396	3,350	2,500	2,500	5,000
Books & Periodicals	-	-	-	-	-	800
Small Equipment	-	946	1,903	1,903	1,903	800
<b>Total Department Expenditures</b>	<b>265,575</b>	<b>166,346</b>	<b>290,782</b>	<b>452,428</b>	<b>452,428</b>	<b>451,623</b>



Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Regular Salaries	130,836	56,524	135,657	138,267	139,917	186,128
Solicitor Salaries	13,750	-	-	-	-	-
Overtime Salaries	4,012	1,347	3,233	6,000	6,000	6,500
Group Insurance	17,953	10,602	25,444	24,076	25,576	37,891
Solicitor Grp Ins	1,595	-	-	-	-	-
Medicare	1,852	835	2,005	2,005	2,005	2,699
Solicitor Medicare	183	-	-	-	-	-
Retirement	18,446	9,324	22,377	22,399	22,399	30,153
Solicitor Retirement	2,049	-	-	-	-	-
Workers' Compensation	-	-	-	945	945	1,324
Prof Svcs	33,775	14,175	34,020	36,000	43,000	46,550
Prof Svcs-Court Solicitor	54,450	25,450	61,080	72,000	92,000	100,000
Prof Svcs-Public Defender	3,392	1,609	3,860	10,000	8,350	8,000
Technical Svcs	16,625	6,711	16,107	15,500	17,900	32,550
Repairs & Maintenance	15,175	1,300	3,120	14,000	14,000	16,050
Rentals	1,840	136	326	4,000	4,000	4,000
Communications	2,882	1,636	3,927	4,000	4,000	4,000
Printing & Binding	842	276	662	500	500	1,000
Travel	2,988	237	568	5,050	5,050	5,000
Dues & Fees	315	142	341	900	900	805
Education & Training	1,258	650	1,560	4,950	4,950	5,000
Supplies	5,630	1,873	4,495	5,250	5,250	5,250
Food	1,025	511	1,225		1,800	2,300
Books & Periodicals	378	-	-	600	600	600
Cash Over & Short	(4)	-	-	-	-	-
Small Equipment	1,616	255	613	3,008	3,008	9,338
Transfers Out-Debt	22,500	22,500	22,500	22,500	22,500	-
<b>Total Department Expenditure</b>	<b>355,362</b>	<b>156,092</b>	<b>343,120</b>	<b>391,950</b>	<b>424,650</b>	<b>505,138</b>



Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Regular Salaries	2,746,389	1,216,394	2,432,788	3,098,528	3,098,528	3,334,157
Overtime Salaries	293,795	103,708	207,417	302,113	306,813	326,683
Group Insurance	491,150	277,279	554,557	726,666	734,166	852,869
Medicare	41,873	19,139	45,934	49,303	49,303	53,083
Retirement	450,243	204,119	489,886	518,724	518,724	558,660
Workers' Compensation	72,350	118,871	285,290	109,300	124,300	119,303
Other Employee Benefits	24,000	-	-	-	-	-
Prof Svcs	11,312	6,978	16,747	17,000	92,000	17,000
Technical Svcs	28,685	14,832	35,598	35,400	35,400	30,760
Repairs & Maintenance	232,015	185,980	446,353	264,056	264,056	306,181
Rentals	6,282	1,889	4,534	12,100	12,100	12,100
Insurance	63,384	65,483	65,483	79,761	79,761	77,357
Insurance Claims	112	9,324	22,378	-	-	-
Communications	62,847	28,827	69,186	68,120	68,120	77,607
Advertising	17	230	552	2,500	2,500	2,500
Printing & Binding	1,385	114	273	5,440	5,440	5,440
Travel	44,212	9,003	21,606	37,760	37,760	39,000
Dues & Fees	6,723	4,525	10,860	10,360	10,360	10,480
Education & Training	18,275	14,930	35,832	27,330	27,330	36,280
Other Purchased Svcs-Other	25	-	-	-	-	-
Supplies	94,589	49,677	119,224	110,505	110,505	102,463
Gasoline	233,652	93,950	225,480	240,000	240,000	255,000
Food	4,448	966	2,318	6,000	6,000	6,000
Books & Periodicals	2,492	550	1,321	2,500	2,500	2,500
Cash Over & Short	45	-	-	-	-	-
Small Equipment	82,485	28,443	45,103	45,103	51,203	134,634
Transfers Out-Debt	469,500	441,553	469,500	469,500	469,500	-
Transfers Out-Capital	225,050	239,008	238,009	238,009	238,009	84,398
<b>Total Department Expenditures</b>	<b>5,707,335</b>	<b>3,135,773</b>	<b>5,846,228</b>	<b>6,476,078</b>	<b>6,584,378</b>	<b>6,444,455</b>

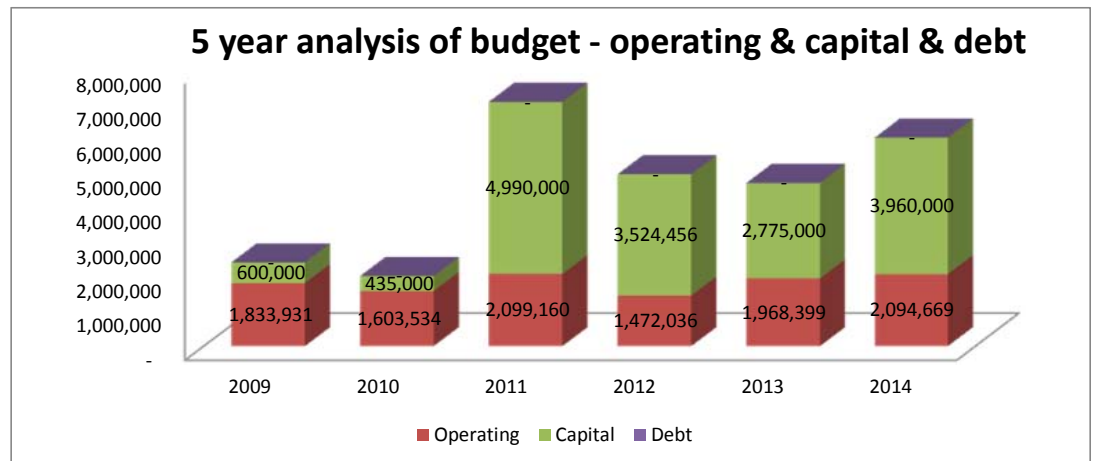


#M.2.  
500 - E911

Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Transfers to E911	164,571	52,675	126,419	300,696	368,096	251,655
Total Department Expenditures	<u>164,571</u>	<u>52,675</u>	<u>126,419</u>	<u>300,696</u>	<u>368,096</u>	<u>251,655</u>



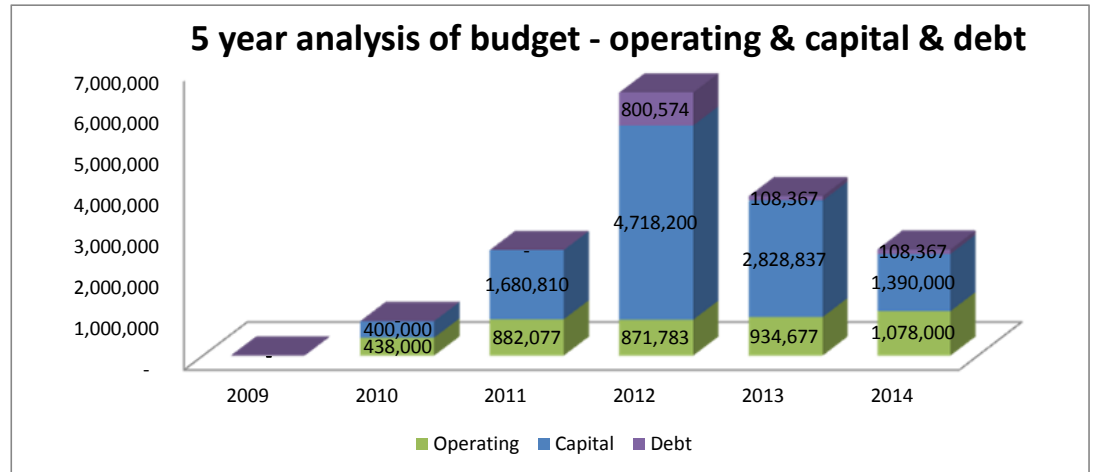
Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Regular Salaries	-	18,333.34	44,000	-	83,250	113,138
Group Insurance	-	1,494.87	3,588	-	15,250	21,189
Medicare	-	197.25	473	-	2,000	1,640
Retirement	-	786.93	1,889	-	13,600	18,328
Workers' Compensation	-	-	-	-	250	331
Official/Admin Svcs	280,000	106,250	255,000	255,000	255,000	255,000
Prof Svcs	5,950	-	-	80,000	80,000	65,000
Tree Fund Expenses	20,142	3,375	8,100	-	92,534	92,534
Technical Svcs	13,666	1,000	2,400	2,400	2,400	2,400
Repairs & Maintenance	17,000	-	-	23,300	23,300	23,300
Insurance Claims	-	-	-	3,000	3,000	3,000
Communications	156	444	1,067	300	300	1,400
Advertising	2,204	-	-	1,000	1,000	1,000
Printing & Binding	48	610	1,464	750	750	750
Travel	33	14	32	-	-	1,323
Education & Training	-	595.00	1,428	-	-	800
Supplies	483	209	502	1,000	1,000	1,000
Electricity	438,981	181,595	435,828	485,000	485,000	485,000
Books & Periodicals	-	-	-	-	-	250
Small Equipment	-	1,799	4,318	3,415	3,415	-
<b>Total Department Expenditures</b>	<b>778,663</b>	<b>316,704</b>	<b>760,088</b>	<b>855,165</b>	<b>1,062,049</b>	<b>1,087,384</b>



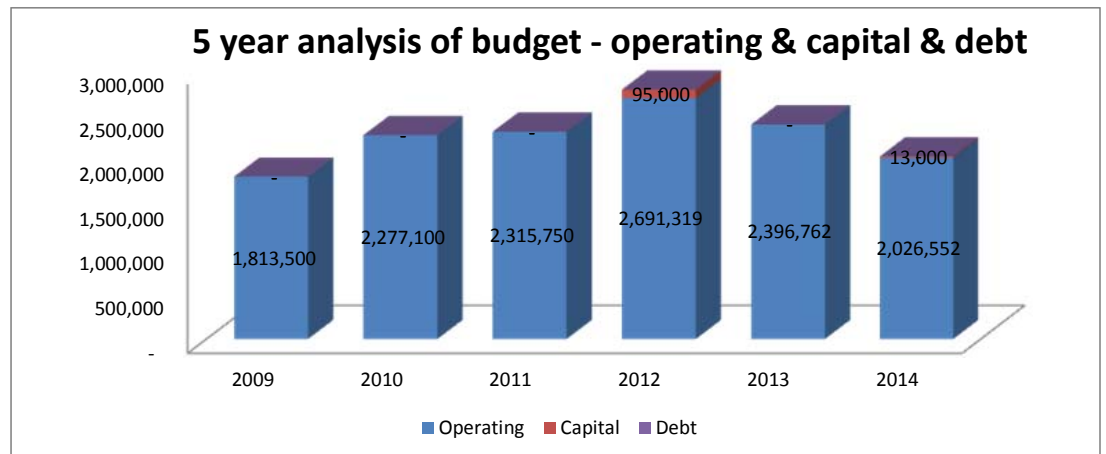
#M.2.00 - Public Works Maintenance

Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on	Previous 2013 Budget	2013 As Amended	2014 Requested
Prof Svcs	871	5,318	12,764	-	54,550	-
Repairs & Maintenance	624,904	218,151	523,562	894,334	801,800	796,800
Insurance Claims	1,019	810	1,944	-	-	-
Supplies	66,579	18,619	44,686	50,000	50,000	60,000
Transfers Out-Capital	3,524,456	525,000	2,475,000	2,475,000	2,775,000	4,085,000
Transfers to Grants Fund					-	150,000
<b>Total Department Expenditures</b>	<b>4,217,829</b>	<b>767,898</b>	<b>3,057,956</b>	<b>3,419,334</b>	<b>3,681,350</b>	<b>5,091,800</b>

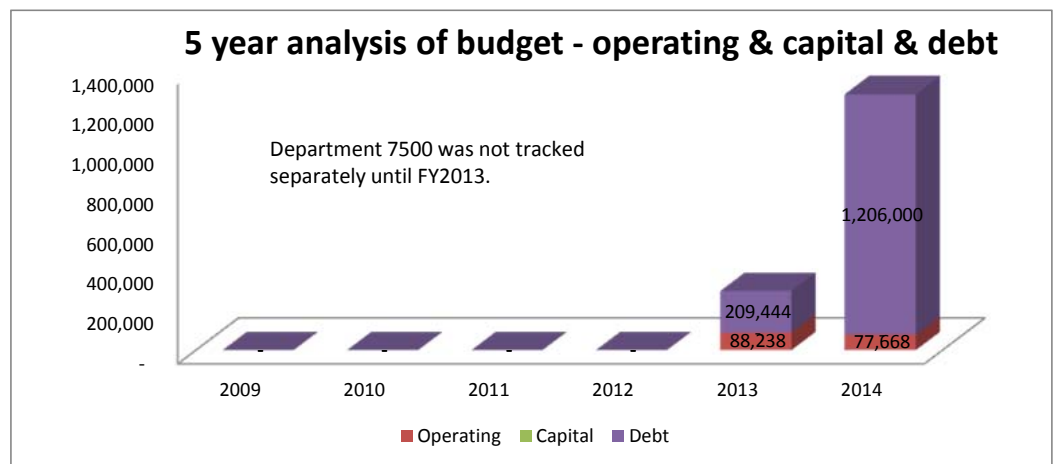
Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Official/Admin Svcs	150,000	52,083	125,000	125,000	125,000	125,000
Prof Svcs	22,498	1,000	2,400	2,000	2,000	10,000
Technical Svcs	12,697	-	-	-	-	-
Repairs & Maintenance	498,734	210,348	504,835	570,000	544,988	650,000
Rentals	1,850	-	-	2,000	2,000	2,000
Insurance	24,266	25,849	26,000	32,100	32,100	32,100
Communications	1,310	303	727	1,500	1,500	1,500
Advertising	1,065	-	-	-	-	-
Dues & Fees	400	-	-	400	400	400
Supplies	46,034	12,528	30,068	80,000	80,000	93,000
Utilities	100,633	44,174	106,017	138,000	138,000	156,000
Food	181	-	-	-	-	-
Small Equipment	12,115	-	-	8,689	8,689	8,000
Transfers Out-Debt	800,574	45,153	108,367	108,367	108,367	108,367
Transfers Out-Capital	4,718,200	977,915	2,347,000	2,347,000	2,828,837	1,425,000
<b>Total Department Expenditures</b>	<b>6,390,557</b>	<b>1,369,352</b>	<b>3,245,403</b>	<b>3,415,056</b>	<b>3,871,881</b>	<b>2,611,367</b>



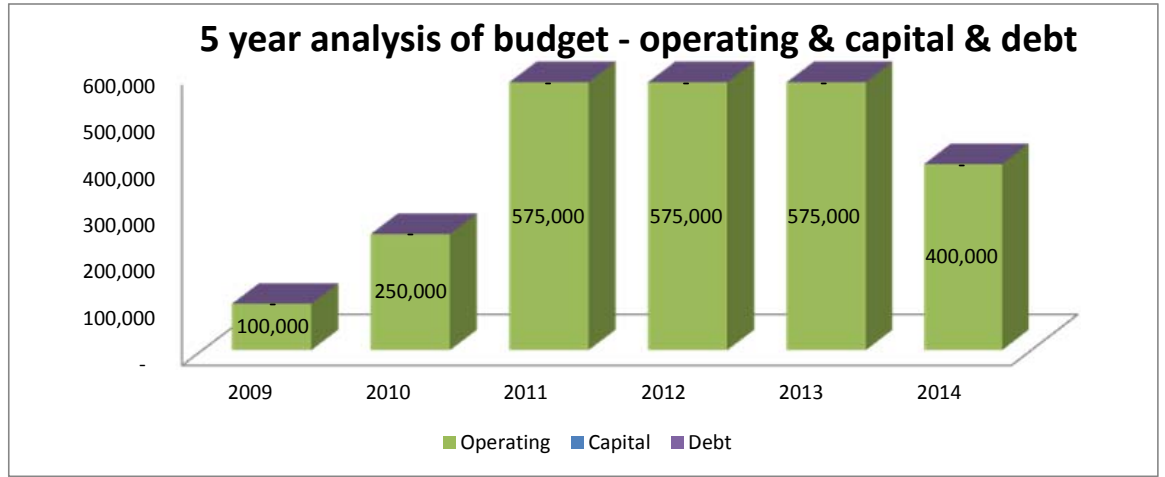
Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Official/Admin Svcs	2,007,069	686,849	1,502,000	1,502,000	1,852,000	1,587,000
Prof Svcs	217,429	72,656	174,374	100,000	274,950	160,000
Technical Svcs	35,289	18,536	44,486	84,000	129,600	105,000
Repairs & Maintenance	43,350	54,385	130,525	83,320	83,320	128,120
Rentals	5,224	1,102	2,645	-	-	-
Insurance Claims	128	-	-	-	-	-
Communications	2,384	1,330	3,192	3,532	3,532	3,532
Advertising	18,364	2,806	6,735	18,000	18,000	18,000
Printing & Binding	1,933	662	1,588	2,000	2,000	2,000
Travel	237	-	-	3,000	3,000	3,000
Dues & Fees	8,705	575	1,380	2,250	2,250	1,900
Education & Training	2,710	-	-	1,500	1,500	1,500
Supplies	19,440	5,204	12,491	11,500	11,500	11,500
Food	3,272	287	689	1,000	1,000	1,000
Books & Periodicals	-	28	68	2,500	2,500	2,500
Small Equipment	2,918	1,570	3,768	11,611	11,611	1,500
Transfers Out-Capital	95,000	-	-	-	-	13,000
Transfers to Grants Fund	-	-	50,000	50,000	50,000	-
<b>Total Department Expenditures</b>	<b>2,463,452</b>	<b>845,991</b>	<b>1,933,940</b>	<b>1,876,212</b>	<b>2,446,762</b>	<b>2,039,552</b>



Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Prof Svcs	-	15,000	36,000	30,000	30,000	30,000
Technical Svcs	-	-	-	7,000	7,000	7,000
Communications	-	-	-	968	968	968
Advertising	-	14,962	35,909	33,000	33,000	28,500
Printing & Binding	-	305	732	3,500	3,500	3,500
Travel	-	23	55	7,000	3,000	1,500
Dues & Fees	-	3,792	9,101	3,000	8,000	5,000
Education & Training	-	-	-	3,000	800	-
Food	-	491	1,179	-	1,200	1,200
Small Equipment	-	-	-	771	771	-
Transfers Out-Debt	-	64,350	154,444	154,444	209,444	1,206,000
<b>Total Department Expenditures</b>	<b>-</b>	<b>98,923</b>	<b>237,420</b>	<b>242,682</b>	<b>297,682</b>	<b>1,283,668</b>



Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Contingency	-	-	-	575,000	575,000	400,000
<b>Total Department Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>575,000</b>	<b>575,000</b>	<b>400,000</b>



Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
E-911 charges	983,622	451,829	903,658	850,000	850,000	950,000
Transfers In	164,571	52,675	100,227	300,696	368,096	251,655
<b>Total Fund Revenues</b>	<b>1,148,193</b>	<b>504,503</b>	<b>1,003,885</b>	<b>1,150,696</b>	<b>1,218,096</b>	<b>1,201,655</b>
Professional Services	1,750	-	-	-	-	-
Communications	9,444	23,026	46,051	9,520	76,920	108,738
911 Equipment	-	-	-	5,000	5,000	-
Intergovernmental-E911	1,075,000	447,917	895,833	1,075,000	1,075,000	1,092,917
Transfers Out-Debt	62,000	33,561	62,000	61,176	61,176	-
<b>Total Fund Expenditures</b>	<b>1,148,193</b>	<b>504,504</b>	<b>1,003,885</b>	<b>1,150,696</b>	<b>1,218,096</b>	<b>1,201,655</b>
<b>Fund Balance</b>	<b>-</b>	<b>(0)</b>	<b>(0)</b>	<b>-</b>	<b>-</b>	<b>-</b>

## #M.2. id 250 - Multiple Grants

Account Number	Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
250.xxxx.331xxx.xx	Federal Grants	143,442	327,309	327,309	117,540	437,962	757,000
250.xxxx.334xxx.xx	State Grants	266,970	403,633	403,633	160,000	1,360,655	1,122,500
250.xxxx.39xxxx.xx	Transfers In	-	-	-	50,000	50,000	150,000
	Total Fund Revenues	410,412	730,943	730,942	327,540	1,848,617	2,029,500
250.3xxx.	Various	26,122	327,309	327,309	11,500	359,462	17,000
250.4xxx.	Various	266,970	403,633	403,633	160,000	1,520,655	1,912,500
250.6xxx.	Various	104,082	85,075	85,075	106,040	196,040	100,000
250.7xxx.	Various	-	-	-	50,000	-	-
	Total Fund Expenditures	397,174	816,018	816,017	327,540	2,076,157	2,029,500
	Fund Balance	13,238	(85,075)	(85,075)	-	(227,540)	-



Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Hotel/Motel Tax	1,849,719	839,720	2,015,329	1,871,667	1,871,667	2,100,000
Interest Revenue	46	34	81	-	-	-
Total Fund Revenues	1,849,765	839,754	2,015,409	1,871,667	1,871,667	2,100,000
Transfers to General Fund	1,109,877	503,832	1,209,197	1,123,000	1,123,000	1,260,000
Transfers to Dunwoody CVB	739,888	335,888	806,131	748,667	748,667	840,000
Total Fund Expenditures	1,849,765	839,720	2,015,329	1,871,667	1,871,667	2,100,000
Fund Balance	-	34	81	-	-	-

Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
MV Rental Excise Tax	98,438	40,863	98,072	98,000	98,000	98,000
Total Fund Revenues	98,438	40,863	98,072	98,000	98,000	98,000
Transfers to General Fund	98,438	40,863	98,072	98,000	98,000	98,000
Total Fund Expenditures	98,438	40,863	98,072	98,000	98,000	98,000
Fund Balance	-	-	-	-	-	-

Account Name	2012 Actual	YTD Actual May 31, 2013	Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Beginning Fund Balance	5,008,271	8,060,303	8,060,303	8,060,303	8,060,303	
MARTA Capital Funds	55,802	-				
Interest Revenue	19,312	8,604				
Transfers In-100	8,697,706	2,061,548	5,360,009	5,360,009	6,141,846	6,068,273
<b>Total Revenues</b>	<b>8,772,820</b>	<b>2,070,152</b>	<b>5,360,009</b>	<b>5,360,009</b>	<b>6,141,846</b>	<b>6,068,273</b>
<b>Information Technology</b>						
Technical Services	-	-	-	-	-	65,000
Repairs and Maintenance	7,007	6,040	-	-	-	-
Small Equipment	18,562	-	-	-	-	-
Machinery & Equipment	-	-	-	-	14,440	114,375
	25,569	6,040	-	-	14,440	179,375
<b>Facilities</b>						
Professional Services	-	-	-	-	50,000	-
Buildings	-	-	300,000	300,000	250,000	281,500
Machinery & Equipment	-	-	-	-	100,000	-
	-	-	300,000	300,000	400,000	281,500
<b>Police</b>						
Small Equipment	36,598	36,351	-	-	47,501	-
Machinery & Equipment	88,117	148,089	238,009	238,009	2,002,215	84,398
	124,714	184,441	238,009	238,009	2,049,717	84,398
<b>Community Development</b>						
Machinery & Equipment	22,457	1,270	-	-	72,543	13,000
	22,457	1,270	-	-	72,543	13,000
<b>Public Works</b>						
Technical Services	45,000	-	-	-	-	-
Professional Services	95,080	-	-	-	-	-
Repairs & Maintenance	1,078,625	120,316	-	-	2,018,921	1,800,000
Supplies	8,118	-	-	-	-	-
Infrastructure	1,340,235	334,560	2,475,000	2,475,000	4,631,065	2,200,000
Machinery & Equipment	-	-	-	-	-	85,000
	2,567,058	454,876	2,475,000	2,475,000	6,649,986	4,085,000
<b>Parks &amp; Recreation</b>						
Sites	2,806,109	96,504	-	-	75,000	-
Site Improvements	156,914	783,175	-	-	1,841,000	-
Machinery & Equipment	4,995	-	-	-	-	-
Infrastructure	12,971	21,100	2,347,000	2,347,000	2,317,385	1,425,000
	2,980,990	900,779	2,347,000	2,347,000	4,233,385	1,425,000
<b>Operating Transfers</b>						
Operating Transfers to MGF	-	194,988	-	-	-	-
	-	194,988	-	-	-	-
<b>Total Expenditures</b>	<b>5,720,788</b>	<b>1,742,394</b>	<b>5,360,009</b>	<b>5,360,009</b>	<b>13,420,071</b>	<b>6,068,273</b>
<b>Total Fund Balance</b>	<b>8,060,303</b>	<b>8,388,061</b>	<b>8,060,303</b>	<b>8,060,303</b>	<b>782,077</b>	<b>-</b>

Description	Revised Request
<b>Finance &amp; Administration</b>	
City Hall Reconfiguration for Efficiency	\$ 31,500
<b>Total</b>	<b>\$ 31,500</b>
<b>IT</b>	
Microsoft Select Program-Update licenses and Consolidate to one Agreement	\$ 14,683
Network Access Control for guest users of internet	\$ 15,000
Off-site Replication of Servers for Disaster Recovery	\$ 51,875
Unified Communications Upgrade to provide for Redundancy	\$ 47,500
Website Redesign & Replacement	\$ 65,000
<b>Total</b>	<b>\$ 194,058</b>
<b>Court</b>	
Court Reminder Call Notifications to decrease FTAs and increase collections	\$ 12,000
New Position: (1) Administrative Court Clerk	\$ 53,950
<b>Total</b>	<b>\$ 65,950</b>
<b>Police Department</b>	
New Position: (1) Crime Analyst (Civilian) O&M	\$ 68,348
Crime Analyst (Civilian) Small Equip	\$ 7,862
Crime Analyst (Civilian) Capital	\$ -
New Position: (1) Detective (Sworn) O&M	\$ 63,466
Detective (Sworn) Small Equip	\$ 15,635
Detective (Sworn) Capital	\$ 30,000
AFIS Automated Fingerprint Identification System	\$ 54,398
<b>Total</b>	<b>\$ 239,709</b>
<b>Public Works</b>	
2014 Street Resurfacing	\$ 1,800,000
Grant Match - 2013 ARC's \$640,000 for Chamblee Dunwoody	\$ 150,000
Partial Construction Funding - Tilly Mill at North Peachtree Intersection Imprv	\$ 800,000
Right of Way Funding - Mount Vernon at Vermack Intersection Imprv	\$ 150,000
Final Design and Engineering - Chamblee Dunwoody at Spalding Intersection Imprv	\$ 120,000
Concept Design Funding - Tilly Mill at Mount Vernon Place Intersection Imprv	\$ 25,000
Concept Design Funding - Mount Vernon at Tilly Mill Intersection Imprv	\$ 25,000
Sidewalk Construction	\$ 230,000
Concept Design Funding - Chamblee Dunwoody at Peeler Intersection Imprv	\$ 50,000
Intelligent Traffic System (ITS) Improvements-adding signals to network	\$ 85,000
Partial Construction Funding - Chamblee Dunwoody Rd from Cambridge to Valley View	\$ 800,000
Bicycle Friendly Assessment	\$ 5,000
<b>Total</b>	<b>\$ 4,240,000</b>
<b>Parks</b>	
Dunwoody Park Parking Lot Resurfacing	\$ 100,000
Windwood Hollow Park Playground Replacement	\$ 125,000
Emergency Notification System for Brook Run Park and Dunwoody Park	\$ 85,000
Partial Funding for 5 Acre Park (Phase I) at 19 Acre Renaissance Property-Grading, Parking, and Multi-Use Trail	\$ 1,025,000
NDCAC Roof Replacement	\$ 90,000
<b>Total</b>	<b>\$ 1,335,000</b>
<b>Community Development</b>	
Business Development Manager - Adding Position to Contract	\$ 85,000
Comprehensive Plan 5 Year Update (year one funding of two year implementation)	\$ 60,000
Perimeter Center Zoning District	\$ 100,000
Digitization of submitted building plans, etc. - linking to GIS System	\$ 50,000
GIS Mobile Collection Unit	\$ 13,000
<b>Total</b>	<b>\$ 308,000</b>
<b>Marketing/PR</b>	
Brand and Logo Re-design	\$ -
Online Public Participation Tool	\$ 10,000
<b>Total</b>	<b>\$ 10,000</b>
<b>City-wide Enhancements</b>	
Originally requested	\$ 8,964,526.21
Revised requested	\$ 6,469,217.00

Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Beginning Fund Balance	58,221	58,221	58,221			
Interest Revenue	-	-	-	-	-	-
Operating Transfers In-100	1,901,991	784,556	1,503,574	965,811	1,020,811	1,314,367
Operating Transfers In-215	62,000	33,561	62,000	61,176	61,176	-
Residual Equity Transfer In	-	-	-	-	-	-
Total Fund Revenues	1,963,991	818,117	1,565,574	1,026,986.81	1,081,987	1,314,367
Lease Principal	1,053,159	763,430	947,614	947,614	947,614	1,227,333
Lease Interest	111,304	76,054	79,373	79,373	134,373	86,755
Transfers out - CU	204,696	-	-	-	-	-
Total Fund Expenditures	1,369,159	839,484	1,026,987	1,026,986.81	1,081,987	1,314,089
Total Fund Balance	653,053	36,854	596,808	-	0	278

Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Beginning Fund Balance	3,285,176	1,550,828	1,550,828	1,550,828	1,550,828	1,852,828
Stormwater Utility Charges	1,804,012	9,541	1,511,801	1,511,801	1,815,316	1,815,316
Interest Revenue	2,246	1,034	2,068	500	500	500
Fund Equity Transfer In	-	-	-	200,000	600,000	-
<b>Total Fund Revenues</b>	<b>1,806,258</b>	<b>10,575</b>	<b>1,513,869</b>	<b>1,712,301</b>	<b>2,415,816</b>	<b>1,815,816</b>
Depreciation	149,563	-	-	-	-	-
Official/Admin Services	-	50,000	-	120,000	120,000	120,000
Professional Services	3,778	-	-	-	-	-
Prof Svcs-Stormwater	159,998	61,614	123,229	45,000	143,000	140,000
Repairs & Maintenance	1,131,731	443,135	886,270	1,802,316	1,802,316	1,500,000
Rep & Maint-Riprap Program	9,000	1,056	2,112	12,000	12,000	12,000
Printing & Binding	2,313	-	-	500	500	1,000
Dues & Fees	431	-	-	500	500	500
Licenses	-	-	-	-	-	-
Supplies	8,251	10,011	20,021	20,000	20,000	30,000
Books & Periodicals	1,107	-	-	500	500	500
Small Equipment	-	-	-	300	300	-
Loss on Disposal of Assets	-	-	-	-	-	-
Infrastructure	-	6,995	13,990	-	-	-
Bad Debt Expense-Stormwater	-	-	-	14,700	14,700	-
Contingency	-	-	-	-	-	-
Capital Contingency	-	-	-	-	-	-
<b>Total Fund Expenditures</b>	<b>1,466,171</b>	<b>572,811</b>	<b>1,045,622</b>	<b>2,015,816</b>	<b>2,113,816</b>	<b>1,804,000</b>
<b>Revenue/Expenditures</b>	<b>340,086</b>	<b>988,593</b>	<b>2,019,076</b>	<b>(303,515)</b>	<b>302,000</b>	<b>11,816</b>
<b>Fund Balance</b>	<b>3,625,262</b>	<b>2,539,421</b>	<b>3,569,904</b>	<b>1,247,313</b>	<b>1,852,828</b>	<b>1,864,644</b>



41 Perimeter Center East, Suite 250  
 Dunwoody, Georgia 30346  
 P (678) 382-6700 F (678) 382-6701  
 dunwoodyga.gov

## MEMORANDUM

**To:** Mayor & City Council  
**From:** Billy Grogan, Chief of Police  
**Thru:** Warren Hutmacher, City Manager  
**Date:** October 14, 2013  
**Subject:** **2014 Budget Request – Civilian Crime Analyst**

---

In 2012, our Part 1 crime was up 11.4 % to 1,980 crimes, which is a record for our City. This is especially troubling in light of the fact that our reported Part 1 Crime was 18% higher than Alpharetta and 7% more than Roswell. Our response to much of our crime issues is best described as reactive. We do not have a Crime Analyst reviewing our crime trends and patterns daily, which is a must need in order to be proactive and make a significant impact against crime. Although the Alpharetta Police Department has less Part 1 crime than we do, they employ a Lieutenant, a Detective and an analyst to review their crime trends and gather intelligence so they can more effectively deploy their resources. Best practices suggest that to have a true impact and reduce crime you must be proactive. It is difficult to be proactive with our current staffing level without an analyst.

A Crime Analyst would be a key component to our overall goal of reducing crime in Dunwoody and improving our solvability rate for the crimes we investigate. A Crime Analyst would be able to provide our Crime Response Team as well as our officers assigned to Uniform Patrol the statistical analysis, trends and hot spots needed to more effectively deploy our resources. In addition, a Crime Analyst would provide much needed electronic intelligence gathering support for our Detectives which will arm them with the information they need to more effectively and efficiently investigate those cases assigned to them.

An additional function of a Crime Analyst is to work with our surrounding agencies, including other crime analysts, to identify trends and offenders as well as develop actionable intelligence based on the information collected which may be critically important to our department in both solving cases and preventing crime.

There are many examples of different functions and reports a Crime Analyst could be responsible for which would benefit the department greatly. Although this list is not all inclusive, I have shared several examples below.

- Regularly produce detailed analysis of criminal acts based upon M.O., victimology, temporal, and geospatial analysis.
- Generate predictive analysis reports for the distribution of resources.
- Generate GIS Maps of crime trends for distribution to staff.



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- Conduct an analysis of traffic crash data and DUI data, combining that data with crime data to assist in the deployment of our primary proactive policing unit, which is our CRT Unit.
- Assist detectives in intelligence analysis, especially during major cases, thereby freeing the detectives up to do their jobs.
- Generate geospatial crime data for Uniform Patrol.
- Coordinate crime data exchange with Sandy Springs and other neighboring agencies. This is especially important in light of the fact that over 70% of the people we arrest for crimes come from other jurisdictions.
- Examine arrest data, repeat offender data and other data elements as well as provide an analysis for potential action.
- Provide certain analysis reports to the public such as the ranking of apartment complexes by their per capita calls for service.
- Pull crime data requested through open records requests.

I am very cognizant of the City of Dunwoody's limited financial resources and the competing needs of all of the departments. However, I believe public safety should be a top priority of any government. At this time, we have no crime analysis function, which greatly inhibits the efficient deployment of resources and the timely identification of important crime trends. This is a critical need for the department and one that, if filled, will have a positive long-term impact on both the level of crime and the deployment of resources. This requested position is a critical component of a well thought out plan to improve the safety of our community. Your consideration of this request is most appreciated. I have attached several examples of reports that are typically produced by Crime Analysts.









Created July 16, 2007

# Event Flow – North Richmond Robbery Series – March – June 2007





# MONTHLY CRIME BRIEF

## MARCH 2006



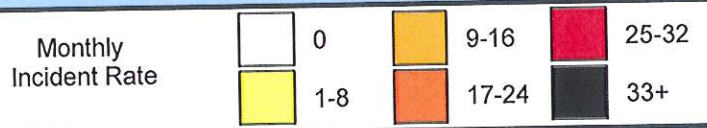
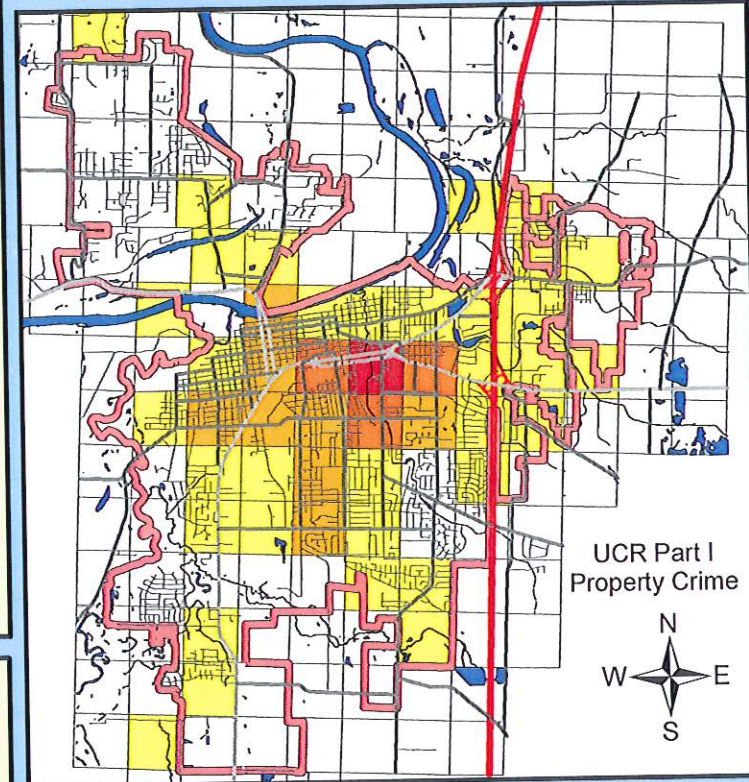
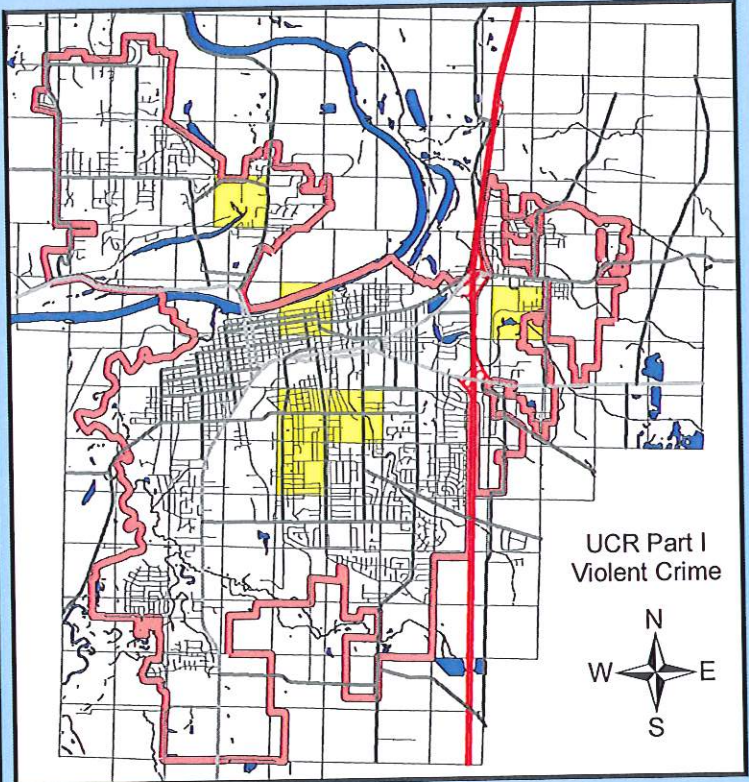
<b>Calls For Service</b>			
This Month	Last Month	Last Year	
5607 (181)*	5249 (187)	5476 (177)	
<b>Cases</b>			
This Month	Last Month	Last Year	
2466 (80)	2228 (80)	2539 (82)	
<b>UCR Part I/II/III Crimes**</b>			
	This Month	Last Month	Last Year
Part I Violent	6	5	8
Part I Property	287	255	279
Total I/II/III	785 (25)	683 (24)	817 (26)
<b>Top UCR Part I Violent Crimes</b>			
This Month		Last Month	
Robbery - Other - 2		Robbery-Other - 3	
Willful Murder - 1		Robbery-Highway - 1	
Attempted Murder - 1		Robbery-Residence - 1	
Robbery - Highway - 1			
Aggravated Assault - 1			
<b>Top UCR Part I Property Crimes</b>			
This Month		Last Month	
Larceny-All Other - 88		Larceny-From Motor Vehicle - 75	
Larceny-From Motor Vehicle - 78		Larceny-All Other - 69	
Larceny-Shoplifting - 26		Motor Vehicle Theft-Auto - 30	
Motor Vehicle Theft-Auto - 23		Larceny-Shoplifting - 26	
Larceny-Bicycles - 18		Larceny-Bicycles - 13	
<b>Arrests</b>			
	This Month	Last Month	Last Year
Adult	307	336	284
Juvenile	64	31	35
<b>Traffic (Moving Violation) Citations</b>			
This Month	Last Month	Last Year	
123	147	68	
<b>Abandoned Vehicles</b>			
This Month	Last Month	Last Year	
74	71	63	
<b>City Ordinance - Junk/Trash</b>			
This Month	Last Month	Last Year	
7	5	15	

\*Numbers in parenthesis are daily averages  
 \*\*Data taken from the Offense Database only

**Analyst Notes:**

This month UCR data was broken down by Part I Violent Crime and Part I Property Crime. Traffic Citations now only reflect moving violation citations. Arrests now include both adult and juvenile arrests. The new format is an effort to represent the City of Albany's police service performance measurements

Prepared by CA Patrick Hurley on 4/3/2006.



DPD



Neil F. Ouellette  
Chief of Police

PATTERN REVIEW

# Car Crimes at the Liberty Tree Mall

27 August 2008

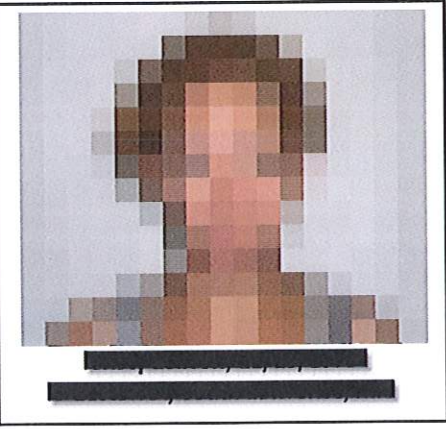
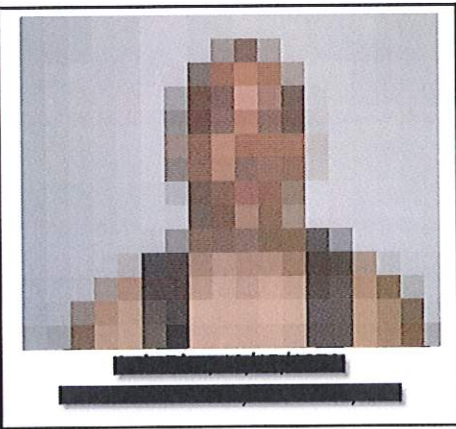
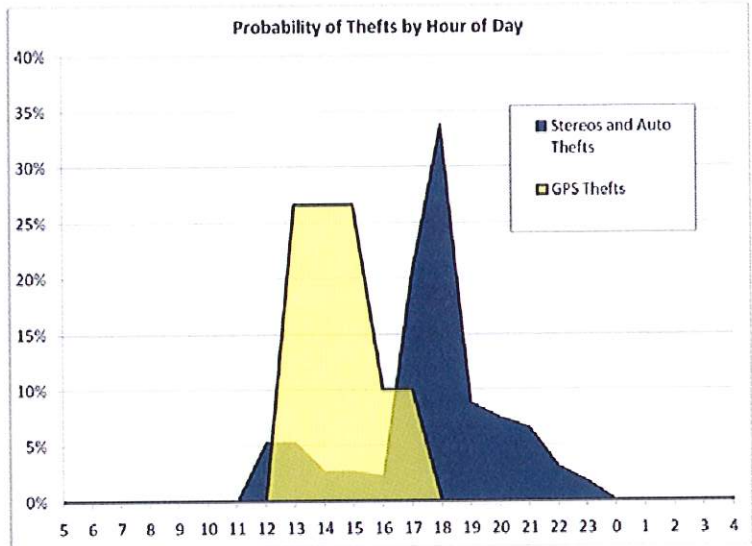
For more information, contact the Office of Public Safety Analysis  
978-774-1213 ext. 119 • cbruce@mail.danvers-ma.org

It now appears that we have **two separate problems** at the Liberty Tree Mall. The combined problems total **23 incidents** this summer.

- 1) Auto thefts and thefts of stereos, likely solved with yesterdays arrests of [redacted] suspects.
- 2) Thefts of GPS devices.

The stereo thefts and auto thefts are most common **between 17:00 and 20:00**, but the GPS thefts have been earlier in the day: **between 12:00 and 16:00**.

**Monday to Thursday**, and particularly Tuesdays and Wednesdays, are the best days for all thefts. Both types of thefts have been equally common **near the main entrance or in the Best Buy/Target lot**.



Arrested by [redacted] on August 26, after they tried to steal a car and stole car stereos from several cars, were [redacted] and [redacted]. They are believed to be suspects in a series of **auto thefts** that we share with Lawrence, Nashua, NH, and Tyngsboro. They favored **white, older model American vehicles**, primarily **Buicks**. They are also likely responsible for our series of **stereo thefts**.

Although their arrest may have ended this part of the pattern, there was a GPS stolen earlier in the day, which was not in their possession when they were arrested. The **GPS thefts are likely a separate pattern**, and we should be wary of a continuance.

We are sharing the GPS theft series with **Peabody**; they have reported numerous thefts at the **Northshore Mall** on Tuesdays and Wednesdays, in the same time frame as ours.

I recommend **extra attention on Tuesdays, Wednesdays, and Thursdays, from 12:00-16:00**, near the main entrance and at Best Buy.



# Oceanside Police EMERGING TRENDS



**FOR LAW ENFORCEMENT ONLY**  
Not to be distributed or shown to victims, potential victims, or any member of the public

**UPDATE! 6/28/2007**

## Brown Mask Bandit 211 Series: North San Diego County

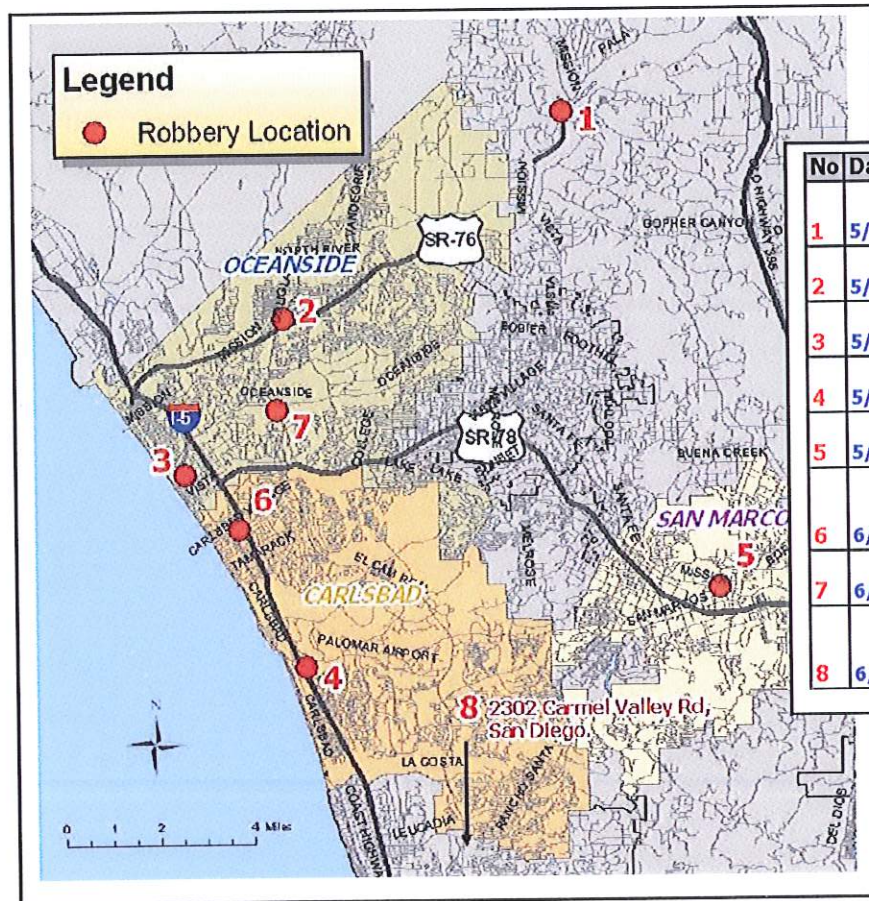
**Summary:** Since 5/16, at least 8 North County markets have been robbed by a masked gunman. Suspect wears a brown loose-fitting mask w/ eyelets cut out (mask may be also be green or black). Suspect uses a silver and black colored handgun and carries the stolen cash in a black backpack.

## Suspect Descriptions:

(1) HMA, Late 30's – Early 40's, 5'8" - 6'0" tall, Med Build, Mustache, wears brown ski mask, gloves, dark sweatshirt or tan shirt, khaki pants, poss. tattoo of two stars on neck.

(2) BMA or other mixed race, 20's light skinned, (Driver of vehicle on 5/21).

**Suspect Vehicle Description:**  
1992-93 Mercedes 190E, Silver plate witnessed: 5MW\_605 or 608 (plate could be stolen/changed)



No	Date	Day	Time	Location	Address
1	5/7	Mon	17:08	Bonsall Village Mrkt	5527 Mission Rd, Bonsall
2	5/16	Wed	13:30	Rodeos Mrkt	3858 Mission Ave, Oceanside
3	5/21	Mon	17:55	Primo Mrkt	606 Morse St, Oceanside
4	5/24	Thu	17:48	Ranch Mrkt	6118 Paseo Del Norte, Carlsbad
5	5/30	Wed	16:04	La Fiesta Mrkt	343 Richmar, San Marcos
6	6/24	Sun	20:05	Texas Liquor	945 Carlsbad Village Dr, Carlsbad
7	6/25	Mon	20:00	Mariscos Taco Shop	1465 El Camino Real
8	6/26	Tue	17:52	Carmel Valley Mrkt	2302 Carmel Valley Rd, San Diego

**Anyone with information contact:**  
 Detective [redacted], Oceanside PD,  
 [redacted]  
 Detective [redacted], Carlsbad PD  
 [redacted]  
 Detective [redacted], San Diego PD,  
 [redacted]  
 Detective [redacted] San Diego Sheriff,  
 [redacted]



# SHAWNEE POLICE

**\* ALL POINTS BULLETIN \***

**APB 2006-19**

**October 11, 2006**

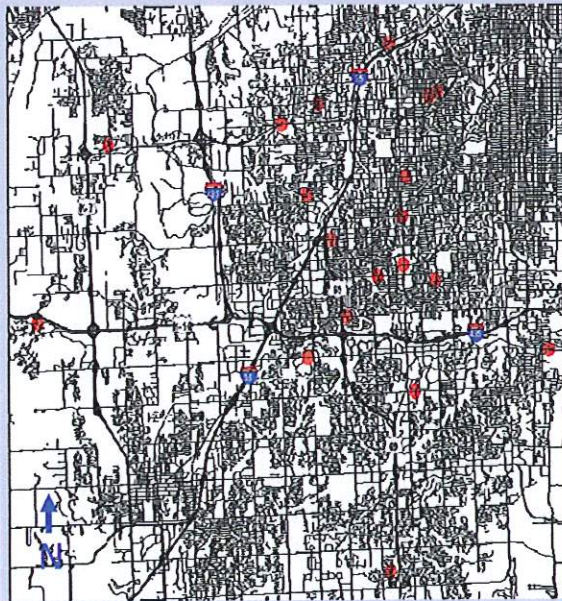
## Cigarette Smash 'N Grabs

**FORECAST:** Thurs, 10/12, 0300-0430 hrs, new / different vehicle, likely north-central OP.  
If he doesn't hit Thurs, then he will hit Fri morning, 0300-0430.

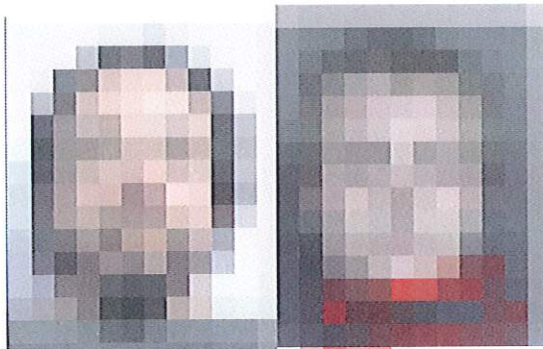
### KNOWN INCIDENTS TABLE

DATE	DAY	TIME	NAME	ADDRESS	CITY
7/27/06	Thurs	0303	Kruger BP	7900 W 151 St	OP
7/29/06	Sat	0553	Valero	3456 Merriam	OP
7/6/06	Thurs	0112	Phillips 66	25600 W Valley Pkwy	Olathe
8/17/06	Thurs	0325	Shell	5100 Johnson Dr	Mission
8/17/06	Thurs	0305	John's Cigarettes	5915 Nieman	Shawnee
8/21/06	Mon	0141	BP Amoco	12100 College Blvd	OP
8/27/06	Sun	0325	Kwik Stop	10321 Mastin	OP
8/3/06	Thurs	0551	Short Stop	7010 W 83 St	OP
8/6/06	Sun	0200-0425	Phillips 66	7741 Quivira	Lenexa
8/6/06	Sun	0510	Conoco	6701 W 119	OP
9/10/06	Sun	0100-0630	BP	11050 Holmes Rd	KCMO
9/15/06	Fri	0440	Amoco	9301 Metcalf	OP
9/16/06	Sat	2309	BP Amoco	5500 Johnson Dr	Merriam
9/16/06	Sat	2300	Shell (Att)	5100 Johnson Dr	Merriam
9/17/06	Sun	0605	Minute Mart	6740 W 75 St	OP
9/19/06	Tues	0510	Short Stop	7010 W 83 St	OP
9/21/06	Thurs	0157	Conoco	8401 W 95 St	OP
9/23/06	Sat	0231	Monticello 66	21906 W 66 St	Shawnee
9/23/06	Sat	2310	Shell	9640 Nell	OP
9/24/06	Sun	2245-0403	BP	11050 Holmes	KCMO
10/6/06	Fri	0410	Snack Shack	12941 W. 63 St	Shawnee
10/10/06	Tues	0402	BP	10700 W 87 St	Lenexa

### INCIDENTS MAP



### POSSIBLE SUSPECTS



W/M, [redacted]

W/M, [redacted]

### POSSIBLE VEHICLE

Several (stolen) vehicles have been used—most recently had a newer, blue Chevy Silverado extended Cab, [redacted] ???



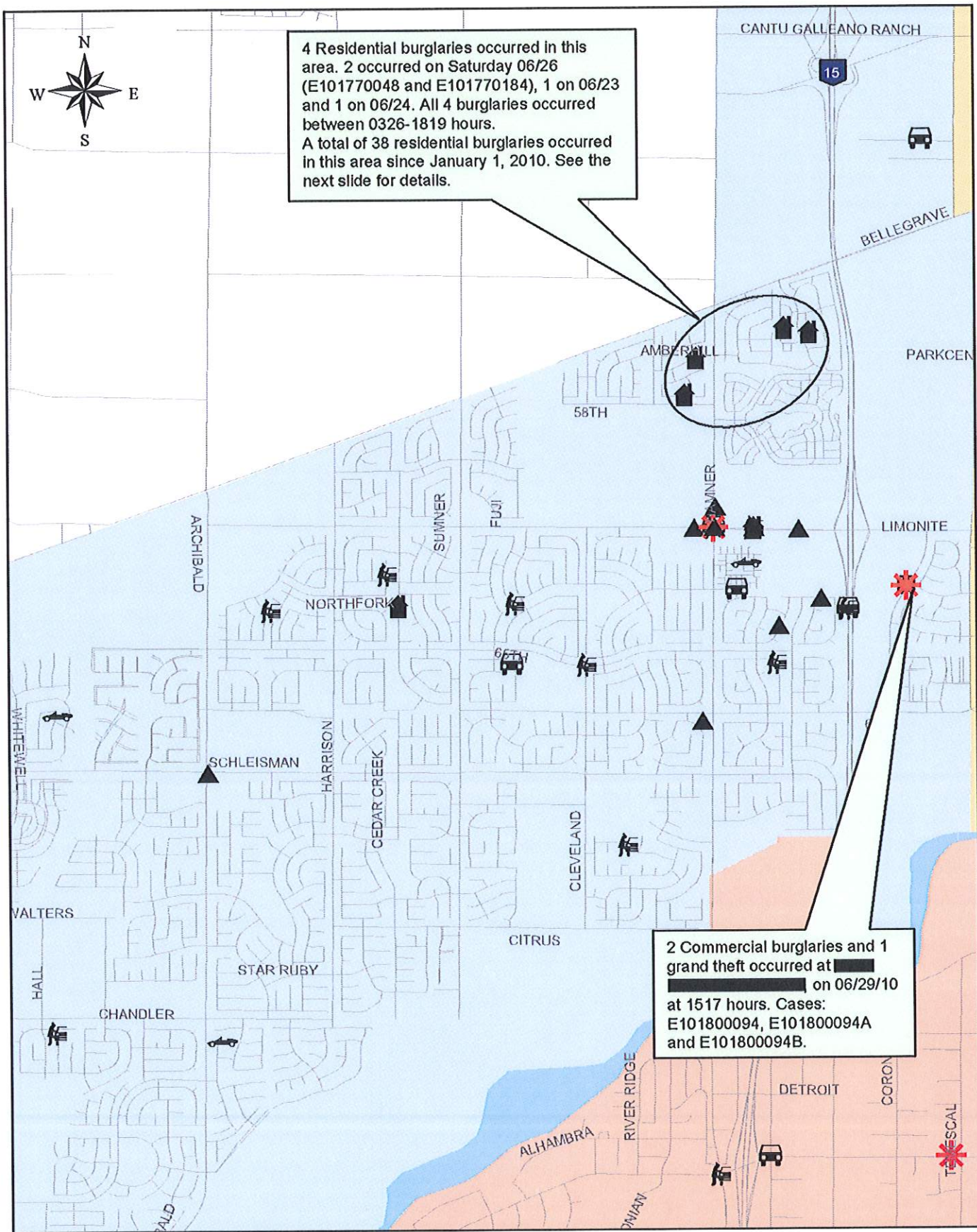
*(May have different vehicle - they were chased in this one & know we are looking for it)*

### MO CHARACTERISTICS

Smash window with hammer / sledge hammer and feet. Kick / force open front door window on convenience stores. Are masked and wearing gloves during events. Target Marlboro & Camel cigarette cartons. Always driving stolen vehicles.

For more information, contact CA Susan Wernicke at (913) 631-2155 x305

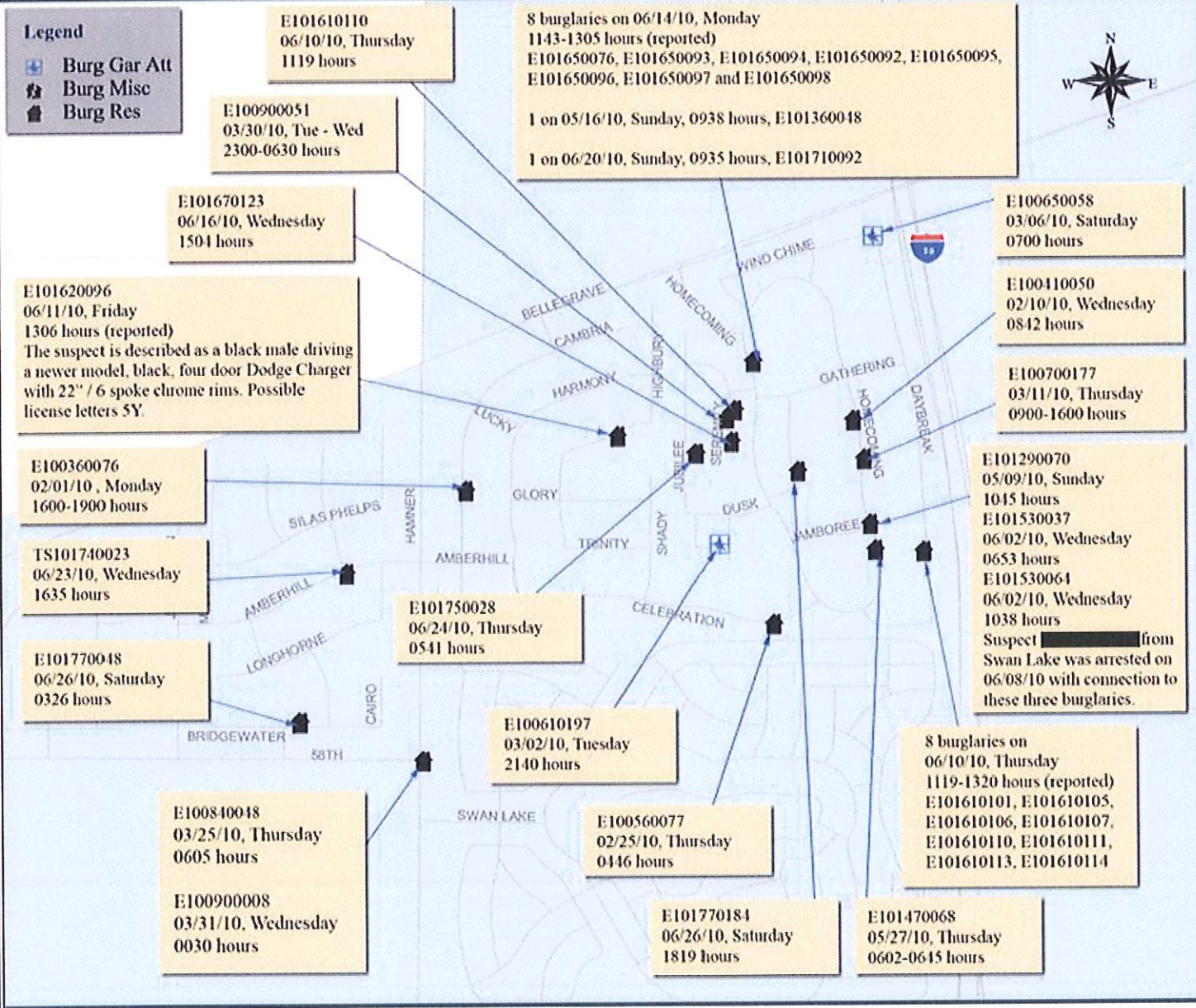
# ZONE 1 - SPATIAL ANALYSIS DETAIL



4 Residential burglaries occurred in this area. 2 occurred on Saturday 06/26 (E101770048 and E101770184), 1 on 06/23 and 1 on 06/24. All 4 burglaries occurred between 0326-1819 hours. A total of 38 residential burglaries occurred in this area since January 1, 2010. See the next slide for details.

2 Commercial burglaries and 1 grand theft occurred at [redacted] on 06/29/10 at 1517 hours. Cases: E101800094, E101800094A and E101800094B.

# ZONE 1 - RESIDENTIAL BURGLARIES



There were a total of 38 residential burglaries in the area of Homecoming and Swan Lake in Zone 1. All 38 crimes occurred from January 1, 2010 to June 27, 2010. The map also identifies the day of the week and the time of each occurrence. The time given on several burglaries is the reported/called in time.

The day of the week for the criminal activity is as followed: Monday (9), Tuesday (1), Wednesday (7), Thursday (14), Friday (1), Saturday (3), Sunday (3).

The time frame for the criminal activity breaks down as followed: 0000-0359 (3), 0400-0759 (6), 0800-1159 (8), 1200-1559 (17), 1600-1959 (3), 2000-2359 (1).



# #M.2. OTTSDALE POLICE DEPARTMENT



## Catalytic Converter Thefts: Spatial Changes in Activity 1/1/10 - 6/24/10 compared to 6/25/10 - 7/27/10

This map shows the spatial changes in catalytic converter thefts by comparing the time frame of 1/1/10 - 6/24/10 to 6/25/10 - 7/27/10.

Areas in blue were active crime areas between 1/1/10 & 6/24/10. However, between 6/25/10 & 7/27/10, activity shifted away from the blue areas into the red areas. Areas without any coloring stayed mostly the same from the first time period to the next.

**Legend**

**CHANGE IN SPATIAL ACTIVITY**

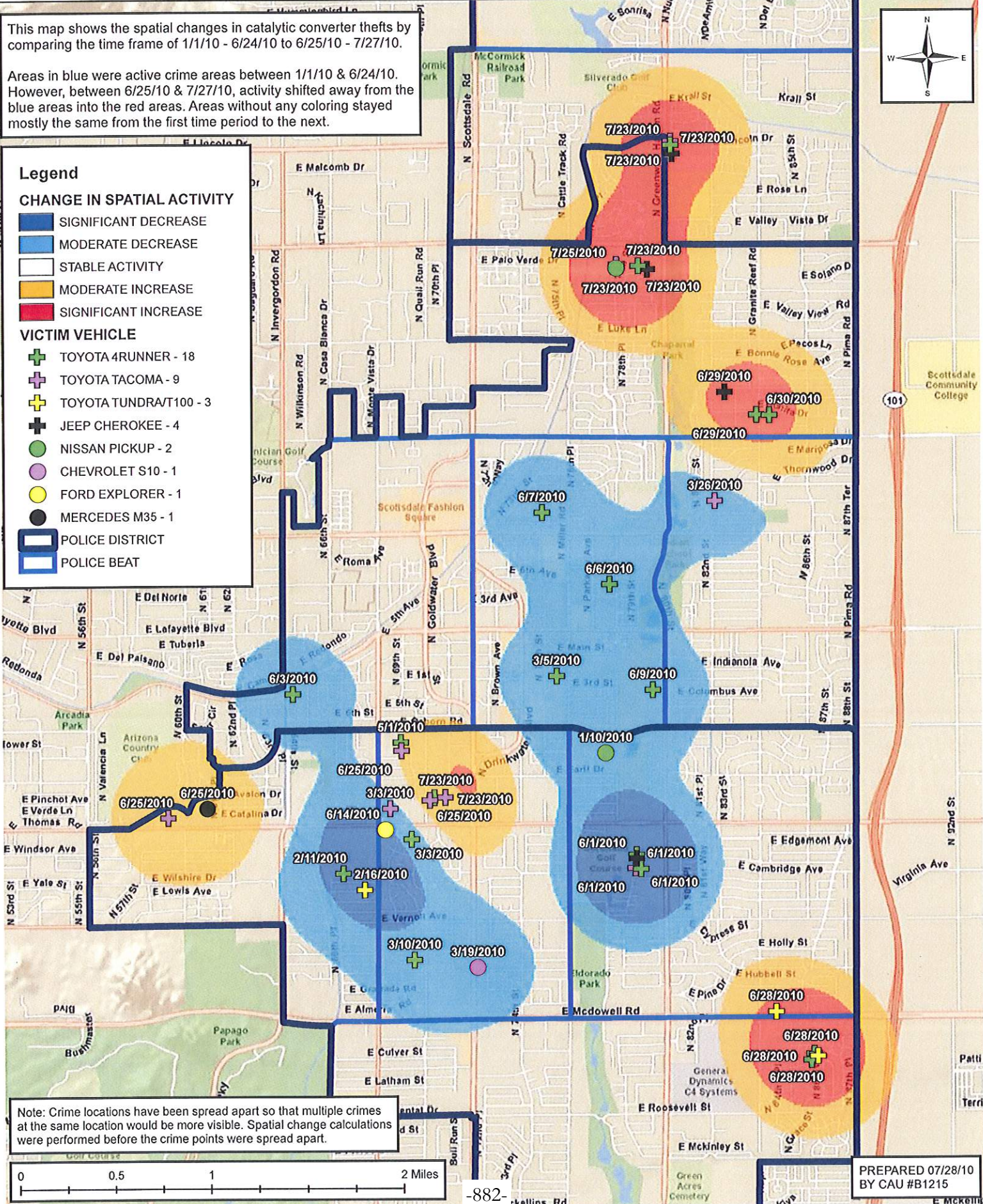
- SIGNIFICANT DECREASE
- MODERATE DECREASE
- STABLE ACTIVITY
- MODERATE INCREASE
- SIGNIFICANT INCREASE

**VICTIM VEHICLE**

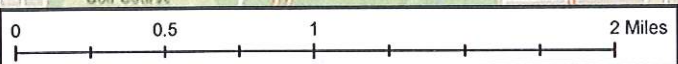
- TOYOTA 4RUNNER - 18
- TOYOTA TACOMA - 9
- TOYOTA TUNDRA/T100 - 3
- JEEP CHEROKEE - 4
- NISSAN PICKUP - 2
- CHEVROLET S10 - 1
- FORD EXPLORER - 1
- MERCEDES M35 - 1

POLICE DISTRICT

POLICE BEAT



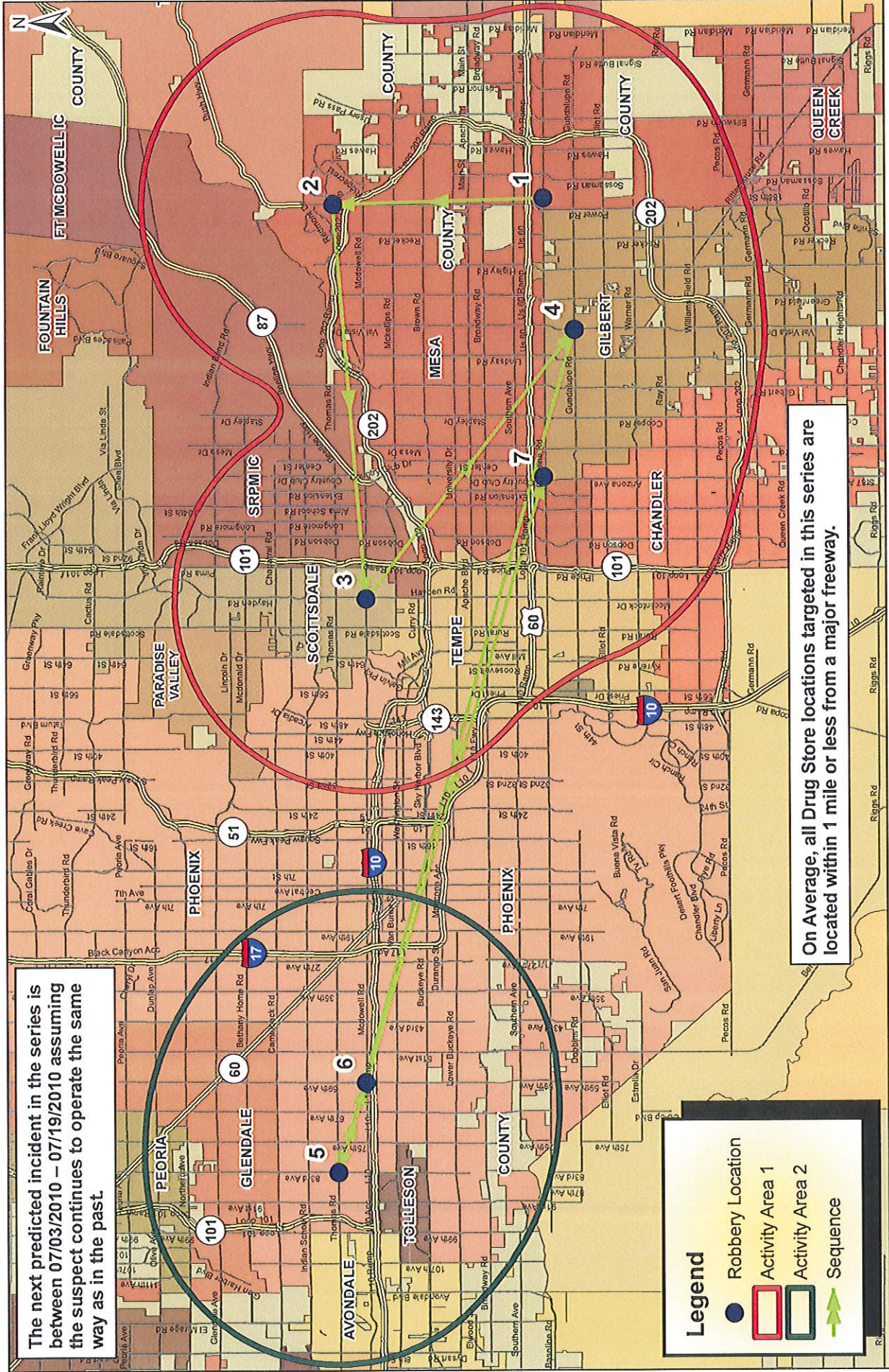
Note: Crime locations have been spread apart so that multiple crimes at the same location would be more visible. Spatial change calculations were performed before the crime points were spread apart.



PREPARED 07/28/10  
BY CAU #B1215



# Scottsdale Police Department "Sneezy" Bandit Robbery Series 3/21/2010 - 6/20/2010



The next predicted incident in the series is between 07/03/2010 - 07/19/2010 assuming the suspect continues to operate the same way as in the past.

On Average, all Drug Store locations targeted in this series are located within 1 mile or less from a major freeway.

**Legend**

- Robbery Location
- Activity Area 1
- Activity Area 2
- Sequence



Scottsdale Police Department  
Crime Analysis Unit  
Case # 1371414  
08/26/2010