

## **BUDGET MESSAGE**

**To:** Honorable City Council

**From:** Mike Davis, Mayor and Warren Hutmacher, City Manager

**Date:** August 30, 2013

**Subject:** **Proposed Budget for the Fiscal Year Ending December 31, 2014**

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Building on a foundation of delivering high-quality services and successful infrastructure management for all city residents, we proudly submit the Fiscal Year (FY) 2014 Budget for the City of Dunwoody.

Careful and strategic supervision of finances performed over the past four and a half years since the City's incorporation has helped facilitate success and growth at a time when economic challenges and market fluctuations have placed a burden on many municipalities. The proposed FY 2014 Budget encompasses a continued focus on improving quality of life standards supported by prudent fiscal dedication. Through consistently responsible and transparent budget supervision, Dunwoody has been able to manage future growth and development, keep taxes low and maintain an ongoing commitment to valued investments in infrastructure and service delivery excellence.

The forecast for the years ahead show modest growth and a potential for an upturn in the economy. Even with a slight increase in business occupancy rates coupled with a gradual improvement within the local housing market, City staff continue to practice watchful and judicious planning. The FY 2014 Budget was developed with a keen concentration on aligning spending with infrastructure improvements that further community-driven comprehensive plans and our collaborative vision for future success.

We are pleased to submit the FY 2014 Budget to Council for review and encourage the feedback and involvement of citizens to provide a fiscal plan which meets the needs of the City of Dunwoody.

### **Overview of FY 2013 Accomplishments**

Throughout 2013, Dunwoody experienced relatively advantageous economic development growth due in part to business relocations and expansions. For the fifth year in a row, the City anticipates a surplus of revenue over expenditures and the further accumulation of operating and long-term reserves, all while maintaining one of the lowest tax rates in the Atlanta metropolitan area. Because of deliberate, conservative budgeting practices in FY 2013, the City was able to make strategic investments in new capital projects and furthered the community-centric master plan initiatives established to provide lasting benefits and

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amenities for the future. The following achievements highlight some of the successful activities from 2013:

#### Community Planning Efforts

- ✓ Completed approximately 95 percent of the Zoning Code Rewrite, on schedule for adoption in September 2013
- ✓ Reviewed over 507 building permit plans
- ✓ Issued over 439 building permits
- ✓ Conducted over 1,819 building inspections and addressed over 510 code violations
- ✓ Implemented a web-based GIS browser
- ✓ Continued compliance with the Georgia state SAVE and E-Verify laws
- ✓ Worked collaboratively with Code Enforcement to reach out to businesses to ensure compliance with the Occupation Tax ordinance
- ✓ Completed an interior review of all Dunwoody apartments

#### Transportation and Infrastructure

- ✓ Re-paved over 18 lane-miles of City streets
- ✓ Installed over 1 ½ miles of sidewalk
- ✓ Completed right of way acquisition for Dunwoody Village Parkway redevelopment
- ✓ Initiated design of the Mount Vernon Road at Vermack Road intersection improvement project
- ✓ Initiated concept design for the Chamblee Dunwoody Road at Spalding Drive intersection improvement project
- ✓ Completed over 20 stormwater repair and replacement projects
- ✓ Cleaned and inspected over 60 stormwater pipes

#### Parks

- ✓ Instituted the Facility Improvement Partnership Program with the City's affiliated Recreation Partners which will fund \$250,000 worth of improvements to our park facilities
- ✓ Replaced the roof on the North DeKalb Cultural Arts Center by the end of 2013
- ✓ Completed construction of the Phase I Multi-Use Trail at Brook Run Park
- ✓ Completed design of the Phase II Multi-Use Trail at Brook Run Park and awarded a contract for its construction by the end of 2013
- ✓ Hosted two successful Movie in the Park events, a Memorial Day event, a Veteran's Day event, and our first Wheel-A-Palooza to commemorate the opening of the first phase of the Multi-Use Trail at Brook Run Park
- ✓ Completed construction of Georgetown Park by the end of 2013
- ✓ Partnered with the Dunwoody Preservation Trust to begin the rehabilitation of the Donaldson-Bannister Farm
- ✓ Designed and began construction of the new dog park facility at Brook Run Park by the end of 2013

Public Safety/Police Department

- ✓ Implemented a Crime Response Team which has been instrumental in reducing Part 1 crime in Dunwoody by nearly 10 percent through July 31<sup>st</sup>
- ✓ Expanded efforts to rapidly respond to domestic violence assault cases
- ✓ Participated in the Operation Pill Drop program-which led to the safe disposal of 200 pounds of unused and unneeded drugs
- ✓ Targeted criminal offenders by making 1,333 physical arrests, writing 5,254 citations, and completing 1,642 accident reports and 3,689 incident reports
- ✓ Continued our commitment toward the concepts of Community Policing by hosting a Citizens Police Academy and participating in 12 Homeowners Association and Neighborhood Watch meetings

Economic Development

- ✓ Focused on retaining existing businesses through one-on-one meetings - 57 individual meetings completed through July 31<sup>st</sup> as well as 93 one-on-one meetings with potential property owners and managers focusing on recruitment
- ✓ Welcomed expansions and relocations for 2,866 jobs and over \$42 million capital investment
- ✓ Added 647,000 square-feet of office and retail space through company expansions and relocations
- ✓ Collected more than \$2.5 million in occupation taxes and \$1.84 million in hotel/motel taxes

City Clerk

- ✓ Transitioned to paperless Council Meetings with iPads in lieu of paper agenda packets – annual savings of over \$5,000 for costs associated with agenda production
- ✓ Received 310 Open Records Request (through July 31<sup>st</sup>) and answered 100% of the requests
- ✓ Completed and published 49 agenda packets (through July 31<sup>st</sup>) for City Council and meetings of other boards

Finance and Administration

- ✓ Received a “clean” outside audit report for the fourth straight year
- ✓ Awarded Government Finance Officers Association’s (GFOA) Popular Annual Financial Reporting Award (“PAFR”) for the City’s first publication of its annual citizens’ report
- ✓ Worked with a health audit firm to completed a comprehensive review of all dependents enrolled in the City’s medical plans
- ✓ Recognized by the *Atlanta Business Chronicle* as one of “Atlanta’s Healthiest Employers” for 2013, earning the #5 ranking on the list of small employers for our Wellness Program and Initiatives

### Information Technology

- ✓ Replaced 54 workstations per the City's Enterprise PC Lifecycle Plan
- ✓ Upgraded to vSphere 5 from VMware 3.5
- ✓ Created and implemented a Disaster Recovery Plan
- ✓ Conducted the City's first Information Technology Security audit
- ✓ Implemented a Change and Problem Management process for the Dunwoody IT Help Desk system to ensure changes made throughout City systems continue to interface properly with all department software programs

### Municipal Court

- ✓ Continued the successful Volunteer Bailiffs Program with 6 dedicated volunteer Bailiffs volunteering over 1,170 hours in court (through July 31<sup>st</sup>)
- ✓ Electronically filed 99% of 5,427 citations issued within 24 hours of issuance (through July 31<sup>st</sup>)
- ✓ Reported dispositions and Failures to Appear to the Department of Driver Services in an accurate and timely manner with 100% of dispositions and FTAs reported within ten days and 100% reported without error (through July 31<sup>st</sup>)
- ✓ Closed 209 past due citations through a second year of the Amnesty Program
- ✓ Partnered with nCourt, a pay-by-phone service that assists in collection measures, to increase online payments and reduce in-court foot traffic by 18%

### Marketing & Public Relations

- ✓ Coordinated and promoted half a dozen public meetings educating and informing residents about important 2013 infrastructure projects
- ✓ More than tripled the City subscriber database for news and information services to more than 10,000 email contacts
- ✓ Launched the 2013 Citizen's Pulse Survey initiative to acquire community feedback and insights into City service delivery, direction of Council, etc.
- ✓ Developed and introduced a Video Spotlight Series highlighting the roles and responsibilities of City departments
- ✓ Launched a successful Civic Engagement program to improve communications with residents and promote involvement, awareness, and action
- ✓ Hosted two major grand opening events (Georgetown Park Groundbreaking & Brook Run Park Multi-Use Trail Grand Opening) which garnered positive media attention and participation from more than 100 residents at each event

## **Overall Economic Condition of the City**

The city has experienced modest but steady expansion and economic development in 2013. The same diversity in our revenue streams that made the city more resilient during the economic recession has been beneficial during the slow recovery period. The City is on track to exceed the \$23 million in revenues appropriated in the FY 2013 Budget primarily due to healthy franchise fees and permitting fees.

The City's total taxes collected are pacing with 2012 collections. Strong motor vehicle taxes from the new state sales tax have helped offset the drop in property tax valuations the City has experienced over the last few years. Additionally, permitting revenues have remained strong and there are a number of planned projects in the pipeline to close out 2013. Construction has currently rebounded, but caution still abounds amidst the threat of rising interest rates.

The City of Dunwoody continues to operate a lean and efficient model of governing with the Split Contract Service model. This enables the City to maintain a high level of service for its citizens while maintaining expenditures at or near the level established when the City was incorporated in a down economy. With investments in outside training and internal cross-training, the City works diligently to staff departments efficiently.

## **Budget Brief**

The FY 2014 Budget is centered on the continued implementation of successful infrastructure and public safety initiatives. The FY 2014 Budget for all appropriated funds totals approximately \$30.5 million in revenues.

The FY 2014 Budget does not include any debt payments for the original Georgia Municipal Association Lease Purchase Program used to pay for the original capital investments such as the fleet of police cars. Because of current year anticipated budget surplus, the City is able to pay off the lease in FY 2013 ahead of the originally scheduled FY 2014. The FY 2014 Budget does include a transfer of approximately \$1.3 million in General Fund dollars to pay down debt associated with costs for Project Renaissance land purchases. These debt payments will be offset with revenue generated from the sale of lots related to Project Renaissance. The payments significantly exceed the minimum anticipated payback of \$0.3 million and provide an opportunity to pay down debt expenses earlier than anticipated.

The FY 2014 Budget also includes \$5.9 million in General Fund transfers to our Capital Projects program for the development of critical City assets, infrastructure projects and public safety enhancements. The Capital Projects list for 2014 includes street resurfacing, sidewalk construction, intersection improvements, park improvements, and public safety equipment.

The remaining \$23 million in revenue is budgeted for operations and cash reserves. The FY 2014 Budget maintains the City's original 2.74 millage rate and does not necessitate an increase. The City continues to operate within its means despite the overall digest drop of 13% since the City incorporated in 2008.

## 2014 General Fund Budget Summary

	2012 Actual	Amended 2013 Budget	2014 Proposed	Change
Taxes	21,208,269	18,394,000	19,998,000	8.72%
Licenses & Permits	1,813,182	872,000	875,000	0.34%
Intergovernmental Revenues	33,500	-	-	0.00%
Charges for Services	432,402	402,000	408,000	1.49%
Fines & Forfeitures	1,129,040	1,470,000	1,510,000	2.72%
Investment Income	13,396	5,000	10,000	100.00%
Contributions & Donations	10,945	5,000	5,000	0.00%
Miscellaneous Revenue	122,775	79,000	119,000	50.63%
Other Financing Sources	114,128	2,640,000	1,965,000	(25.57)%
<b>Total Department Revenues</b>	<b>24,877,638</b>	<b>23,867,000</b>	<b>24,890,000</b>	<b>4.29%</b>
City Council	177,810	217,712	225,544	3.60%
City Manager	301,886	345,846	352,773	2.00%
City Clerk	560,586	267,216	171,426	(35.85)%
Finance & Administration	2,404,367	3,048,284	2,792,373	(8.40)%
Information Technology	552,140	597,180	739,669	23.86%
Marketing	265,575	452,428	491,623	8.66%
City Attorney	544,098	395,000	385,000	(2.53)%
Municipal Court	355,362	424,650	505,932	19.14%
Police	5,707,335	6,584,378	6,469,750	(1.74)%
E-911	164,571	368,096	251,655	(31.63)%
Public Works	4,996,492	4,743,399	6,054,669	27.64%
Parks	6,390,577	3,871,881	2,576,367	(33.46)%
Community Development	2,463,452	2,446,762	2,039,552	(16.64)%
Economic Development	-	297,682	1,283,668	331.22%
Contingency	-	575,000	400,000	(30.43)%
<b>Total Department Expenditures</b>	<b>24,884,231</b>	<b>24,635,514</b>	<b>24,740,000</b>	<b>0.42%</b>



## Goals

Following an exciting and transformative 2013, the City of Dunwoody is preparing for a dynamic 2014 with the opportunity to enhance public safety as well as continue to address infrastructure gaps in parks, intersections, streets, and sidewalks within the City. In 2014, the City's Project Renaissance redevelopment initiative to implement the Georgetown / North Shallowford Master Plan will hit its stride. The City will capitalize on the momentum from the Georgetown Park construction on the 16 acre property and moves to begin working on the park areas on the 19 acre former Emory Dunwoody Hospital property. Construction on Dunwoody Village Parkway will begin the rebirth of Dunwoody Village by transforming this roadway into a true main street.

The FY 2014 Budget tackles priorities and goals established by the Mayor and Council to improve our community. The primary budget requests for each department are summarized below and reflect department-specific capital and other enhancement goals related to each department's primary mission. Each department has carefully outlined programs and targets reflecting careful attention and prominence of community-directed ambitions which blend with the priorities identified by Council. The primary FY 2014 goals include:

- ❖ **Revive, renew and maintain our City infrastructure:** For the past five years, the City Council has been persistent in its focus on providing the resources and support to address our infrastructure needs from paving to sidewalks to stormwater. The FY 2014 Budget continues the aggressive progress on the capital paving plan along with significant investments into sidewalk improvements and the implementation of the stormwater capital improvement plan. Specific activities to support these efforts include spending \$1,800,000 for paving of city roads, completing construction of the Dunwoody Village Parkway Main Street project, the Kingsley Elementary Safe Routes to School project, and the paving, pedestrian and bicycle improvements on Chamblee Dunwoody Road (between Cambridge Drive and Valley View Road). Another set of construction highlights for 2014 will be the Tilly Mill Road and North Peachtree Road intersection project and adding fiber optic cable to link the traffic signals in the Dunwoody Village to our Intelligent Traffic System which allows for signal synchronization and remote monitoring. Three future intersection improvement projects will take critical steps forward in 2014 with right of way acquisition for the Mount Vernon Road at Vermack Road intersection project, final design of intersection improvements for Chamblee Dunwoody Road at Spalding Drive and concept design for three other Tier 1 intersection improvement projects in the Comprehensive Transportation Plan.
- ❖ **Expand and enhance community safety:** In 2013, the Police Department put in place several programs to improve resource allocation, utilize technology and reduce overall Part I crimes. These investments helped the City increase total arrests and helped stem the increase in overall violent crime. The 2014 Budget continues the critical work maintaining the safety of our residents and businesses through adding a crime analyst, focusing our investments where they will have the highest direct

impact. Additionally, adding a Detective to Investigative Services will enable the police department to better provide for thorough investigation capabilities and improve casework resolutions. In addition, the budget funds a technology enhancement of an automated fingerprint identification system which will speed up our ability to process and utilize fingerprint information found at crime scenes.

- ❖ **Revitalize, preserve and improve our parks:** Capitalizing on the successful construction of Georgetown Park on the 16 acre Project Renaissance property, the FY 2014 Budget includes funding to complete the foundational work on the new five acre public park on the 19 acre site off Shallowford Road including grading, parking, and completion of the next phase in the Brook Run Multi-Use Trail which will eventually create pedestrian and bike connectivity from the Georgetown area all the way to Brook Run Park. Additionally, the City seeks to preserve our existing park assets by resurfacing the parking lot at Dunwoody Park.
- ❖ **Continue execution of community-based master plans:** In 2014, the City will continue to focus on continued execution of the community-developed Master Plans: Comprehensive Land Use Plan, Comprehensive Transportation Master Plan, Parks, Recreation, and Open Space Master Plan, Georgetown/North Shallowford Master Plan, and Dunwoody Village Master Plan. As part of the effort to create a set of guidelines and procedures uniquely patterned for Dunwoody, following an 18 month, community-driven rewrite process, in the fall of 2013 staff will roll out the new Zoning & Land Development Codes. The new Codes will synchronize our development and land use regulations with our community's vision for future development and redevelopment. To continue the momentum of these updated codes, the City will embark on creating a Zoning District that speaks to the unique needs of Perimeter Center while continuing to harmonize with the greater needs of the community. Additionally, to keep our plans in line with State law, the City will begin preparation of the five-year update to our inaugural Comprehensive Land Use Plan.
- ❖ **Galvanize business retention, recruitment and redevelopment:** The core components of successful economic development include proactive efforts to keep existing businesses, entice future businesses and enrich the framework for future growth and improvement: Retention, Recruitment, and Redevelopment. The FY 2014 budget provides funding to add a full time Business Development Manager to oversee business retention meetings, trend analysis and target relationship management. The City will continue to work cooperatively with property owners, brokers and our community partners to retain and expand our existing businesses through an aggressive business visitation program, meeting one-on-one with our businesses. Recruitment goals include landing a targeted 15 projects anticipating a total economic impact of \$50 million and 2,500 jobs for 2014. Redevelopment efforts focus on enlisting new retailers and office tenants to our existing commercial nodes and leveraging our master plans for quality commercial and residential development. Additional efforts will focus strategic energies with the Perimeter Marketing Alliance, the City of Sandy Springs, the Perimeter/Sandy Springs



Chamber, and the Dunwoody Chamber to drive recruitment strategies in the Perimeter Center.

- ❖ **Administer continued financial stewardship of resources:** Throughout 2013 the City streamlined cost saving measures. These focused efforts enable the City to redirect some of its financial resources to other fiscal priorities without reducing overall services to the residents. For the fourth year in a row, the City has achieved the Government Finance Officers Association's (GFOA) Certificate Achievement for Excellence in Financial Reporting. In 2014, we will continue to invest in our facilities to improve the ability to serve the community. Following the successful pilot in 2013, the City intends to repeat the Facilities Improvement Partnership Program - investing \$250,000 in our park facilities in areas suggested by the recreational partners that use our park facilities on a daily basis. Also in 2014, to avoid leasing additional office space and provide for improvements to the customer service a renovation and reconfiguration of office space is planned at a cost of \$31,000.
- ❖ **Continue proactive civic engagement and communications outreach:** The City's efforts to position Dunwoody as the most preferred community on Atlanta's north side for business, living, and leisure will continue in full in 2014. The City will promote and develop opportunities for enhanced citizen communications, participation, and public involvement such as increasing awareness of economic development opportunities in Dunwoody and promoting community understanding and engagement to increase civic pride. An essential aspect of community-wide plan implementation involves communication and interaction with citizens to inform and collect input on program implementation and project initiatives. One key project for 2014 will be to design, execute and launch an invigorated and revitalized City website as well as a the research and planning required to launch a Dunwoody brand and logo redesign campaign that more closely aligns with the character, tone, and personality of the city.

## Challenges

The key challenges facing the City of Dunwoody in 2014 revolve around prioritizing spending and efforts as we seek to implement the community's vision. For residents and businesses it is critical to have the right projects properly prioritized to promote a meaningful and superior quality of life.

Challenges which need to be addressed in 2014 include: promoting public safety and security, meeting the current demands and future needs of an aging infrastructure while improving assets and amenities that provide opportunity and access, and managing our revenue and expenditures to service residents and businesses as the region attempts to rebound from economic adversity.

- ❖ **Promoting public safety and security:** For the first part of 2013, the city has experienced an overall decline in Dunwoody's crime rate as compared to 2012

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figures. Compared to 2012, the 2013 Part 1 crimes are down by 9.2 percent overall with the largest decrease for motor vehicle theft, which decreased by 40 percent followed by larceny, which saw a 9.9 percent decrease. However the City has noted a trend of increased violent crimes in 2013. Because of the City's proximity to one of the largest shopping centers in the Southeast and adjacency to major interstates the City experiences higher than average property crime rates per capita.

The most efficient and cost effective means of maintaining lower levels of crime year-to-year is to continually improve the department's technology capabilities and augment staff resources. Investing in the department's technology will help create improved reporting and analytics and help identify crime trends and employ methods to prohibit crimes development at earlier stages. Additionally, ensuring the appropriate levels of trained personnel is critical to meet the needs of the growing community and provide available and consistent public safety support. Careful annual scrutiny of personnel and technological resources can help improve response and prevention and over time better address increases in rising crime levels.

- ❖ **Properly address infrastructure demands:** Since the City's incorporation in 2008, proactive and responsive infrastructure maintenance and repair have been at the forefront of the community's interests as well as the City's service. In four and a half years, the City has paved approximately 16 percent of the city's 380 total lane-miles of roads and plans are in place for paving many more streets. Due to age and pent-up demand, a majority of the City's pavement continues to deteriorate at an accelerated rate. Balancing staff resources with the capital project and maintenance workload to provide a high level of service is an essential need and challenge facing the City. Coupled with the backlog of street and paving repairs is the increased need to complete stormwater pipe replacement projects. Much of the existing stormwater in the City has been shown to be in need of repair or replacement. However, for both of these challenges the City need to work diligently to secure community support and understanding of these critical infrastructure needs, and continue to communicate, involve, engage, and empower citizens with the information and the ability to share in the vision for a better Dunwoody.
- ❖ **Revenue management:** Over the past several years, the economic downturn caused a decline of Dunwoody's property tax revenues. While we have undergone a slight increase in new business development, office vacancy rates indicate the economy has not reentered full recovery mode. Rising interest rates have the potential to hamper borrowing, construction, and development initiatives within the city and region. Careful planning and prudent economic prioritization can help prepare for general gaps in revenue streams but longer-term external factors out of the City's control challenge the City's ability to exceed previous service levels and community mandates.

## **FY 2014 Expenditure Highlights**

In light of these goals and challenges, the following list of FY 2014 Budget expenditures clearly demonstrates the City's continued efforts to steadily increase of investment in the "Three P's": Police, Paving, and Parks.

### **❖ Paving / Infrastructure**

- 2014 street resurfacing and paving (\$1,800,000)
- Construction funding for Tilly Mill at North Peachtree intersection improvement (\$800,000)
- Construction Funding for Chamblee Dunwoody Rd from Cambridge to Valley View (\$675,000)
- 2014 sidewalk improvements (\$230,000)
- Right of Way acquisition for the Mount Vernon at Vermack intersection improvement (\$150,000)
- Final design and engineering for the Chamblee Dunwoody Rd at Spalding intersection improvement (\$120,000)

### **❖ Parks**

- 5-acre park at 19-acre Renaissance Property-grading, parking, and multi-use trail (\$1,025,000)
- Windwood Hollow Park Playground Replacement (\$125,000)
- North DeKalb Cultural Arts Center Roof Replacement (\$100,000)
- Dunwoody Park Parking Lot Resurfacing (\$75,000)
- Emergency Notification System for Brook Run Park and Dunwoody Park (\$65,000)

### **❖ Police Department/Public Safety**

- Crime Analyst and small equipment (\$85,983)
- Detective, detective car, and detective's equipment (\$109,101)
- Automated Fingerprint Identification System (AFIS) (\$54,398)

### **❖ Municipal Court**

- Court Reminder Call Notifications (\$12,000)
- Administrative Court Clerk (\$53,950)

### **❖ Finance & Administration**

- Facilities Improvement Partnership Program (\$250,000)
- City Hall renovations (\$31,500)

### **❖ Marketing & Public Relations**

- Brand and Logo Re-design (\$40,000)
- Online Public Participation Tool (\$10,000)

### **❖ Information Technology**

- Off-site Replication (\$51,875)
- Unified Communications Upgrade (\$47,500)
- Website Redesign & Replacement (\$75,000)

While this is not a comprehensive list of enhancement requests, it does highlight the City's focus on continued fiscally conservative spending while supporting the primary reasons for becoming a City – namely the local control over safety, infrastructure, and community development to improve the quality of life for all of Dunwoody's residents, businesses, and visitors.

## Issues on the Horizon

The City's parks and two central character areas within the city are in line to undergo implementation and redevelopment activities stemming from the community-developed Parks, Recreation, and Open Space Master Plan; Georgetown/North Shallowford Master Plan; and Dunwoody Village Master Plan. In November 2012, beginning the revitalization for Georgetown, the City entered into a Public/Private Partnership for the Project Renaissance initiative and in 2014 residents and visitors will begin to experience the benefits provided through the program. Beginning the rebirth of the Dunwoody Village, with the revitalization of the Dunwoody Village Parkway, future guidance and oversight will be needed to continue to ensure project successes and continued redevelopment and growth of these areas as outlined in their respective Master Plans.

In 2011, the City filed a lawsuit against DeKalb County seeking approximately \$7,000,000 in unspent bond funds to pay for improvements to Brook Run Park. A 2010 state law change obligates the County to transfer these funds to the City of Dunwoody and the lawsuit asks the court to direct the County to provide these funds to the City. If this lawsuit is successful, considerable resources will be spent to implement the Parks, Recreation, and Open Space Master Plan as it relates to Brook Run Park.

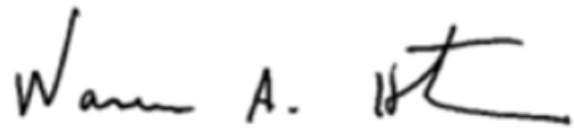
## Summary

With a commitment to realizing the vision for the future of Dunwoody, the FY 2014 Budget proposal is tailored to promote financially responsible parameters and strategies for continued success and growth. We look forward to an engaged and decisive discussion of the FY 2014 Budget proposal over the next two months and jointly attaining a unified plan for a fiscally conscientious FY 2014 spending plan. We appreciate your thoughtful and careful review of this proposal.

Sincerely,



Michael G. Davis, Mayor



Warren Hutmacher, City Manager

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REVENUE ANTICIPATIONS AND EXPENDITURE APPROPRIATIONS

Revenues	General Fund*	Special Revenue Funds				Debt Service Fund	Capital Projects Fund*	Enterprise Funds		Total Government	Elimination of Interfund Activity	Net Total Government
		E911 Fund	Hotel/Motel Fund	Motor Vehicle Excise Tax Fund	Grants Fund			Stormwater Utility Fund				
Property Taxes	\$5,955,000									\$5,955,000		\$5,955,000
Business and Occupational Taxes	2,620,000									2,620,000		2,620,000
Homestead Option Sales Tax	4,000,000									4,000,000		4,000,000
Insurance Premium Taxes	2,150,000									2,150,000		2,150,000
Franchise Fees	3,250,000									3,250,000		3,250,000
Other Taxes	2,023,000		2,100,000	98,000	-					4,221,000	(1,221,000)	3,000,000
Licenses and Permits	875,000									875,000		875,000
Court Fines	1,510,000									1,510,000		1,510,000
Intergovernmental Revenues (Grants)	-				1,879,500					1,879,500		1,879,500
Charges for Services	1,692,000	950,000						1,815,316		4,457,316		4,457,316
Other Revenues	15,000							500		15,500		15,500
Use of Prior Year Reserves	800,000							-		800,000		800,000
Subtotal	\$ 24,890,000	\$ 950,000	\$ 2,100,000	\$ 98,000	\$ 1,879,500	\$ -	\$ -	\$ 1,815,816		\$ 31,733,316	\$ (1,221,000)	\$ 30,512,316
Other Financing Sources												
Operating Transfer In from General Fund		\$251,655			\$150,000	\$1,314,367	\$5,918,273			\$7,634,295	(\$7,634,295)	\$0
Operating Transfer In from E911 Fund						-				-	-	-
Total Other Financing Sources	\$ -	\$ 251,655	\$ -	\$ -	\$ 150,000	\$ 1,314,367	\$ 5,918,273	\$ -		\$ 7,634,295	\$ (7,634,295)	\$ -
Total Revenues	\$ 24,890,000	\$ 1,201,655	\$ 2,100,000	\$ 98,000	\$ 2,029,500	\$ 1,314,367	\$ 5,918,273	\$ 1,815,816		\$ 39,367,610	\$ (8,855,295)	\$ 30,512,316
Expenditures												
City Council	\$225,544									\$225,544		\$225,544
City Manager	352,773									352,773		352,773
City Clerk	171,426									171,426		171,426
Finance & Administration	2,510,873						281,500			2,792,373		2,792,373
IT	550,294						189,375			739,669		739,669
Marketing	491,623									491,623		491,623
Legal	385,000									385,000		385,000
Municipal Court	505,932									505,932		505,932
Police	6,385,352				17,000		84,398			6,486,750		6,486,750
E911	-	1,201,655								1,201,655		1,201,655
Public Works	1,944,669				1,912,500		3,960,000	1,804,000		9,621,169		9,621,169
Parks	1,078,000				100,000		1,390,000			2,568,000		2,568,000
Community Development	2,026,552				-		13,000			2,039,552		2,039,552
Economic Development	77,668				-		-			77,668		77,668
Contingency	400,000									400,000		400,000
Subtotal	\$ 17,105,705	\$ 1,201,655	\$ -	\$ -	\$ 2,029,500	\$ -	\$ 5,918,273	\$ 1,804,000		\$ 28,059,133	\$ -	\$ 28,059,133
Other Financing Uses												
Operating Transfer Out to Debt Service	\$1,314,367	\$0								\$1,314,367	(\$1,314,367)	\$0
Operating Transfer Out to Capital Project	5,918,273									5,918,273	(5,918,273)	-
Operating Transfer Out to E911 Fund	251,655									251,655	(251,655)	-
Operating Transfer Out to Grants Fund	150,000									150,000	(150,000)	-
Operating Transfer Out to General Fund			1,260,000	98,000	-					1,358,000	(1,221,000)	137,000
Payments to Other Entities			840,000			1,314,089				2,154,089		2,154,089
Total Other Financing Uses	\$ 7,634,295	\$ -	\$ 2,100,000	\$ 98,000	\$ -	\$ 1,314,089	\$ -	\$ -		\$ 11,146,383	\$ (8,855,295)	\$ 2,291,089
Total Expenditures	\$ 24,740,000	\$ 1,201,655	\$ 2,100,000	\$ 98,000	\$ 2,029,500	\$ 1,314,089	\$ 5,918,273	\$ 1,804,000		\$ 39,205,516	\$ (8,855,295)	\$ 30,350,221
Net	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 278	\$ -	\$ 11,816		\$ 162,094	\$ -	\$ 162,094

\*Denotes a Major Fund

## General Fund Revenues Summary

Account Name	2012 Actual	YTD Actual June 30, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Taxes	21,208,269	6,866,279	18,472,313	18,394,000	18,394,000	19,998,000
Licenses & Permits	1,813,182	606,271	1,137,926	872,000	872,000	875,000
Intergovernmental Revenues	33,500	-	-	-	-	-
Charges For Services	432,402	42,851	284,651	402,000	402,000	408,000
Fines & Forfeitures	1,129,040	582,703	1,224,370	1,470,000	1,470,000	1,510,000
Investment Income	13,396	8,683	17,366	5,000	5,000	10,000
Contr & Don From Priv Sources	10,945	6,000	12,000	5,000	5,000	5,000
Miscellaneous Revenue	122,775	51,748	97,222	79,000	79,000	119,000
Use of Prior Yr Reserves	-	-	-	2,025,000	2,025,000	800,000
Other Financing Sources	114,128	670	1,340	615,000	615,000	1,165,000
Total Department Revenues	24,877,638	8,165,205	21,247,189	23,867,000	23,867,000	24,890,000



## General Fund Revenues Detail

Account Name	2012 Actual	YTD Actual June 30, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014
Real Property Tax	4,879,038	57,935	4,677,935	4,620,000	4,620,000	4,900,000
Personal Property Tax	333,871	5,108	365,108	360,000	360,000	360,000
Motor Vehicle	308,765	143,630	293,630	300,000	300,000	270,000
MV Title Ad Valorem Tax	-	88,145	176,291	-	-	300,000
MV Title Ad Valorem Tx True Up	-	8,994	17,988	-	-	60,000
Intangibles (Reg & Recording)	50,489	23,234	53,234	60,000	60,000	60,000
Franchise Fees	3,659,533	3,047,573	3,497,573	3,400,000	3,400,000	3,250,000
Homestead Option Sales Tax	5,261,307	-	2,600,000	3,000,000	3,000,000	4,000,000
Hotel/Motel Tax	1,109,877	596,457	1,251,540	1,176,000	1,176,000	1,260,000
Alcoholic Beverage Excise Tax	584,429	309,087	635,754	560,000	560,000	560,000
MVR Excise Tax	98,438	51,158	106,575	95,000	95,000	98,000
Business & Occupation Tax	2,488,070	2,413,487	2,563,487	2,600,000	2,600,000	2,600,000
Insurance Premiums Tax	2,305,027	-	2,100,000	2,100,000	2,100,000	2,150,000
Financial Institutions Tax	113,558	109,743	109,743	100,000	100,000	105,000
Penalties & int on delinq tax	4,557	5,510	11,021	3,000	3,000	5,000
Pen & Int on Del Taxes-Busines	11,309	6,217	12,435	20,000	20,000	20,000
Alcoholic Beverage Licenses	504,039	18,858	228,858	360,000	360,000	360,000
Other Licenses and permits	1,300	1,235	2,470	-	-	-
Planning & Zoning Fees	27,227	12,930	19,930	12,000	12,000	15,000
Bldg Structures & Equipment	1,221,527	551,495	843,162	500,000	500,000	500,000
Soil Erosion	36,088	21,753	43,506	-	-	-
Tree Bank	23,000	-	-	-	-	-
Local Govt Grants	33,500	-	-	-	-	-
Sale of Maps and Publications	-	250	500	-	-	-
Special Police Svcs	21,460	8,950	17,900	10,000	10,000	10,000
Fingerprinting Fee	6,453	3,554	7,107	5,000	5,000	5,000
Public Safety-Other	34,687	16,197	32,395	36,000	36,000	36,000
Special Assessments	21,764	113	11,680	20,000	20,000	20,000
Streetlight Fees	328,791	1,762	191,020	327,000	327,000	327,000
Court Record Fees	-	-	-	-	-	-
Rec Program Fees	11,258	1,161	2,322	-	-	-
Pavilion Rentals	7,650	10,600	21,200	4,000	4,000	10,000
NSF Fees	340	264	527	-	-	-
Municipal Court Fines & Forfeitures	1,129,040	582,703	1,224,370	1,460,000	1,460,000	1,500,000
Cash Confiscation	-	-	-	10,000	10,000	10,000
Interest Revenue	13,396	8,683	17,366	5,000	5,000	10,000
Contr & Don From Priv Sources	3,780	-	-	-	-	-
Explorer Donations	6,915	2,500	5,000	5,000	5,000	5,000
Donations	250	3,500	7,000	-	-	-
Rents and Royalties	59,356	29,678	75,761	79,000	79,000	119,000
Reimb for damaged property	63,419	22,070	21,461	-	-	-
Use of Prior Yr Reserves	-	-	-	2,025,000	2,025,000	800,000
Other Charges For Svcs	114,128	320	640	15,000	15,000	15,000
Proceeds from sale of property	-	350	700	600,000	600,000	1,150,000
Total Department Revenues	24,877,638	8,165,205	21,247,189	23,867,000	23,867,000	24,890,000

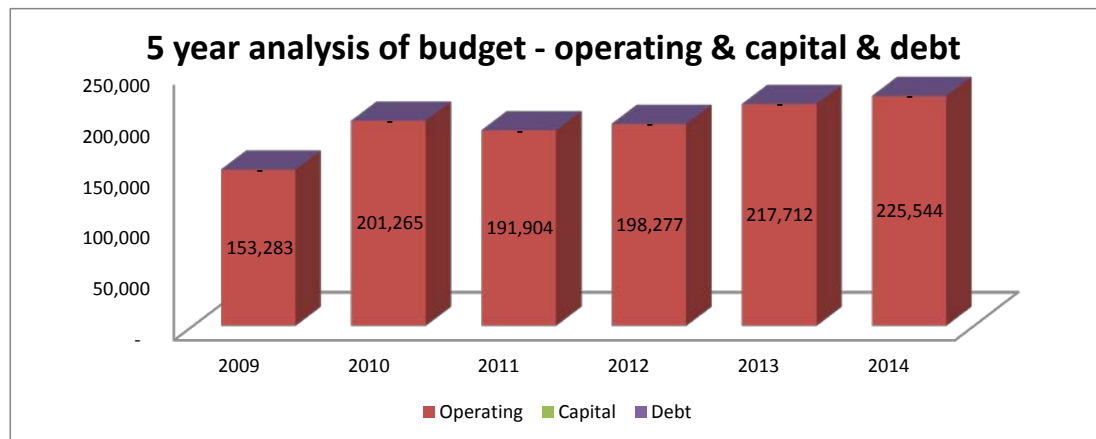
## General Fund Department Summary

Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
City Council	177,810	99,548	200,335	214,712	217,712	225,544
City Manager	301,886	142,147	341,152	332,846	345,846	352,773
City Clerk	560,586	69,280	166,272	236,016	267,216	171,426
Finance & Administration	2,404,367	1,358,352	2,593,808	2,989,684	3,048,284	2,792,373
Information Technology	552,140	309,195	578,814	597,180	597,180	739,669
Marketing	265,575	166,346	290,782	452,428	452,428	491,623
Legal	544,098	169,762	407,783	385,000	395,000	385,000
Municipal Court	355,362	156,092	343,120	391,950	424,650	505,932
Police	5,707,335	3,135,773	5,846,228	6,476,078	6,584,378	6,469,750
E-911	164,571	52,675	126,419	300,696	368,096	251,655
Public Works	4,996,492	1,084,602	3,818,044	4,274,499	4,743,399	6,054,669
Parks & Recreation	6,390,557	1,369,352	3,245,403	3,415,056	3,871,881	2,576,367
Community Development	2,463,452	845,991	1,883,940	1,876,212	2,446,762	2,039,552
Economic Development	-	98,923	237,420	242,682	297,682	1,283,668
Contingency	-	-	-	575,000	575,000	400,000
Total Department Expenditures	24,884,231	9,058,038	20,079,520	22,760,039	24,635,514	24,740,000

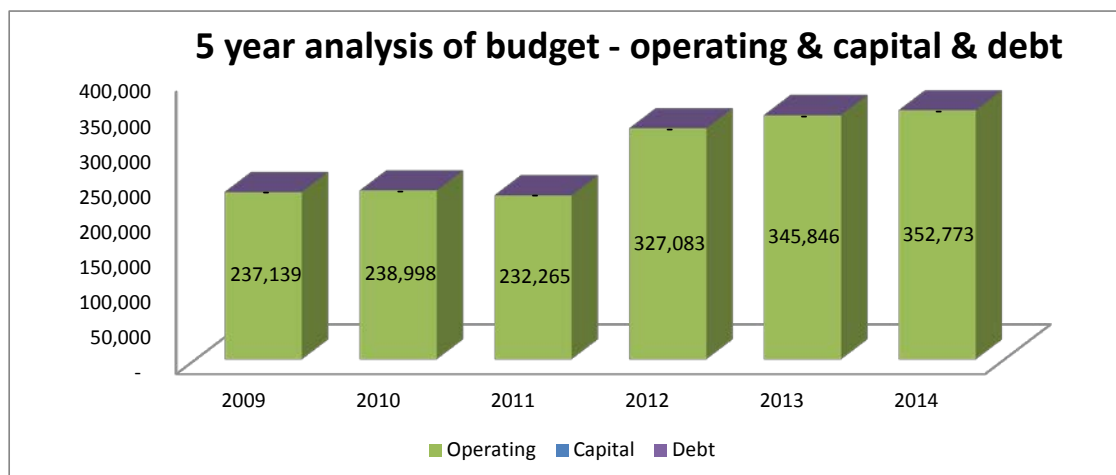
General Fund Expense Summary

Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Personnel Services	5,107,740	2,351,148	5,003,804	5,776,584	5,939,804	6,494,985
Purchased & Contracted Services	7,802,404	3,369,233	7,531,465	8,378,466	9,176,885	8,713,967
Supplies	1,209,519	480,503	1,114,012	1,353,473	1,363,073	1,496,753
Other Costs	-	-	-	575,000	575,000	400,000
Debt Service	1,902,291	762,556	943,811	965,811	1,020,811	1,314,367
Transfers	8,862,277	2,094,598	5,486,428	5,710,705	6,559,942	6,319,928
Total Department Expenditures	24,884,231	9,058,038	20,079,520	22,760,039	24,635,514	24,740,000

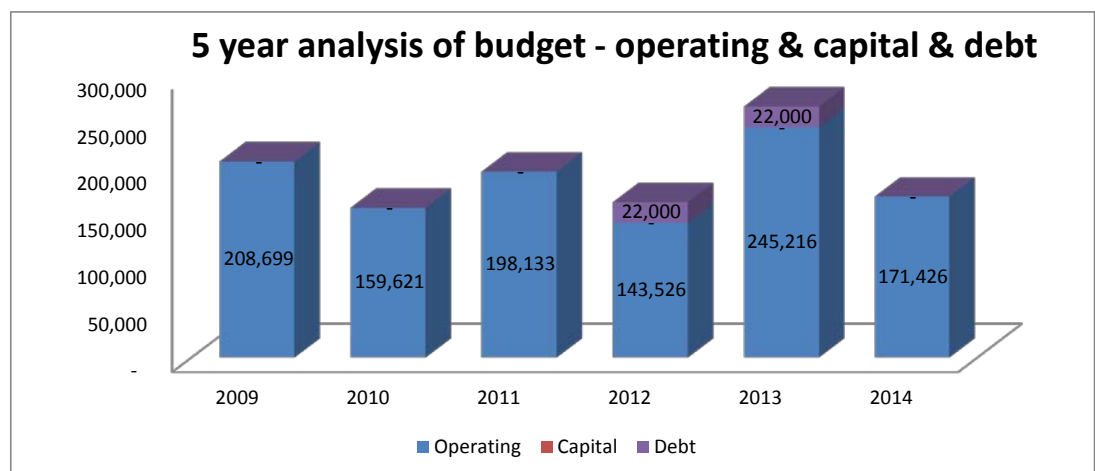
Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Regular Salaries	88,000	36,667	88,000	88,000	88,000	88,000
Group Insurance	21,544	13,970	33,528	30,980	33,980	40,962
Social Security	5,024	2,114	5,072	5,456	5,456	5,456
Medicare	1,175	494	1,186	1,276	1,276	1,276
Prof Svcs	1,117	1,235	2,963	3,000	3,000	3,000
Technical Svcs	4,662	10	24	1,000	1,000	1,000
Insurance	34,204	32,742	40,000	40,000	40,000	40,000
Communications	1,902	543	1,303	6,500	6,500	6,500
Printing & Binding	1,335	462	1,109	3,800	3,800	4,800
Travel	4,122	862	2,069	10,500	10,500	10,300
Dues & Fees	2,388	1,250	3,000	5,000	5,000	4,000
Education & Training	1,635	5,450	13,080	6,000	6,000	7,050
Supplies	2,505	884	2,121	4,000	4,000	4,000
Food	2,060	1,894	4,545	4,500	4,500	4,500
Books & Periodicals	314	93	222	700	700	700
Small Equipment	5,823	880	2,112	4,000	4,000	4,000
<b>Total Department Expenditures</b>	<b>177,810</b>	<b>99,548</b>	<b>200,335</b>	<b>214,712</b>	<b>217,712</b>	<b>225,544</b>



Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Regular Salaries	227,128	100,221	240,531	242,903	240,503	255,343
Group Insurance	23,445	16,990	40,775	23,041	38,441	28,919
Medicare	3,288	1,457	3,498	3,523	3,523	3,703
Retirement	34,069	16,406	39,373	39,351	39,351	41,366
Workers' Compensation	-	-	-	630	630	662
Prof Svcs	-	-	-	500	500	-
Communications	1,539	610	1,464	2,950	2,950	3,110
Printing & Binding	231	210	504	800	800	500
Travel	2,968	372	893	5,000	5,000	6,400
Dues & Fees	4,245	1,850	4,440	5,827	5,827	2,875
Education & Training	1,390	1,370	3,288	3,000	3,000	5,800
Supplies	1,581	1,252	3,005	2,000	2,000	1,700
Food	765	613	1,472	1,500	1,500	1,500
Books & Periodicals	85	10	24	300	300	320
Small Equipment	1,151	785	1,884	1,521	1,521	575
<b>Total Department Expenditures</b>	<b>301,886</b>	<b>142,147</b>	<b>341,152</b>	<b>332,846</b>	<b>345,846</b>	<b>352,773</b>

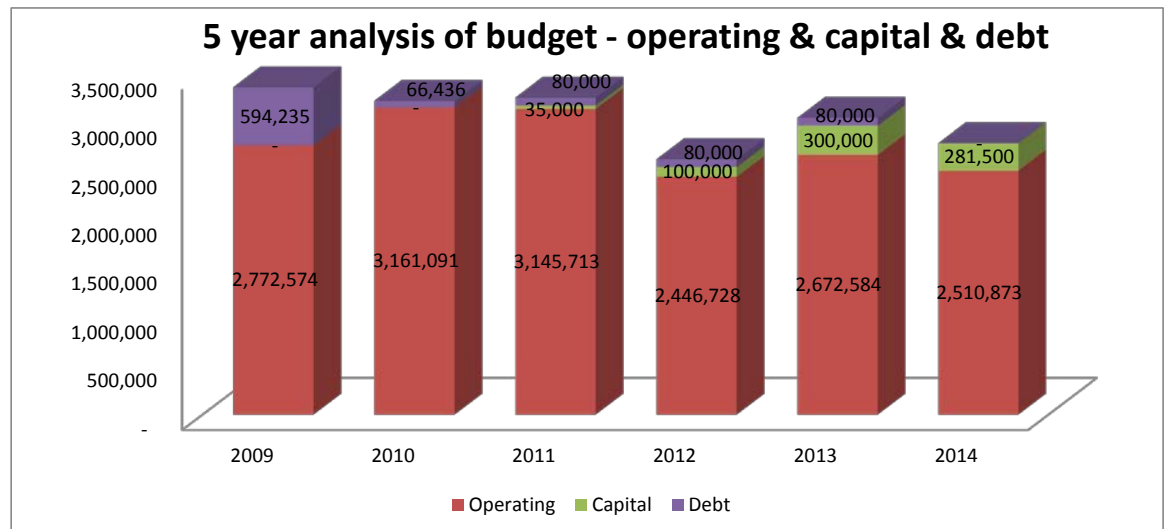


Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Regular Salaries	82,192	35,893	86,143	85,304	85,654	89,477
Group Insurance	9,444	5,228	12,547	11,085	13,085	14,894
Medicare	1,176	534	1,283	1,237	1,257	1,298
Retirement	13,070	5,908	14,179	13,820	13,970	14,496
Workers' Compensation	-	-	-	315	315	331
Prof Svcs	7,000	1,221	2,931	65,000	65,000	10,000
Technical Svcs	-	-	-	250	29,450	2,750
Repairs & Maintenance	17,001	16,202	38,885	19,200	19,200	22,700
Communications	968	405	972	1,980	1,630	1,980
Advertising	-	216	518	1,000	1,000	1,000
Printing & Binding	-	-	-	500	500	500
Travel	4,084	1,144	2,746	3,750	3,580	3,750
Dues & Fees	591	-	-	265	265	265
Education & Training	1,543	1,375	3,300	3,485	3,485	3,485
Supplies	1,448	369	885	2,000	2,000	1,700
Food	41	-	-	400	400	400
Books & Periodicals	337	-	-	400	400	400
Small Equipment	1,274	785	1,884	4,025	4,025	2,000
Transfers Out-Debt	420,417	-	-	22,000	22,000	-
<b>Total Department Expenditures</b>	<b>560,586</b>	<b>69,280</b>	<b>166,272</b>	<b>236,016</b>	<b>267,216</b>	<b>171,426</b>

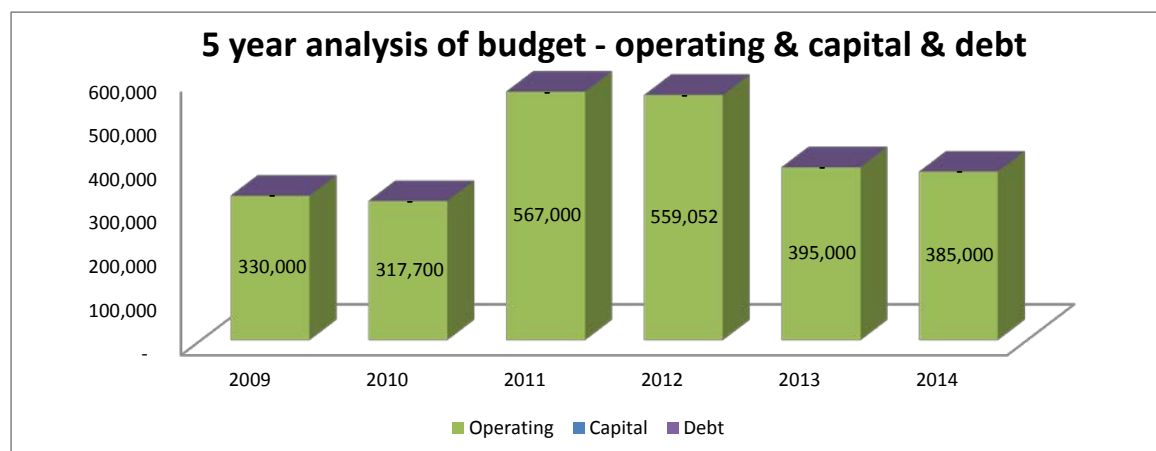




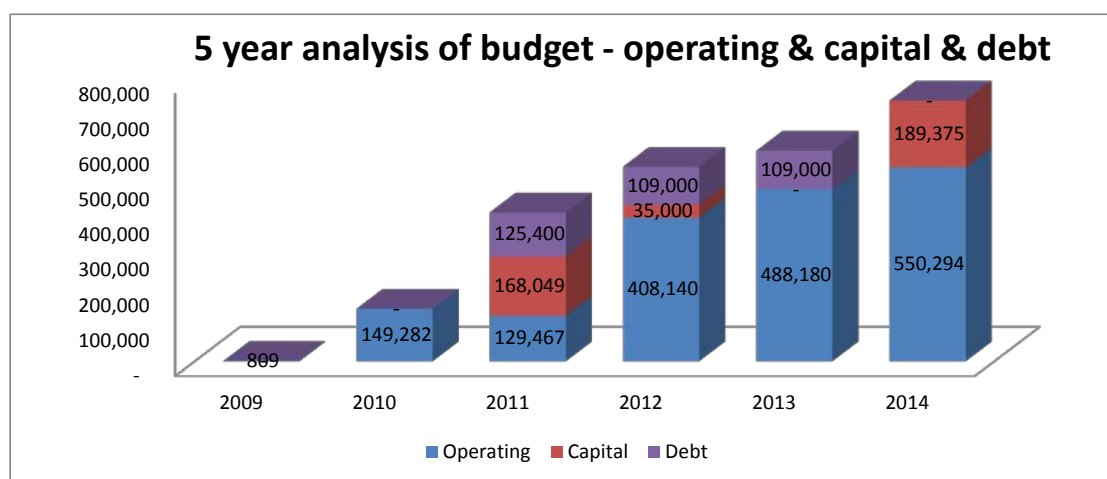
Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Regular Salaries	123,993	53,236	127,766	128,707	128,707	135,649
Group Insurance	14,462	7,545	18,108	19,347	19,347	23,501
Medicare	1,688	759	1,822	1,867	1,867	1,967
Retirement	19,255	8,672	20,814	20,851	20,851	21,976
Workers' Compensation	-	-	-	315	315	331
Other Employment Benefits	28,132	6,101	14,642	60,250	60,250	44,500
Official/Admin Svcs	1,249,997	520,832	1,249,997	1,320,060	1,320,060	1,249,997
Prof Svcs	76,617	71,081	170,595	126,340	126,340	105,344
Technical Svcs	31,435	1,547	3,713	31,960	31,960	31,900
Repairs & Maintenance	79,141	24,910	59,784	101,113	105,413	82,313
Rentals	422,004	141,138	338,731	539,319	539,319	523,420
Insurance	49,876	48,251	48,251	59,800	59,800	55,000
Communications	5,955	3,677	8,824	8,400	8,400	8,200
Advertising	519	-	-	9,500	9,500	2,500
Printing & Binding	9,181	1,377	3,305	8,900	8,900	8,400
Travel	5,438	1,441	3,458	5,500	5,500	3,500
Dues & Fees	15,620	59,036	75,000	16,920	75,520	63,920
Education & Training	17,725	2,943	7,064	32,500	32,500	40,465
Other Purchased Svcs-Other	16,770	9,586	23,007	21,600	21,600	28,800
Supplies	14,269	3,886	9,326	19,500	19,500	17,500
Electricity	20,465	8,186	19,647	38,000	38,000	25,000
Diesel	-	-	-	10,000	10,000	10,000
Food	6,177	2,668	6,403	14,280	14,280	22,290
Books & Periodicals	1,013	-	-	2,000	2,000	1,500
Small Equipment	14,334	1,480	3,552	12,655	12,655	2,900
Issuance Costs	300	-	-	-	-	-
Transfers Out-Debt	80,000	80,000	80,000	80,000	80,000	-
Transfers Out-Capital	100,000	300,000	300,000	300,000	300,000	281,500
<b>Total Department Expenditures</b>	<b>2,404,367</b>	<b>1,358,352</b>	<b>2,593,808</b>	<b>2,989,684</b>	<b>3,048,284</b>	<b>2,792,373</b>



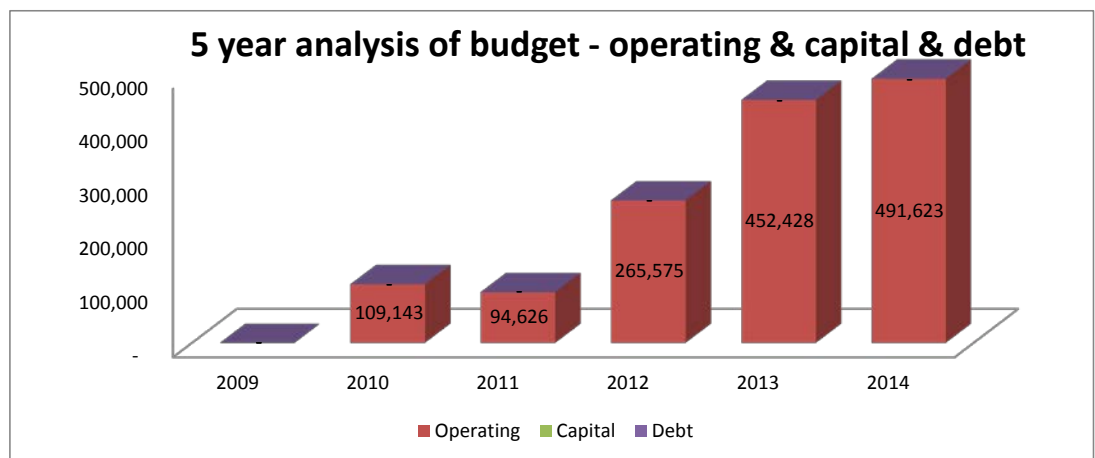
Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Regular Salaries	97,846	-	-	-	-	-
Solicitor Salaries	(13,750)	-	-	-	-	-
Group Insurance	6,258	-	-	-	-	-
Solicitor Grp Ins	(1,595)	-	-	-	-	-
Medicare	1,412	-	-	-	-	-
Solicitor Medicare	(183)	-	-	-	-	-
Retirement	12,240	-	-	-	-	-
Solicitor Retirement	(2,049)	-	-	-	-	-
Prof Svcs	62,500	23,750	57,000	60,000	60,000	60,000
Prof Svcs-Legal	271,994	91,619	219,885	225,000	225,000	225,000
Prof Svcs-Litigation	102,174	54,146	129,951	100,000	110,000	100,000
Technical Svcs	5,575	-	-	-	-	-
Communications	21	-	-	-	-	-
Printing & Binding	469	(266)	(266)	-	-	-
Travel	-	13	13	-	-	-
Supplies	179	-	-	-	-	-
Food	1,008	500	1,200	-	-	-
<b>Total Department Expenditures</b>	<b>544,098</b>	<b>169,762</b>	<b>407,783</b>	<b>385,000</b>	<b>395,000</b>	<b>385,000</b>



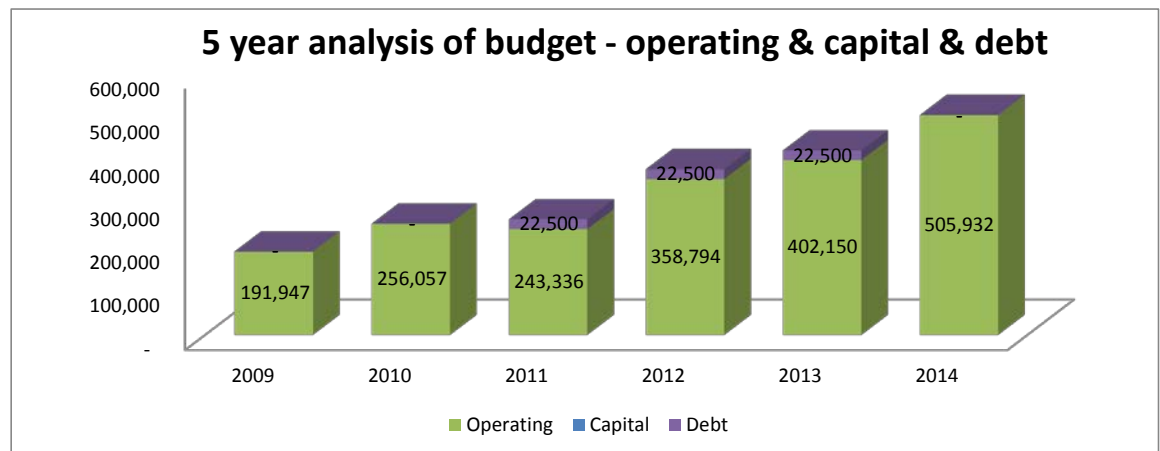
Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Official/Admin Svcs	316,134	122,590	294,216	294,216	294,216	309,662
Technical Svcs	3,741	279	671	17,400	17,400	9,000
Repairs & Maintenance	44,330	52,429	125,829	120,120	120,120	169,533
Communications	32,124	14,805	35,533	40,355	40,355	25,239
Printing & Binding	-	-	-	500	500	500
Education & Training	50	-	-	3,750	3,250	3,000
Supplies	975	928	2,227	500	1,000	650
Books & Periodicals	100	-	-	-	-	-
Small Equipment	10,687	9,164	11,338	11,338	11,338	32,710
Transfers Out-Debt	109,000	109,000	109,000	109,000	109,000	-
Transfers Out-Capital	35,000	-	-	-	-	189,375
<b>Total Department Expenditures</b>	<b>552,140</b>	<b>309,195</b>	<b>578,814</b>	<b>597,180</b>	<b>597,180</b>	<b>739,669</b>



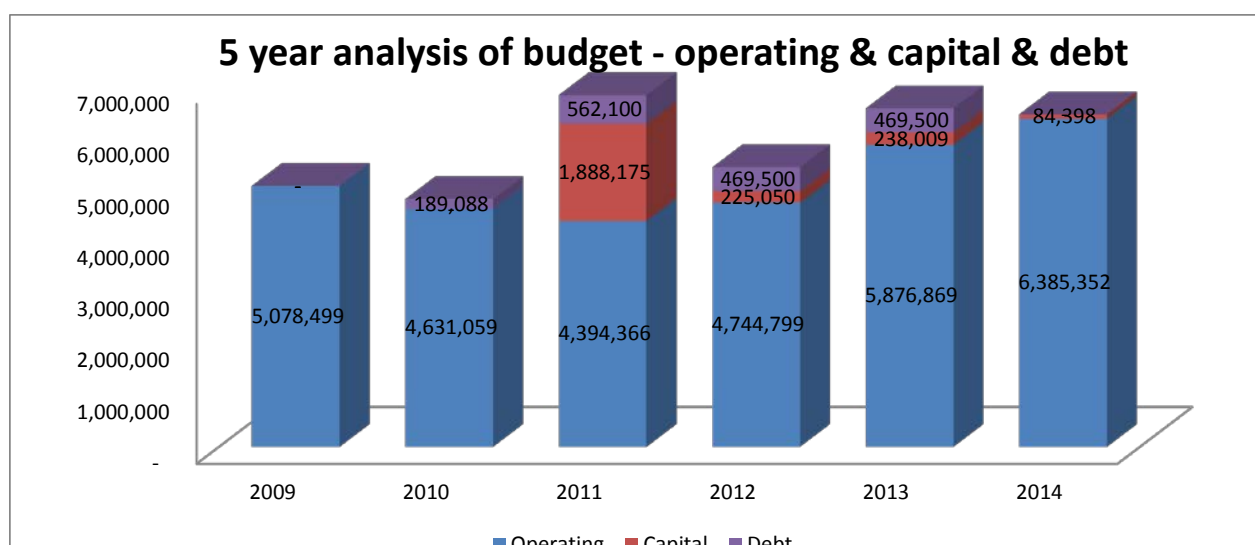
Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Official/ Admin Svcs	182,175	120,940	182,175	290,275	290,275	298,983
Prof Svcs	22,703	24,916	59,799	65,750	65,750	80,040
Technical Svcs	3,600	3,600	8,640	5,000	5,000	15,000
Communications	200	109	261	5,000	5,000	6,000
Advertising	50,155	11,795	28,309	52,000	52,000	55,000
Printing & Binding	200	1,589	3,814	18,000	18,000	20,000
Dues & Fees	605	-	-	3,000	3,000	3,000
Supplies	5,478	1,054	2,531	9,000	9,000	7,000
Food	459	1,396	3,350	2,500	2,500	5,000
Books & Periodicals	-	-	-	-	-	800
Small Equipment	-	946	1,903	1,903	1,903	800
<b>Total Department Expenditures</b>	<b>265,575</b>	<b>166,346</b>	<b>290,782</b>	<b>452,428</b>	<b>452,428</b>	<b>491,623</b>



Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Regular Salaries	130,836	56,524	135,657	138,267	139,917	186,803
Solicitor Salaries	13,750	-	-	-	-	-
Overtime Salaries	4,012	1,347	3,233	6,000	6,000	6,500
Group Insurance	17,953	10,602	25,444	24,076	25,576	37,891
Solicitor Grp Ins	1,595	-	-	-	-	-
Medicare	1,852	835	2,005	2,005	2,005	2,709
Solicitor Medicare	183	-	-	-	-	-
Retirement	18,446	9,324	22,377	22,399	22,399	30,262
Solicitor Retirement	2,049	-	-	-	-	-
Workers' Compensation	-	-	-	945	945	1,324
Prof Svcs	33,775	14,175	34,020	36,000	43,000	46,550
Prof Svcs-Court Solicitor	54,450	25,450	61,080	72,000	92,000	100,000
Prof Svcs-Public Defender	3,392	1,609	3,860	10,000	8,350	8,000
Technical Svcs	16,625	6,711	16,107	15,500	17,900	32,550
Repairs & Maintenance	15,175	1,300	3,120	14,000	14,000	16,050
Rentals	1,840	136	326	4,000	4,000	4,000
Communications	2,882	1,636	3,927	4,000	4,000	4,000
Printing & Binding	842	276	662	500	500	1,000
Travel	2,988	237	568	5,050	5,050	5,000
Dues & Fees	315	142	341	900	900	805
Education & Training	1,258	650	1,560	4,950	4,950	5,000
Supplies	5,630	1,873	4,495	5,250	5,250	5,250
Food	1,025	511	1,225	-	1,800	2,300
Books & Periodicals	378	-	-	600	600	600
Cash Over & Short	(4)	-	-	-	-	-
Small Equipment	1,616	255	613	3,008	3,008	9,338
Transfers Out-Debt	22,500	22,500	22,500	22,500	22,500	-
<b>Total Department Expenditure</b>	<b>355,362</b>	<b>156,092</b>	<b>343,120</b>	<b>391,950</b>	<b>424,650</b>	<b>505,932</b>



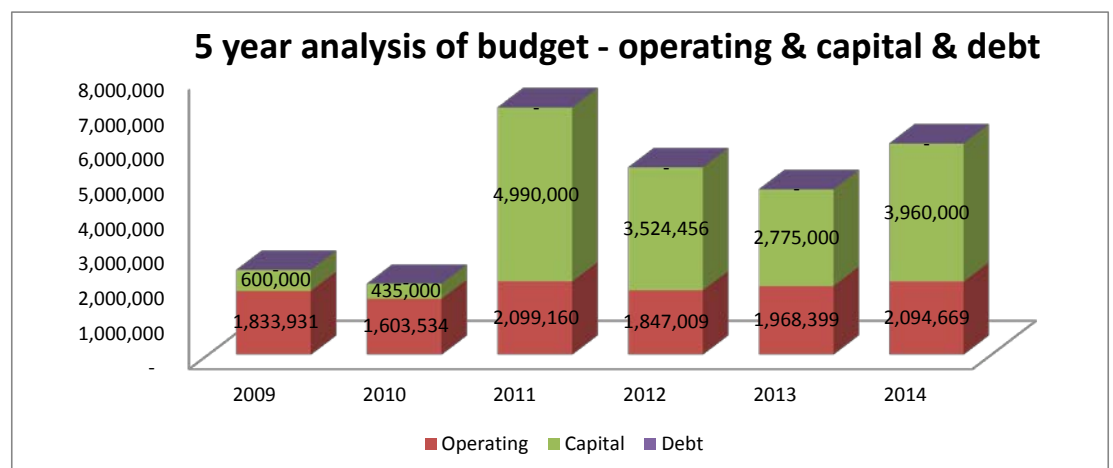
Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Regular Salaries	2,746,389	1,216,394	2,432,788	3,098,528	3,098,528	3,345,906
Overtime Salaries	293,795	103,708	207,417	302,113	306,813	328,245
Group Insurance	491,150	277,279	554,557	726,666	734,166	852,869
Medicare	41,873	19,139	45,934	49,303	49,303	53,276
Retirement	450,243	204,119	489,886	518,724	518,724	560,678
Workers' Compensation	72,350	118,871	285,290	109,300	124,300	119,303
Other Employee Benefits	24,000	-	-	-	-	-
Prof Svcs	11,312	6,978	16,747	17,000	92,000	17,000
Technical Svcs	28,685	14,832	35,598	35,400	35,400	30,760
Repairs & Maintenance	232,015	185,980	446,353	264,056	264,056	306,181
Rentals	6,282	1,889	4,534	12,100	12,100	12,100
Insurance	63,384	65,483	65,483	79,761	79,761	77,357
Insurance Claims	112	9,324	22,378	-	-	-
Communications	62,847	28,827	69,186	68,120	68,120	77,607
Advertising	17	230	552	2,500	2,500	2,500
Printing & Binding	1,385	114	273	5,440	5,440	5,440
Travel	44,212	9,003	21,606	37,760	37,760	39,000
Dues & Fees	6,723	4,525	10,860	10,360	10,360	10,480
Education & Training	18,275	14,930	35,832	27,330	27,330	36,280
Other Purchased Svcs-Other	25	-	-	-	-	-
Supplies	94,589	49,677	119,224	110,505	110,505	102,463
Gasoline	233,652	93,950	225,480	240,000	240,000	255,000
Food	4,448	966	2,318	6,000	6,000	6,000
Books & Periodicals	2,492	550	1,321	2,500	2,500	2,500
Cash Over & Short	45	-	-	-	-	-
Small Equipment	82,485	28,443	45,103	45,103	51,203	144,407
Transfers Out-Debt	469,500	441,553	469,500	469,500	469,500	-
Transfers Out-Capital	225,050	239,008	238,009	238,009	238,009	84,398
<b>Total Department Expenditures</b>	<b>5,707,335</b>	<b>3,135,773</b>	<b>5,846,228</b>	<b>6,476,078</b>	<b>6,584,378</b>	<b>6,469,750</b>





Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Transfers to E911	164,571	52,675	126,419	300,696	368,096	251,655
Total Department Expenditures	164,571	52,675	126,419	300,696	368,096	251,655

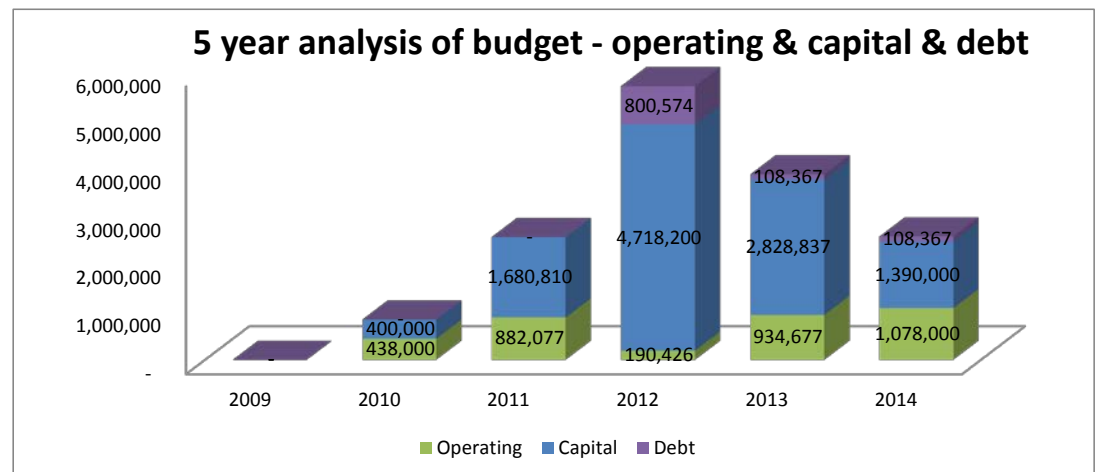
Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Regular Salaries	-	18,333.34	44,000	-	83,250	113,550
Group Insurance	-	1,494.87	3,588	-	15,250	21,189
Medicare	-	197.25	473	-	2,000	1,646
Retirement	-	786.93	1,889	-	13,600	18,395
Workers' Compensation	-	-	-	-	250	331
Official/Admin Svcs	280,000	106,250	255,000	255,000	255,000	255,000
Prof Svcs	5,950	-	-	80,000	80,000	65,000
Tree Fund Expenses	20,142	3,375	8,100	-	92,534	92,534
Technical Svcs	13,666	1,000	2,400	2,400	2,400	2,400
Repairs & Maintenance	17,000	-	-	23,300	23,300	23,300
Insurance Claims	-	-	-	3,000	3,000	3,000
Communications	156	444	1,067	300	300	1,400
Advertising	2,204	-	-	1,000	1,000	1,000
Printing & Binding	48	610	1,464	750	750	750
Travel	33	14	32	-	-	1,323
Education & Training	-	595.00	1,428	-	-	800
Supplies	483	209	502	1,000	1,000	1,000
Electricity	438,981	181,595	435,828	485,000	485,000	485,000
Books & Periodicals	-	-	-	-	-	250
Small Equipment	-	1,799	4,318	3,415	3,415	-
<b>Total Department Expenditures</b>	<b>778,663</b>	<b>316,704</b>	<b>760,088</b>	<b>855,165</b>	<b>1,062,049</b>	<b>1,087,869</b>



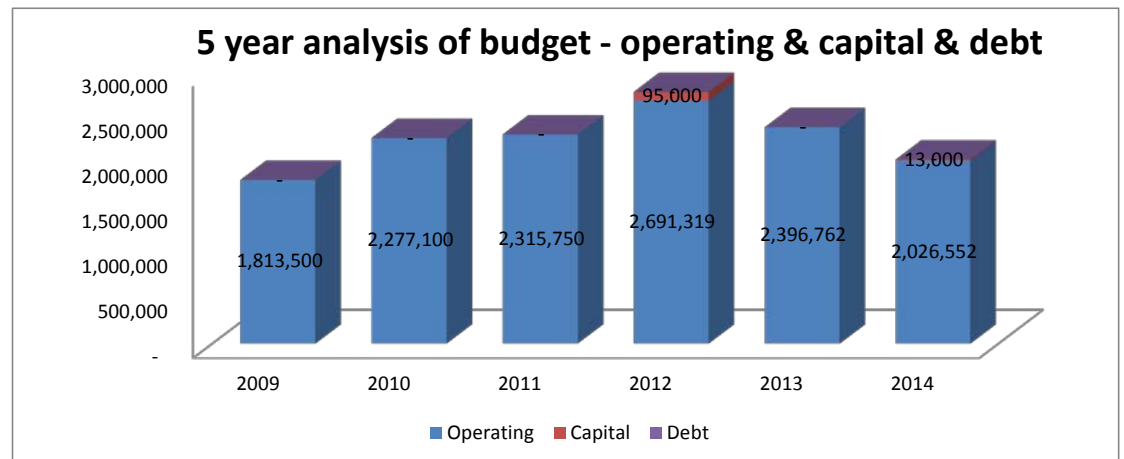
## 4200 - Public Works Maintenance

Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on	Previous 2013 Budget	2013 As Amended	2014 Requested
Prof Svcs	871	5,318	12,764	-	54,550	-
Repairs & Maintenance	624,904	218,151	523,562	894,334	801,800	796,800
Insurance Claims	1,019	810	1,944	-	-	-
Supplies	66,579	18,619	44,686	50,000	50,000	60,000
Transfers Out-Capital	3,524,456	525,000	2,475,000	2,475,000	2,775,000	3,960,000
Transfers to Grants Fund					-	150,000
Total Department Expenditures	4,217,829	767,898	3,057,956	3,419,334	3,681,350	4,966,800

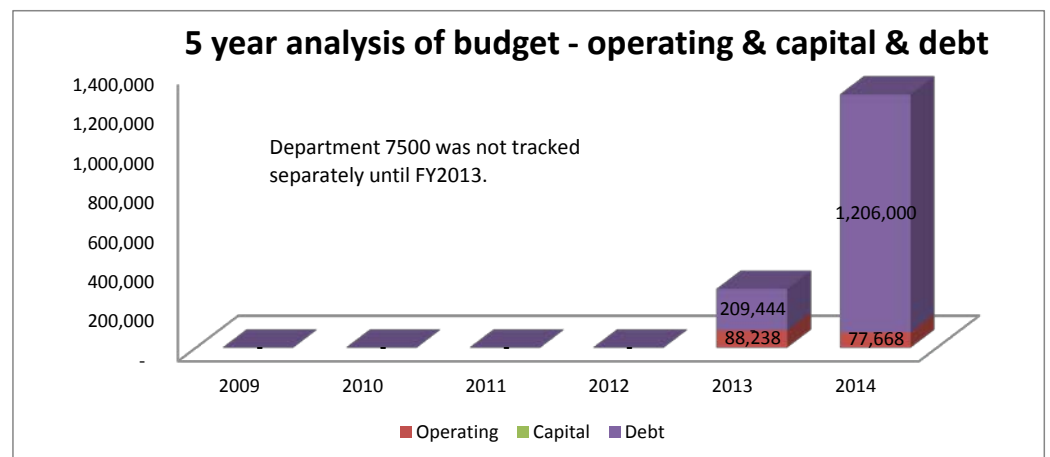
Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Official/Admin Svcs	150,000	52,083	125,000	125,000	125,000	125,000
Prof Svcs	22,498	1,000	2,400	2,000	2,000	10,000
Technical Svcs	12,697	-	-	-	-	-
Repairs & Maintenance	498,734	210,348	504,835	570,000	544,988	650,000
Rentals	1,850	-	-	2,000	2,000	2,000
Insurance	24,266	25,849	26,000	32,100	32,100	32,100
Communications	1,310	303	727	1,500	1,500	1,500
Advertising	1,065	-	-	-	-	-
Dues & Fees	400	-	-	400	400	400
Supplies	46,034	12,528	30,068	80,000	80,000	93,000
Utilities	100,633	44,174	106,017	138,000	138,000	156,000
Food	181	-	-	-	-	-
Small Equipment	12,115	-	-	8,689	8,689	8,000
Transfers Out-Debt	800,574	45,153	108,367	108,367	108,367	108,367
Transfers Out-Capital	4,718,200	977,915	2,347,000	2,347,000	2,828,837	1,390,000
<b>Total Department Expenditures</b>	<b>6,390,557</b>	<b>1,369,352</b>	<b>3,245,403</b>	<b>3,415,056</b>	<b>3,871,881</b>	<b>2,576,367</b>



Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Official/Admin Svcs	2,007,069	686,849	1,502,000	1,502,000	1,852,000	1,587,000
Prof Svcs	217,429	72,656	174,374	100,000	274,950	160,000
Technical Svcs	35,289	18,536	44,486	84,000	129,600	105,000
Repairs & Maintenance	43,350	54,385	130,525	83,320	83,320	128,120
Rentals	5,224	1,102	2,645	-	-	-
Insurance Claims	128	-	-	-	-	-
Communications	2,384	1,330	3,192	3,532	3,532	3,532
Advertising	18,364	2,806	6,735	18,000	18,000	18,000
Printing & Binding	1,933	662	1,588	2,000	2,000	2,000
Travel	237	-	-	3,000	3,000	3,000
Dues & Fees	8,705	575	1,380	2,250	2,250	1,900
Education & Training	2,710	-	-	1,500	1,500	1,500
Supplies	19,440	5,204	12,491	11,500	11,500	11,500
Food	3,272	287	689	1,000	1,000	1,000
Books & Periodicals	-	28	68	2,500	2,500	2,500
Small Equipment	2,918	1,570	3,768	11,611	11,611	1,500
Transfers Out-Capital	95,000	-	-	-	-	13,000
Transfers to Grants Fund	-	-	-	50,000	50,000	-
<b>Total Department Expenditures</b>	<b>2,463,452</b>	<b>845,991</b>	<b>1,883,940</b>	<b>1,876,212</b>	<b>2,446,762</b>	<b>2,039,552</b>

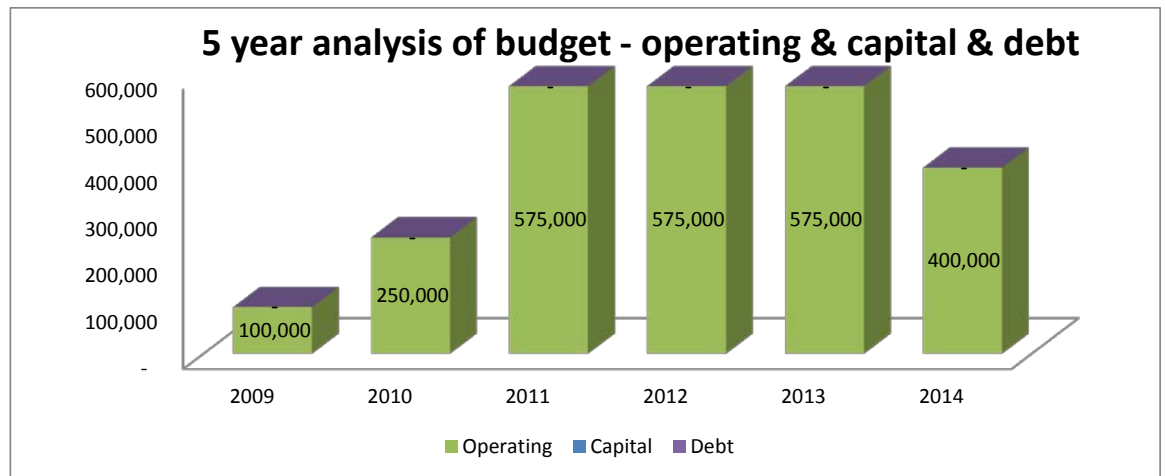


Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Prof Svcs	-	15,000	36,000	30,000	30,000	30,000
Technical Svcs	-	-	-	7,000	7,000	7,000
Communications	-	-	-	968	968	968
Advertising	-	14,962	35,909	33,000	33,000	28,500
Printing & Binding	-	305	732	3,500	3,500	3,500
Travel	-	23	55	7,000	3,000	1,500
Dues & Fees	-	3,792	9,101	3,000	8,000	5,000
Education & Training	-	-	-	3,000	800	-
Food	-	491	1,179	-	1,200	1,200
Small Equipment	-	-	-	771	771	-
Transfers Out-Debt	-	64,350	154,444	154,444	209,444	1,206,000
Total Department Expenditures	-	98,923	237,420	242,682	297,682	1,283,668





Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Contingency	-	-	-	575,000	575,000	400,000
Total Department Expenditures	-	-	-	575,000	575,000	400,000



## Fund 215 - E911

Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
E-911 charges	983,622	451,829	903,658	850,000	850,000	950,000
Transfers In	164,571	52,675	100,227	300,696	368,096	251,655
Total Fund Revenues	1,148,193	504,503	1,003,885	1,150,696	1,218,096	1,201,655
Professional Services	1,750	-	-	-	-	-
Communications	9,444	23,026	46,051	9,520	76,920	108,738
911 Equipment	-	-	-	5,000	5,000	-
Intergovernmental-E911	1,075,000	447,917	895,833	1,075,000	1,075,000	1,092,917
Transfers Out-Debt	62,000	33,561	62,000	61,176	61,176	-
Total Fund Expenditures	1,148,193	504,504	1,003,885	1,150,696	1,218,096	1,201,655
Fund Balance	-	(0)	(0)	-	-	-

## Fund 250 - Multiple Grants

Account Number	Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
250.xxxx.331xxx.xx	Federal Grants	143,442	327,309	327,309	117,540	437,962	757,000
250.xxxx.334xxx.xx	State Grants	266,970	403,633	403,633	160,000	1,360,655	1,122,500
250.xxxx.39xxxx.xx	Transfers In	-	-	-	50,000	50,000	150,000
	Total Fund Revenues	410,412	730,943	730,942	327,540	1,848,617	2,029,500
250.3xxx.	Various	26,122	327,309	327,309	11,500	359,462	17,000
250.4xxx.	Various	266,970	403,633	403,633	160,000	1,520,655	1,912,500
250.6xxx.	Various	104,082	85,075	85,075	106,040	196,040	100,000
250.7xxx.	Various	-	-	-	50,000	-	-
	Total Fund Expenditures	397,174	816,018	816,017	327,540	2,076,157	2,029,500
	Fund Balance	13,238	(85,075)	(85,075)	-	(227,540)	-

## Excise Taxes

Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Hotel/Motel Tax	1,849,719	839,720	2,015,329	1,871,667	1,871,667	2,100,000
Interest Revenue	46	34	81		-	-
Total Fund Revenues	1,849,765	839,754	2,015,409	1,871,667	1,871,667	2,100,000
Transfers to General Fund	1,109,877	503,832	1,209,197	1,123,000	1,123,000	1,260,000
Transfers to Dunwoody CVB	739,888	335,888	806,131	748,667	748,667	840,000
Total Fund Expenditures	1,849,765	839,720	2,015,329	1,871,667	1,871,667	2,100,000
Fund Balance	-	34	81	-	-	-

Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
MV Rental Excise Tax	98,438	40,863	98,072	98,000	98,000	98,000
Total Fund Revenues	98,438	40,863	98,072	98,000	98,000	98,000
Transfers to General Fund	98,438	40,863	98,072	98,000	98,000	98,000
Total Fund Expenditures	98,438	40,863	98,072	98,000	98,000	98,000
Fund Balance	-	-	-	-	-	-

## Fund 350 - Capital Projects

Account Name	2012 Actual	YTD Actual May 31, 2013	Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Beginning Fund Balance	5,008,271	8,060,303	8,060,303	8,060,303	8,060,303	
MARTA Capital Funds	55,802	-				
Interest Revenue	19,312	8,604				
Transfers In-100	8,697,706	2,061,548	5,360,009	5,360,009	6,141,846	5,918,273
Total Revenues	8,772,820	2,070,152	5,360,009	5,360,009	6,141,846	5,918,273
<b>Information Technology</b>						
Technical Services	-	-	-	-	-	75,000
Repairs and Maintenance	7,007	6,040	-	-	-	-
Small Equipment	18,562	-	-	-	-	
Machinery & Equipment	-	-	-	-	14,440	114,375
	25,569	6,040	-	-	14,440	189,375
<b>Facilities</b>						
Professional Services	-	-	-	-	50,000	
Buildings	-	-	300,000	300,000	250,000	281,500
Machinery & Equipment	-	-	-	-	100,000	
	-	-	300,000	300,000	400,000	281,500
<b>Police</b>						
Small Equipment	36,598	36,351	-	-	47,501	
Machinery & Equipment	88,117	148,089	238,009	238,009	2,002,215	84,398
	124,714	184,441	238,009	238,009	2,049,717	84,398
<b>Community Development</b>						
Machinery & Equipment	22,457	1,270	-	-	72,543	13,000
	22,457	1,270	-	-	72,543	13,000
<b>Public Works</b>						
Technical Services	45,000	-	-	-	-	
Professional Services	95,080	-	-	-	-	
Repairs & Maintenance	1,078,625	120,316	-	-	2,018,921	1,800,000
Supplies	8,118	-	-	-	-	
Infrastructure	1,340,235	334,560	2,475,000	2,475,000	4,631,065	2,075,000
Machinery & Equipment	-	-	-	-	-	85,000
	2,567,058	454,876	2,475,000	2,475,000	6,649,986	3,960,000
<b>Parks &amp; Recreation</b>						
Sites	2,806,109	96,504	-	-	75,000	
Site Improvements	156,914	783,175			1,841,000	
Machinery & Equipment	4,995	-	-	-	-	
Infrastructure	12,971	21,100	2,347,000	2,347,000	2,317,385	1,390,000
	2,980,990	900,779	2,347,000	2,347,000	4,233,385	1,390,000
<b>Operating Transfers</b>						
Operating Transfers to MGF		194,988	-		-	
	-	194,988	-	-	-	-
Total Expenditures	5,720,788	1,742,394	5,360,009	5,360,009	13,420,071	5,918,273
Total Fund Balance	8,060,303	8,388,061	8,060,303	8,060,303	782,077	-

Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Beginning Fund Balance	58,221	58,221	58,221			
Interest Revenue	-	-	-	-	-	-
Operating Transfers In-100	1,901,991	784,556	1,503,574	965,811	1,020,811	1,314,367
Operating Transfers In-215	62,000	33,561	62,000	61,176	61,176	-
Residual Equity Transfer In	-	-				
Total Fund Revenues	1,963,991	818,117	1,565,574	1,026,986.81	1,081,987	1,314,367
Lease Principal	1,053,159	763,430	947,614	947,614	947,614	1,227,333
Lease Interest	111,304	76,054	79,373	79,373	134,373	86,755
Transfers out - CU	204,696	-	-	-	-	-
Total Fund Expenditures	1,369,159	839,484	1,026,987	1,026,986.81	1,081,987	1,314,089
Total Fund Balance	653,053	36,854	596,808	-	0	278

## Fund 560 - Stormwater

Account Name	2012 Actual	YTD Actual May 31, 2013	2013 Prorata Based on YTD	Previous 2013 Budget	2013 As Amended	2014 Requested
Beginning Fund Balance	3,285,176	1,550,828	1,550,828	1,550,828	1,550,828	1,852,828
Stormwater Utility Charges	1,804,012	9,541	1,511,801	1,511,801	1,815,316	1,815,316
Interest Revenue	2,246	1,034	2,068	500	500	500
Fund Equity Transfer In	-	-	-	200,000	600,000	-
Total Fund Revenues	1,806,258	10,575	1,513,869	1,712,301	2,415,816	1,815,816
Depreciation	149,563	-	-	-	-	-
Official/Admin Services	-	50,000	-	120,000	120,000	120,000
Professional Services	3,778	-	-	-	-	-
Prof Svcs-Stormwater	159,998	61,614	123,229	45,000	143,000	140,000
Repairs & Maintenance	1,131,731	443,135	886,270	1,802,316	1,802,316	1,500,000
Rep & Maint-Riprap Program	9,000	1,056	2,112	12,000	12,000	12,000
Printing & Binding	2,313	-	-	500	500	1,000
Dues & Fees	431	-	-	500	500	500
Licenses	-	-	-	-	-	-
Supplies	8,251	10,011	20,021	20,000	20,000	30,000
Books & Periodicals	1,107	-	-	500	500	500
Small Equipment	-	-	-	300	300	-
Loss on Disposal of Assets	-	-	-	-	-	-
Infrastructure	-	6,995	13,990	-	-	-
Bad Debt Expense-Stormwater	-	-	-	14,700	14,700	-
Contingency	-	-	-	-	-	-
Capital Contingency	-	-	-	-	-	-
Total Fund Expenditures	1,466,171	572,811	1,045,622	2,015,816	2,113,816	1,804,000
Revenue/Expenditures	340,086	988,593	2,019,076	(303,515)	302,000	11,816
Fund Balance	3,625,262	2,539,421	3,569,904	1,247,313	1,852,828	1,864,644

Description	Revised Request
<b>Finance &amp; Administration</b>	
City Hall Reconfiguration for Efficiency	\$ 31,500
<b>Total</b>	<b>\$ 31,500</b>
<b>IT</b>	
Microsoft Select Program-Update licenses and Consolidate to one Agreement	\$ 14,683
Network Access Control for guest users of internet	\$ 15,000
Off-site Replication of Servers for Disaster Recovery	\$ 51,875
Unified Communications Upgrade to provide for Redundancy	\$ 47,500
Website Redesign & Replacement	\$ 75,000
<b>Total</b>	<b>\$ 204,058</b>
<b>Court</b>	
Court Reminder Call Notifications to decrease FTAs and increase collections	\$ 12,000
New Position: (1) Administrative Court Clerk	\$ 53,950
<b>Total</b>	<b>\$ 65,950</b>
<b>Police Department</b>	
New Position: (1) Crime Analyst (Civilian) O&M	\$ 68,348
Crime Analyst (Civilian) Small Equip	\$ 17,635
Crime Analyst (Civilian) Capital	\$ -
New Position: (1) Detective (Sworn) O&M	\$ 63,466
Detective (Sworn) Small Equip	\$ 15,635
Detective (Sworn) Capital	\$ 30,000
AFIS Automated Fingerprint Identification System	\$ 54,398
<b>Total</b>	<b>\$ 249,482</b>
<b>Public Works</b>	
2014 Street Resurfacing	\$ 1,800,000
Grant Match - 2013 ARC's \$640,000 for Chamblee Dunwoody	\$ 150,000
Construction Funding - Tilly Mill at North Peachtree Intersection Imprv	\$ 800,000
Right of Way Funding - Mount Vernon at Vermack Intersection Imprv	\$ 150,000
Final Design and Engineering - Chamblee Dunwoody at Spalding Intersection Imp	\$ 120,000
Concept Design Funding - Tilly Mill at Mount Vernon Place Intersection Imprv	\$ 25,000
Concept Design Funding - Mount Vernon at Tilly Mill Intersection Imprv	\$ 25,000
Sidewalk Construction	\$ 230,000
Concept Design Funding - Chamblee Dunwoody at Peeler Intersection Imprv	\$ 50,000
Intelligent Traffic System (ITS) Improvements-adding signals to network	\$ 85,000
Construction Funding - Chamblee Dunwoody Rd from Cambridge to Valley View	\$ 675,000
Bicycle Friendly Assessment	\$ 5,000
<b>Total</b>	<b>\$ 4,115,000</b>
<b>Parks</b>	
Dunwoody Park Parking Lot Resurfacing	\$ 75,000
Windwood Hollow Park Playground Replacement	\$ 125,000
Emergency Notification System for Brook Run Park and Dunwoody Park	\$ 65,000
5 Acre Park at 19 Acre Renaissance Property-Grading, Parking, and Multi-Use Trai	\$ 1,025,000
NDCAC Roof Replacement	\$ 100,000
<b>Total</b>	<b>\$ 1,290,000</b>
<b>Community Development</b>	
Business Development Manager - Adding Position to Contract	\$ 85,000
Comprehensive Plan 5 Year Update (year one funding of two year implementation)	\$ 60,000
Perimeter Center Zoning District	\$ 100,000
Digitization of submitted building plans, etc. - linking to GIS System	\$ 50,000
GIS Mobile Collection Unit	\$ 13,000
<b>Total</b>	<b>\$ 308,000</b>
<b>Marketing/PR</b>	
Brand and Logo Re-design	\$ 40,000
Online Public Participation Tool	\$ 10,000
<b>Total</b>	<b>\$ 50,000</b>
<b>City-wide Enhancements</b>	
Originally requested	\$ 8,964,526.21
Revised requested	\$ 6,363,990.00