

## **MEMORANDUM**

**To:** Mayor and City Council

**From:** Chris Pike, Finance Director

**Date:** October 13, 2014

**Subject:** **Discussion of the 2015 Annual Operating and Capital Budgets**

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### **ITEM DESCRIPTION**

Discussion of the 2015 Annual Operating and Capital Budgets

### **BACKGROUND**

As required by the City's charter, the mayor and city manager distributed a proposed budget to the remaining six council members by August 27, 2013. On September 10, the Budget Committee of Councilmembers Riticher, Nall and Thompson met during a public meeting to discuss the proposed budget. Based on the Mayor's request, issues upon which the Budget Committee reached a unanimous decision would become part (or be removed from) the proposed Budget. Issues on which the Budget Committee could not reach unanimous consensus would be forwarded to the full council for consideration.

The Budget Committee reached consensus to make the following adjustments to the proposed budget:

- Increase \$150,000 for Design & Engineering for improvements at Mt. Vernon and Vermack.
- Decrease \$100,000 for Contingency to a revised budget of \$300,000

The proposed budget now includes a projected surplus of \$401,611 for all funds.

In addition, the Budget Committee discussed the concurrent 2014 budget amendment to consider the most advantageous use of the surplus HOST dollars to be received in 2014.

For Amendment to the 2013 Annual Budget

- Park Improvements at Georgetown Park and Pernoshal Park - \$2,325,000

**FOR DISCUSSION**

The Budget Committee suggested one issue be brought before Council for further discussion.

1. “Engage Dunwoody” - \$10,000

Although the Budget Committee reached consensus to leave the resources in the budget, they thought a discussion with the full Council would be appropriate. Through the City’s business retention efforts meeting with business leaders and working with the Chamber of Commerce at community events, one common theme emerges – the desire to forge a common bond between our corporate partners and our civic community. Our corporate citizens are looking for meaningful engagement. The City and the Chamber are looking for dependable partners with which we can invest and grow our community together. This funding will be used to solicit Matching grants from our community partners to support a part-time Engage Dunwoody Volunteer Coordinator placed at the Dunwoody Chamber to act as a liaison between our corporate volunteers and our non-profits. The City’s obligation would be met only after the Chamber raises the matching funds.

The discussion with the Budget Committee was whether (a) the City should pursue this partnership and (b) whether the Chamber is the appropriate partner for this effort.

**RECOMMENDED ACTION**

Staff seeks a consensus for the item noted above to include/not include in the 2015 budget resolutions to be voted upon later in October.

STATE OF GEORGIA  
CITY OF DUNWOODY

**RESOLUTION 2014-10-XX**

**AN RESOLUTION ADOPTING A BUDGET FOR THE FISCAL YEAR 2015 FOR EACH FUND OF THE CITY OF DUNWOODY, GEORGIA, PURSUANT TO ARTICLE V, SECTION 5 OF THE CHARTER OF THE CITY, BEGINNING JANUARY 1, 2015, AND ENDING DECEMBER 31, 2015, APPROPRIATING THE AMOUNTS SHOWN IN EACH BUDGET AS EXPENDITURES, ADOPTING THE ITEM OF ANTICIPATED FUNDING SOURCES, PROHIBITING EXPENDITURES TO EXCEED APPROPRIATIONS, AND PROHIBITING EXPENDITURES FROM EXCEEDING ACTUAL FUNDING SOURCES**

**WHEREAS,** a proposed budget for each of the various funds of the City has been presented to the Mayor and City Council; and

**WHEREAS,** appropriate advertised public hearings have been held on the proposed budget, as required by law and regulations; and

**WHEREAS,** the Fiscal Year 2015 Budget, and the Budget Message pursuant to Section 5.03(a) of the City Charter, have been filed in the office of the City Clerk and open for public inspection; and

**WHEREAS,** the Mayor and City Council have reviewed the proposed budget and have made certain amendments to both funding sources and appropriations; and

**WHEREAS,** each of the funds has a balanced budget, such that anticipated funding sources equal or exceed proposed expenditures; and

**WHEREAS,** the Mayor and City Council intend to adopt an annual budget for the Fiscal Year 2015:

**NOW, THEREFORE, BE IT RESOLVED** by the Mayor and Council of the City of Dunwoody, pursuant to their authority, as follows:

Section 1. That the City of Dunwoody, Georgia hereby adopts a budget for the Fiscal Year 2015, said budget being described below;

<b><u>Description</u></b>	<b><u>Budget</u></b>
General Fund	\$23,171,000
E911 Fund	1,273,300
Hotel-Motel Tax Fund	2,300,000
Rental Motor Vehicle Excise Tax Fund	100,000
HOST Fund	4,004,500
Grants Fund	275,000
Debt Service Fund	1,464,367
Capital Projects Fund	6,580,120
Stormwater Fund	2,121,500

STATE OF GEORGIA  
CITY OF DUNWOODY

**GENERAL FUND BUDGET REVENUE**

<b>SOURCE</b>	<b>PROPOSED BUDGET</b>
Taxes	\$ 17,635,000
Licenses and Permits	1,440,000
Charges for Services	408,000
Fines and Forfeitures	1,500,000
Investment Income	20,000
Contributions and Donations	5,000
Miscellaneous Revenue	213,000
Use of Prior Year Reserves	800,000
Other Financing Sources	1,150,000
<b>TOTAL GENERAL FUND RECEIPTS</b>	<b>\$ 23,171,000</b>

**GENERAL FUND BUDGET EXPENDITURES**

<b>DEPARTMENT</b>	<b>PROPOSED BUDGET</b>
City Council	\$ 237,316
City Manager	362,566
City Clerk	240,778
City Attorney	385,000
Finance & Administration	4,275,704
Municipal Court	579,021
Police	7,377,491
E911	73,300
Public Works (including Parks)	5,038,605
Community Development	3,904,388
Contingency	300,000
<b>TOTAL GENERAL FUND EXPENDITURES</b>	<b>\$ 22,774,169</b>
<b>EXCESS TRANSFER TO FUND BALANCE</b>	<b>\$ 396,831</b>

Section 2. That any increase or decrease in appropriations or revenue of any fund or for any department; the establishment of new capital projects; or the establishment of new grant projects other than those exceptions provided for herein, shall require approval of the City Council; and

Section 3. That this budget establishes a cost-of-living (inflationary) salary increase of 2.1% and a merit-based salary increase averaging 1.4% to all eligible full-time employees effective April 1, 2015 if they meet certain standards; and

Section 4. That this budget fixes the number of established Dunwoody full-time positions at 72. This number may only be increased or decreased through approval of the Mayor and City Council; and

Section 5. That the City Manager and his/her designee may promulgate all necessary internal rules, regulations, and policies to ensure that this Budget Resolution is followed.

STATE OF GEORGIA  
CITY OF DUNWOODY

**SO RESOLVED BY THE MAYOR AND CITY COUNCIL OF THE CITY OF  
DUNWOODY, GEORGIA** this the 27<sup>th</sup> day of October, 2014.

Approved:

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Michael G. Davis, Mayor

Attest:

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Sharon Lowery, City Clerk  
Seal

Approved as to Form and Content

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City Attorney



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## **BUDGET MESSAGE**

**To:** Honorable City Council

**From:** Michael G. Davis, Mayor and Billy Grogan, Acting City Manager

**Date:** August 27, 2014

**Subject:** **Proposed Budget for the Fiscal Year Ending December 31, 2015**

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We are pleased to submit the following Fiscal Year (FY) 2015 Budget to City Council and residents for review and consideration. We encourage the feedback and involvement of citizens throughout the budget process to aid in the development of a fiscal plan which meets the needs of the City of Dunwoody.

The FY 2015 Budget represents a turning point for Dunwoody as well as an opportunity to further crucial connections and access integral for the City's continued growth and development. In the five years since incorporation, Dunwoody has worked through the economic downturn and slow recovery, while making significant investments to bring infrastructure, public safety, and community development to the standards expected by Dunwoody residents. The connections and access which drive the FY 2015 Budget evolve from a core investment in infrastructure, public safety, and quality of life amenities and focal areas which have consistently remained as priorities within the City's half decade of existence.

The FY 2015 Budget forecasts conservative revenue growth. Property tax revenues are showing signs of recovery as the local housing market improves but remain below the levels seen before incorporation. The City's diversified revenue streams coupled with prudent planning afford the recommendation to maintain our original 2.74 millage rate.

### **Overview of FY 2014 Accomplishments**

The City experienced continued economic solidification over the past year due in part to a steadily improving economy and a fiscally sound financial management strategy. As Dunwoody progresses through the close of 2014, City staff anticipates surplus revenues over expenditures adding to the City's operating and long-term reserves. While the property tax digest has seen only moderate growth, excise taxes, business and occupation tax, and building permit revenues are on pace to exceed budgeted levels. The City's diverse revenue streams are vital to maintaining one of the lowest tax rates in the Atlanta Metropolitan Area. Throughout 2014, the City continued to invest in its infrastructure with substantial paving, sidewalk, and stormwater projects. Additionally, the City has worked diligently to expand its recreational areas and bolster its public safety efforts to further improve an already exceptional quality of life for its residents and business owners.

Michael G. Davis Mayor

Denis Shortal City Council Post 1

Jim Riticher City Council Post 2

Doug R. Thompson City Council Post 3

Terry Nall City Council Post 4

Lynn Deutsch City Council Post 5

John Heneghan City Council Post 6

Strategic opportunities to re-invigorate and activate key character areas of the city have assisted in the city's continued prominence as a regional attraction and destination. The City's efforts to promote business growth and an outstanding quality of life are highlighted with the following accomplishments from 2014:

Community Planning Efforts

- ✓ Acquired a mobile collection unit to enhance the GIS system
- ✓ Reviewed over 571 building permit plans [*through July 31<sup>st</sup>*]
- ✓ Issued over 507 building permits [*through July 31<sup>st</sup>*]
- ✓ Conducted over 1,378 building inspections and addressed over 1,700 code violations [*through July 31<sup>st</sup>*]
- ✓ Improved processing time on Land Disturbance Permit reviews by offering concurrent reviews while developers submit their plans to DeKalb County
- ✓ Began the process to create a Perimeter Center zoning district to better regulate the distinct features of the district

Transportation and Infrastructure

- ✓ Secured \$1 million in federal funding for the Traffic Signal Communications project to link traffic signals along Dunwoody's major transportation corridors
- ✓ Secured \$784,000 in State Road and Tollway Authority funding for the Tilly Mill at North Peachtree Road intersection improvement project
- ✓ Completed Dunwoody Village Main Street project [*Anticipated 2014*]
- ✓ Completed replacement of major storm water pipes on Vermack Road and Delverton Drive, and lining of a pipe under Perimeter Center Parkway
- ✓ Repaved nine roads including neighborhood and commercial streets
- ✓ Completed over 100 pavement patches [*Anticipated 2014*]
- ✓ Completed over 100 sidewalk repairs [*Anticipated 2014*]
- ✓ Replaced over 200 street signs [*Anticipated 2014*]
- ✓ Completed sidewalk projects on Valley View Road and Roberts Drive

Parks

- ✓ Completed construction of Georgetown Park
- ✓ Completed construction of the Brook Run Park Multi-use Trail
- ✓ Replaced the Windwood Hollow Park Playground [*Anticipated 2014*]
- ✓ Replaced the North DeKalb Cultural Arts Center Roof
- ✓ Completed the Dunwoody Park Parking Lot Resurfacing
- ✓ Completed the construction documents for the new five acre Pernoshal Park on the 19 acre site off North Shallowford Road
- ✓ Continued work with non-profit partners to allocate funds in the Facility Improvement Partnership Program (FIPP) to improve our park facilities
- ✓ Hosted two successful Movie in the Park events, the Georgetown Park Grand Opening, a Memorial Day event, a Veteran's Day event, and our first Brook Run Fun Run to commemorate the opening of the second phase of the Multi-Use Trail at Brook Run Park

Public Safety/Police Department

- ✓ Implemented a Crime Analyst position providing an invaluable resource for the department analyzing and spotting crime trends and improving efficiency of conducting investigations with crime analysis information

- ✓ Added a Detective to Investigative Services Division enabling the department to better address cases and resolve reported crime issues
- ✓ Acquired an automated fingerprint identification system (AFIS) for more efficient processing of fingerprints recovered at crime scenes
- ✓ Targeted criminal offenders by making 1,564 physical arrests, writing 5,661 citations, and completing 1,683 accident reports and 4,122 incident reports [*through mid-August*]
- ✓ Continued our commitment toward the concepts of Community Policing by planning a Citizens Police Academy and participating in 8 Homeowners Association and Neighborhood Watch meetings [*through mid-August*]

#### Economic Development

- ✓ Added the position of business development manager to lead Dunwoody's business retention and expansion efforts
- ✓ Focused marketing and recruiting development projects to the Dunwoody Village and Georgetown Redevelopment Areas
- ✓ Hosted 140 business retention and expansion meetings with local Dunwoody companies to create stronger relationships with our business community [*Anticipated 2014*]
- ✓ Recruited two new hotels and a third in the planning stage as a result of focusing efforts appeal to the hospitality industry
- ✓ Co-hosted the groundbreaking for State Farm's new two million square foot Regional Operations Center in the Perimeter Center

#### City Clerk

- ✓ Implemented open records management software to track all open records requests received in a timely manner
- ✓ Began purging of 2009 records as dictated by the adopted Georgia Local Government Retention Schedule
- ✓ Implemented new software to improve efficiency of campaign financial disclosure filings
- ✓ Received 686 Open Records Request and answered 100% of the requests [*through July 31<sup>st</sup>*]
- ✓ Completed and published 40 agenda packets for City Council and meetings of other boards [*through July 31<sup>st</sup>*]

#### Finance and Administration

- ✓ Received a "clean" outside audit report for the fifth straight year
- ✓ Awarded Government Finance Officers Association's (GFOA) Certificate of Excellence in Financial Reporting for the City's publication of its Comprehensive Annual Financial Report (CAFR)
- ✓ Awarded Government Finance Officers Association's (GFOA) Popular Annual Financial Reporting Award (PAFR) for the City's publication of its Annual Citizens' Report
- ✓ Recognized by the *Atlanta Business Chronicle* as one of "Atlanta's Healthiest Employers" for 2014, earning the #5 ranking on the list of small employers for our Wellness Program and Initiatives
- ✓ Implemented an upgrade to the Human Resource Information System /payroll/timekeeping system providing a more seamless system for administrative users



#### Information Technology

- ✓ Implemented an updated Cisco Unified Communications Phone System to modernize phone system platform and replace outdated phone server with two unified communication servers
- ✓ Completed Information Security Network Audit to improve security processes and identify potential gaps for effective rectification
- ✓ Replaced the backend content management system for new City website [*new City website to be released Q4 2014*]
- ✓ Implemented a Network Access Control solution to improve the City's network security
- ✓ Setup an off-site backup location to increase business continuity and disaster recovery capabilities

#### Municipal Court

- ✓ Implemented our "Call-Notify" campaign to remind court customers of upcoming court dates
- ✓ Closed 164 past due citations through a third year of the Amnesty Program hosted from June to July 2014 and collected \$31,509 in past due fines and fees
- ✓ Implemented the Failure to Appear (FTA) Review project targeting on reviewing the outstanding FTA cases from 2009-2011
- ✓ Received 2014 Tyler Excellence award for the City's commitment to promoting quality customer service and efficient practices to help reduce wait times, increase staff productivity and realize savings

#### Marketing & Public Relations

- ✓ Held a city-wide Town Hall meeting and three District meetings as part of a new series of targeted, community-focused meetings increasing the City's visibility in the community [*final meeting anticipated in Q3 2014*]
- ✓ Coordinated and promoted more than half a dozen public meetings to educate and inform citizens of 2014 infrastructure and capital improvement projects
- ✓ Increased City subscriber database to 12,000 unique subscribers receiving news and information services, representing a 10 percent increase as compared to the previous year
- ✓ Developed and distributed a City services results overview 'City Insight' and distributed as an insert in the local newspaper to inform and educate residents on six-month accomplishments and achievements
- ✓ Launched a new online involvement and participation tool "ConnectDunwoody"
- ✓ Managed and coordinated annual State of the City event to highlight 2013 accomplishments and communicate the key strategies and directives for 2014

### **Overall Economic Condition of the City**

The City has experienced continued expansion and economic development in 2014. The same diversity in our revenue streams that made the City more resilient during the economic recession has been beneficial during the slow recovery period. The City is on track to exceed the \$30.7 million in revenues appropriated in the FY 2014 Budget primarily due to permitting fees and retail based revenues such as occupation taxes (business licenses), alcohol taxes, and hotel taxes.

The City's total taxes collected are pacing with 2013 collections. Strong motor vehicle taxes from the new state sales tax have continued from 2013. Additionally, the City's housing stock has continued to make strides towards achieving the property tax valuations to the levels seen at the time of the City's incorporation. Permitting revenues have remained strong with a number of planned projects in the pipeline. Construction has currently rebounded, but caution still abounds amidst the threat of rising interest rates.

The City of Dunwoody continues to operate a lean and efficient model of governing with the Split Contract Service model, outsourcing the majority of government service functions. The Split Contract Service model enables the City to maintain a high level of service for its citizens while maintaining expenditures at or near the level established when the City was incorporated in a down economy. With investments in outside training and internal cross-training, the City works diligently to staff departments efficiently.

## Budget Brief

The FY 2015 Budget is centered on the continued implementation of successful infrastructure and public safety initiatives, essential elements of furthering a financially healthy, strong, and safe community. The FY 2015 Budget for all appropriated funds totals approximately \$31.7 million in revenues.

The FY 2015 Budget includes a \$1.46 million transfer in General Fund dollars to pay debt associated with Project Renaissance land purchases. These debt payments will be offset with revenue generated from the sale of lots related to Project Renaissance. Of this transfer, \$1.15 million represents an additional principal payment toward the variable rate series of this debt.

The FY 2015 Budget also includes \$2.4 million in General Fund transfers and \$4 million in HOST Fund transfers to our Capital Projects program for the development of critical city assets, infrastructure projects, and public safety enhancements. The Capital Projects list for 2015 includes street resurfacing, sidewalk construction, intersection improvements, park improvements, and public safety equipment.

The FY 2015 Budget utilizes approximately \$270,000 of reserves in the Stormwater Utility Fund to speed up the timing of significant improvements to stormwater infrastructure while maintaining the healthy \$1,000,000 stormwater fund reserve for catastrophic stormwater events.

The remaining \$22.4 million in revenue is budgeted for operations and cash reserves. Based on Council policy, the FY 2015 Budget anticipates maintaining a reserve sufficient to cover government operations for four months. The FY 2015 Budget maintains the City's original 2.74 millage rate and does not anticipate an increase in that rate.

## 2015 General Fund Budget Summary

	2013 Actual	Amended 2014 Budget	2015 Proposed	Change
Taxes	16,760,425	16,198,000	17,635,000	8.87%
Licenses & Permits	1,771,778	875,000	1,440,000	64.57%
Intergovernmental Revenues	-	-	-	0.00%
Charges for Services	424,080	408,000	408,000	0.00%
Fines & Forfeitures	1,345,044	1,510,000	1,500,000	-0.66%
Investment Income	10,378	10,000	20,000	100.00%
Contributions & Donations	10,900	5,000	5,000	0.00%
Miscellaneous Revenue	65,150	213,000	213,000	0.00%
Other Financing Sources	295,009	2,188,676	1,950,000	-10.91%
<b>Total Department Revenues</b>	<b>20,682,764</b>	<b>21,407,676</b>	<b>23,171,000</b>	<b>8.24%</b>
City Council	192,627	225,544	237,316	5.22%
City Manager	341,008	350,908	362,566	3.32%
City Clerk	263,707	170,742	240,778	41.02%
Finance & Administration	2,749,805	2,789,725	2,927,337	4.93%
Information Technology	689,550	729,669	858,073	17.60%
Marketing	401,374	454,932	490,294	7.77%
City Attorney	374,360	385,000	385,000	0.00%
Municipal Court	427,673	504,504	579,021	14.77%
Police	6,744,644	6,446,249	7,377,491	14.45%
E-911	189,589	251,655	73,300	-70.87%
Public Works	3,142,735	3,235,646	3,276,438	1.26%
Parks	2,526,534	1,685,634	1,612,167	-4.36%
Community Development	2,393,129	2,108,802	2,455,420	16.44%
Economic Development	273,936	1,283,668	1,448,968	12.88%
Contingency	-	400,000	400,000	0.00%
<b>Total Department Expenditures</b>	<b>20,710,670</b>	<b>21,022,677</b>	<b>22,724,168</b>	<b>8.09%</b>

## Strategic Goals: *Creating Connections and Access*

The first five years of budgeting and City activities focused heavily on corrective projects and establishing plans for future growth and development. Now, for the sixth year, the City budget focuses heavily on transformative improvement projects and protective enrichment measures to appropriately handle growth and development throughout the city.

The heart of the FY 2015 Budget consists of creating *connections* and *access* to existing and newly created amenities, projects, and developments for city residents, businesses, and visitors. These two primary elements are woven throughout the proposed initiatives and are underlying themes which serve as active points of emphasis for all of the prioritized budget programs. The proposed initiatives directly evolve from established community plans and Council priorities to breathe renewed unity and opening for multiple parts of our community. Planned and proposed *connections* are rooted in physical improvements, such as new sidewalks, trails, parks, and intersections which effectively link residents, neighborhoods, and resources. Improved *access* is found through value-added information, programs, and staffing aimed at quality service delivery and efficiency advancements addressing citizen-driven desires.

For example, in 2014, the City's Project Renaissance redevelopment initiative to implement the Georgetown / North Shallowford Master Plan hit its stride. The City intends to capitalize on the momentum from the Georgetown Park construction and single-family housing development on the 16-acre property by beginning to work constructing the new five-acre Pernoshal Park at the corner of Pernoshal Court and North Shallowford Road on the 19-acre property. With final HOST funding, in October, the Mayor and Council will consider fully-funding the Pernoshal Park construction in the FY 2014 Budget amendment. Transformative construction occurred in 2014 on Dunwoody Village Parkway which has the potential to ignite the rebirth of Dunwoody Village by transforming this roadway into the city's true Main Street.

The FY 2015 Budget seeks to leverage these achievements by creating *connections* and *access* to these projects to better link the community to amenities, facilities, and services. By elevating these *connections* and *access*, the proposed budget also tackles priorities and goals established by the Mayor and Council to improve our community.

Individually, the City departments carved out opportunities to create improved *connections* and *access* within each of its proposed FY 2015 requests. The primary budget requests for each department are summarized below and reflect department-specific capital and other enhancement goals related to each department's primary mission. Each department has carefully outlined programs and targets reflecting careful attention and prominence of community-directed ambitions which blend with the priorities identified by Council. The primary FY 2015 goals include:

- ❖ **Sustain and Improve City Infrastructure Connections and Access:** For the past five years, City Council has been persistent in its focus on providing the resources and support to address our infrastructure needs from paving to sidewalks to stormwater. The FY 2015 Budget continues the progress on the capital paving plan along with significant investments into sidewalk improvements which will provide new *connections* to a number of important amenities and character areas. Additionally, the City supplemented the stormwater revenues with approximately \$270,000 from reserves for the purpose of addressing major stormwater

infrastructure projects. Access to uniform and damage-free arterial and connector city streets and roads, as well as neighborhood streets, is of continued importance. Specific activities to support these efforts include a total investment in paving of city roads and sidewalk construction and improvements of \$2,990,000, completing construction of the Tilly Mill Road and North Peachtree Road intersection project, construction of the Chamblee Dunwoody Road Bicycle and Pedestrian Improvement project. Two future projects will take critical steps forward in 2015 with design and engineering for Chamblee Dunwoody Georgetown Corridor and Right-of-Way acquisition for the Chamblee Dunwoody at Spalding Intersection Improvement project. Additionally, the City of Dunwoody seeks to improve *connections* for integral internal information technology support and management. Through the addition of an IT support staff network administrator, focused on support of Public Safety IT network needs and other City-wide department technology issues as necessary, staff may deliver a higher level of service and take on more projects for greater efficiency and productivity.

- ❖ **Increase Access to Superior Community Safety:** The Police Department has experienced modest growth over the past few years but is still impacted by our growing population and greater requirements for public safety. Having the enough senior supervisory staff members to properly oversee the daily operations of the department is imperative for the efficiency and effectiveness of the Police Department. The FY 2015 Budget addresses these needs through the addition of a Lieutenant in Investigations and the addition of two Majors as division commanders. By adding these key positions, our existing structure of officers, sergeants, detectives, and lieutenants will be better able to focus on their core responsibilities and empowered to better serve our citizens.
- ❖ **Enrich Our Parks for Community Connectivity:** Capitalizing on the successful construction of Georgetown Park on the 16-acre Project Renaissance property, the FY 2014 Budget, as proposed to be amended with final HOST funding, includes funding to complete the work on the new five-acre Pernoshal Park on the 19-acre site at the corner of North Shallowford Road and Pernoshal Court. This also includes funding the *connections* and completion of the critical connecting phase in the Multi-Use Trail which to create pedestrian and bike connectivity from the Georgetown area all the way to Brook Run Park. Additionally, the City seeks to preserve our existing park assets by replacing the playground at Dunwoody Park, and resurfacing the parking lot at Dunwoody Nature Center. In order to ensure quality and continued *access* to existing and future park services and facilities, staff has recommended the addition of a Park Operations Supervisor who will oversee regular maintenance and facility management controls.
- ❖ **Promote Community-based Master Plan Refinement:** In 2015, as seen in the strategic infrastructure investments for *access* and *connections*, the City is continuing to focus and prioritize on the execution of the community-developed Master Plans. Additionally, building off of the successful comprehensive rewrite of the Zoning Ordinance and Land Development Ordinance, in 2015 the City will complete the addition of a Perimeter Center Zoning District and embark on a project to update and improve our Sign Code in an effort to continue to align our codes with the community's vision for the future. To keep our plans current and aligned with state guidelines, the City will also complete the five-year update to our inaugural Comprehensive Land Use Plan. Additionally, the City looks forward to beginning a

collaborative process with our neighbors to study of the border areas with Chamblee and Peachtree Corners and better plan for future redevelopment in these areas.

- ❖ **Connect Businesses to Opportunity and People:** Catering to the needs of Dunwoody-based businesses to help retain, recruit, and promote redevelopment, the City intends to enhance *access* to enriching, community-focused benefits. Successful economic development practices help *connect* and keep existing businesses, entice future businesses and enrich the framework for future growth and improvement. The FY 2015 Budget provides funding to support the Engage Dunwoody program, a cooperative business retention effort between the City and the Chamber of Commerce which pairs local companies having a strong volunteer base of active supporters with Dunwoody nonprofits seeking assistance with project deliverables and initiatives. The City will continue to work cooperatively with property owners, brokers and our community partners to retain and expand our existing businesses through an assertive business visitation program, providing opportunities for effective one-on-one dialogue between City businesses and staff. Redevelopment efforts focus on enlisting new retailers and office tenants to our existing commercial nodes and leveraging our master plans for quality commercial and residential development.
- ❖ **Maintain Transparency and Access to Smart Financial Stewardship:** In 2015, we will continue to invest in our facilities to improve the ability to serve the community. The FY 2015 Budget includes continuing the Facility Improvement Partnership Program which has proven very successful since its inception in 2013. In an effort to further enhance *access* for citizen transparency, the FY 2015 Budget also includes staffing request of a Records Clerk. Due to the 118 percent increase over 2013 in the number of open requests received by the City Clerk's office, the addition of a Records Clerk to assist in processing and fulfillment and to assist the City Clerk's Office with records management for the City.
- ❖ **Create Connections with Citizens to Engage and Involve:** In 2013, the City reached out to residents to gauge citizen satisfaction levels and collected a set of service benchmarks and community feedback. This input and data played an important role in shaping strategic engagement and communication efforts in 2014 and based on this success, another survey will be conducted in 2015 in order to measure improvements and service connections with residents. The City will continue to promote and develop opportunities for enhanced citizen communications, participation, and public involvement.

## Challenges

With a focus on creating meaningful *connections* and *access*, key challenges facing the City of Dunwoody in 2015 revolve around prioritizing spending and organizing endeavors as we seek to implement the community's vision. For residents and businesses, it is critical to have the right projects properly prioritized to promote a meaningful and superior quality of life.

Challenges which need to be addressed in 2015 include: promoting public safety and security, meeting the current demands and future needs of an aging infrastructure while improving assets and amenities that provide opportunity and access, and managing our



revenue and expenditures to service residents and businesses as the region attempts to rebound from economic adversity.

- ❖ **Appropriately Attend to Infrastructure Requirements:** For the past five years the City has been in a “triage response mode” with infrastructure upkeep to address critical infrastructure maintenance and repair issues which are tantamount to the community’s interests as well as City service delivery. In that time, the City has paved approximately 16 percent of the city’s 380 total lane-miles of roads and plans are in place for paving many more arterial and collector streets as well as neighborhood roads. Due to age and pent-up demand, a majority of the city’s pavement continues to deteriorate at an accelerated rate. New sidewalk design, construction and repair are critical to creating the *connections* and *access* for residents and plans for 2015 include linking schools neighborhoods and homes with safe pedestrian walkways. Balancing staff resources with the capital project and maintenance workload to provide a high level of service is an essential need and challenge facing the City. Coupled with the backlog of street and paving repairs is the increased need to complete stormwater pipe replacement projects. Much of the existing stormwater in the city has been shown to be in need of repair or replacement. However, for all of these challenges the City needs to work diligently to secure community support and understanding of these critical infrastructure needs, and continue to communicate, involve, engage, and empower citizens with the information and the ability to share in the vision for a better Dunwoody.
- ❖ **Responsive and Transparent Revenue Management:** Since 2009, the economic downturn caused a decline of Dunwoody’s property tax revenues. These revenue levels have not yet returned to pre-recession peaks and office vacancy rates indicate the economy has not reentered full recovery mode. While we have undergone a slight increase in new business development, rising interest rates and construction costs which have the potential to hamper borrowing, construction, and development initiatives within the city and region. Careful planning and prudent economic prioritization can help prepare for general gaps in revenue streams but longer-term external factors out of the City’s control challenge the City’s ability to exceed previous service levels and community mandates.
- ❖ **Promoting public safety and security:** For the first part of 2014, the City has experienced an overall increase in Dunwoody’s crime rate as compared to 2013 figures. Year-to-date, July 2014 compared to July 2013, Part 1 crime was up by 24.6% percent overall. This is driven primarily by an increase in thefts and motor vehicle thefts. Because of the City’s proximity to one of the largest shopping centers in the Southeast and adjacency to major interstates the City experiences higher than average property crime rates per capita.

The most efficient and cost effective means of maintaining lower levels of crime year-to-year is to continually improve the department’s technology capabilities and augment staff resources. Funding requests are included in the FY 2015 Budget for the addition of two Major positions, which will each serve as division commanders, and one Lieutenant position that will be over Investigations and will have responsibility over homeland security and all hazards response. This is especially important in light of the complicated nature of providing law enforcement services and the potential liability for failing to handle those responsibilities appropriately. In addition, managing staff for operational efficiency and effectiveness can be

problematic without proper supervisory oversight. Lastly, the proper staffing of senior supervisory positions provides the necessary resources to manage high priority projects and complete them in a timely manner. Additionally, ensuring the appropriate levels of trained personnel is critical to meet the needs of the growing community and provide available and consistent public safety support. Careful annual scrutiny of personnel and technological resources can help improve response and prevention and over time better address increases in rising crime levels.

## FY 2015 Expenditure Highlights

Each of these challenges presents gaps which the City must address in order to create the *connections* and *access* to align with established community plans and Council priorities. In light of these goals and challenges, the following list of FY 2015 Budget expenditures clearly demonstrates the City's continued efforts to steadily increase of investment in the "Three P's": Police, Paving, and Parks and create *connections* and *access* aligned with community expectations.

### ❖ Paving / Infrastructure

- 2015 street resurfacing and paving and sidewalk improvements (\$2,990,000)
  - The Local Maintenance Improvement Grant from the Georgia Department of Transportation represents \$300,000 of this total
- Construction funding for Chamblee Dunwoody Road bicycle and pedestrian improvements (\$850,000)
- Construction funding for Tilly Mill at North Peachtree intersection improvement (\$900,000)
- Design and engineering of Georgetown Chamblee Dunwoody Corridor project (\$915,000)
  - Grant funding represents \$640,000 of this project total
- Right Of Way (ROW) acquisition for the Chamblee Dunwoody Road at Spalding intersection improvement (\$250,000)

### ❖ Parks

- Dunwoody Park Playground replacement (\$225,000)
- Dunwoody Nature Center Parking Lot Resurfacing (\$100,000)
- Park Operations Supervisor (\$82,800)

### ❖ Police Department/Public Safety

- Lieutenant, car and equipment (\$89,600)
- Two Majors, cars and equipment (\$209,200)
- Sergeant Promotional Assessment (\$13,000)
- Average Merit-Based Increase: A cost of living adjustment of 2.1 percent based on consumer price index for inflation plus an average of additional 1.4 percent based on merit (\$114,428)

### ❖ Community Development

- Stream Identification Project (\$75,000)
- Sign Code Update Project (\$75,000)
- Study of border area with Chamblee (\$50,000)
- Study of border area with Peachtree Corners (\$50,000)



❖ **Finance & Administration**

- Facilities Improvement Partnership Program (\$250,000)
- Continuity of Operations Program (\$30,000)
- Records Clerk (\$100,000)

❖ **Marketing & Public Relations**

- Citizen Satisfaction Survey (\$20,000)

❖ **Information Technology**

- Network Administrator II (\$132,163)
- Physical Access and Video Control Management System (\$50,000)
- Unified Threat Management (\$30,000)

While this is not a comprehensive list of enhancement requests, it does highlight the City's focus on continued fiscally conservative spending while supporting the primary reasons for becoming a city – namely the local control over safety, infrastructure, and community development to improve the quality of life for all of Dunwoody's residents, businesses, and visitors.

## **Issues on the Horizon**

The community-developed Parks, Recreation, and Open Space Master Plan; Georgetown/North Shallowford Master Plan; and Dunwoody Village Master Plan each will undergo implementation activities at different phases throughout 2015. These master plans are important for the City of Dunwoody as each embodies several unique, citizen-driven aspirations and goals for highly visible and active "gateways and hubs" into and within the city. The continued revitalization efforts for Georgetown and Chamblee Dunwoody corridor will ramp up in 2015 and residents, businesses and visitors will begin to experience the benefits provided through the program. Beginning with the completion and rebirth of the Dunwoody Main Street along the Dunwoody Village Parkway, future guidance and oversight will be needed to continue to ensure project successes and continued redevelopment and growth of these areas as outlined in their respective Master Plans.

Additionally, construction activities to improve the Tilly Mill at North Peachtree intersection will commence in 2015, which potentially brings additional attention to a high-profile project and heavily trafficked intersection.

In 2011, the City filed a lawsuit against DeKalb County seeking approximately \$7,000,000 in unspent bond funds to pay for improvements to Brook Run Park. A 2010 state law obligates the County to transfer these funds to the City of Dunwoody and the lawsuit asks the court to direct the County to provide these funds to the City. If this lawsuit is successful, considerable resources will be spent to implement the Parks, Recreation, and Open Space Master Plan as it relates to Brook Run Park.

In 2015, the City will issue a Request for Proposals (RFP) to rebid the City of Dunwoody Split Contract Service model which is the vehicle by which the City staffs the majority of government service functions. The Split Contract Service model enables the City to maintain a high level of service for its citizens while maintaining expenditures at or near the level established when the City was incorporated. The goal of the rebid process is to

determine the selection of the most strategic service providers and continue the operation of a lean and efficient model of governing and service delivery.

## Summary

Conclusively, the City intends to provide high quality services by enabling *connections* and *access* across all departments, programs, and initiatives. The FY 2015 Budget proposal is a reflection of the established community-driven plans and Council priorities crafted within a financially responsible and fiscally sound framework. We look forward to an engaged and decisive discussion of the FY 2015 Budget proposal over the next two months and arriving at a cohesive plan for a fiscally conscientious FY 2015 spending strategy. We appreciate your thoughtful and careful review of this proposal.

Sincerely,



Michael G. Davis, Mayor



Billy Grogan, Acting City Manager

REVENUE ANTICIPATIONS AND EXPENDITURE APPROPRIATIONS

Revenues	General Fund*	Special Revenue Funds					Debt Service Fund	Capital Projects Fund*	Enterprise Funds		Total Government	Elimination of Interfund Activity	Net Total Government
		E911 Fund	Hotel/Motel Fund	Motor Vehicle Excise Tax Fund	HOST Fund	Grants Fund			Stormwater Utility Fund				
Property Taxes	\$6,725,000										\$6,725,000		\$6,725,000
Business and Occupational Taxes	2,770,000										2,770,000		2,770,000
Homestead Option Sales Tax	-				4,000,000						4,000,000		4,000,000
Insurance Premium Taxes	2,400,000										2,400,000		2,400,000
Franchise Fees	3,500,000										3,500,000		3,500,000
Other Taxes	2,240,000		2,300,000	100,000		-					4,640,000	(1,480,000)	3,160,000
Licenses and Permits	1,440,000										1,440,000		1,440,000
Court Fines	1,500,000										1,500,000		1,500,000
Intergovernmental Revenues (Grants)	-					275,000					275,000		275,000
Charges for Services	1,771,000	1,200,000							1,851,622		4,822,622		4,822,622
Other Revenues	25,000				4,500				800		30,300		30,300
Use of Prior Year Reserves	800,000								269,078		1,069,078		1,069,078
<b>Subtotal</b>	<b>\$ 23,171,000</b>	<b>\$ 1,200,000</b>	<b>\$ 2,300,000</b>	<b>\$ 100,000</b>	<b>\$ 4,004,500</b>	<b>\$ 275,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,121,500</b>		<b>\$ 33,172,000</b>	<b>\$ (1,480,000)</b>	<b>\$ 31,692,000</b>
<b>Other Financing Sources</b>													
Operating Transfer In from General Fund		\$73,300					\$0	\$1,464,367	\$2,430,120		\$3,967,787	(\$3,967,787)	\$0
Operating Transfer In from E911 Fund								-			-	-	-
Operating Transfer In from HOST Fund									4,000,000		4,000,000	(4,000,000)	-
<b>Total Other Financing Sources</b>	<b>\$ -</b>	<b>\$ 73,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,464,367</b>	<b>\$ 6,430,120</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,967,787</b>	<b>\$ (7,967,787)</b>	<b>\$ -</b>
<b>Total Revenues</b>	<b>\$ 23,171,000</b>	<b>\$ 1,273,300</b>	<b>\$ 2,300,000</b>	<b>\$ 100,000</b>	<b>\$ 4,004,500</b>	<b>\$ 275,000</b>	<b>\$ 1,464,367</b>	<b>\$ 6,430,120</b>	<b>\$ 2,121,500</b>		<b>\$ 41,139,787</b>	<b>\$ (9,447,787)</b>	<b>\$ 31,692,000</b>
<b>Expenditures</b>													
City Council	\$237,316										\$237,316		\$237,316
City Manager	362,566										362,566		362,566
City Clerk	240,778										240,778		240,778
Finance & Administration	2,677,337							250,000			2,927,337		2,927,337
IT	752,453							105,620			858,073		858,073
Marketing	490,294										490,294		490,294
Legal	385,000										385,000		385,000
Municipal Court	579,021										579,021		579,021
Police	6,772,991					-		604,500			7,377,491		7,377,491
E911	-	1,273,300									1,273,300		1,273,300
Public Works	2,131,438					275,000		5,145,000	2,121,500		9,672,938		9,672,938
Parks	1,178,800					-		325,000			1,503,800		1,503,800
Community Development	2,455,420					-		-			2,455,420		2,455,420
Economic Development	92,968					-		-			92,968		92,968
Contingency	400,000										400,000		400,000
<b>Subtotal</b>	<b>\$ 18,756,381</b>	<b>\$ 1,273,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 275,000</b>	<b>\$ -</b>	<b>\$ 6,430,120</b>	<b>\$ 2,121,500</b>		<b>\$ 28,856,301</b>	<b>\$ -</b>	<b>\$ 28,856,301</b>
<b>Other Financing Uses</b>													
Operating Transfer Out to Debt Service	\$1,464,367		\$0								\$1,464,367	(\$1,464,367)	\$0
Operating Transfer Out to Capital Project	2,430,120				4,000,000						6,430,120	(6,430,120)	-
Operating Transfer Out to E911 Fund	73,300										73,300	(73,300)	-
Operating Transfer Out to Grants Fund	-										-	-	-
Operating Transfer Out to General Fund			1,380,000	100,000		-					1,480,000	(1,480,000)	-
Payments to Other Entities			920,000				1,464,088				2,384,088		2,384,088
<b>Total Other Financing Uses</b>	<b>\$ 3,967,787</b>	<b>\$ -</b>	<b>\$ 2,300,000</b>	<b>\$ 100,000</b>	<b>\$ 4,000,000</b>	<b>\$ -</b>	<b>\$ 1,464,088</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,831,875</b>	<b>\$ (9,447,787)</b>	<b>\$ 2,384,088</b>
<b>Total Expenditures</b>	<b>\$ 22,724,168</b>	<b>\$ 1,273,300</b>	<b>\$ 2,300,000</b>	<b>\$ 100,000</b>	<b>\$ 4,000,000</b>	<b>\$ 275,000</b>	<b>\$ 1,464,088</b>	<b>\$ 6,430,120</b>	<b>\$ 2,121,500</b>		<b>\$ 40,688,176</b>	<b>\$ (9,447,787)</b>	<b>\$ 31,240,389</b>
Net	\$ 446,832	\$ -	\$ -	\$ -	\$ 4,500	\$ -	\$ 279	\$ -	\$ 0		\$ 451,611	\$ -	\$ 451,611

\*Denotes a Major Fund

Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015
Taxes	16,760,425	4,107,082	16,891,838	16,198,000	16,198,000	17,635,000
Licenses & Permits	1,771,778	599,783	1,849,192	875,000	875,000	1,440,000
Intergovernmental Revenues	-	3,000	3,000	-	-	-
Charges For Services	424,080	55,283	460,517	408,000	408,000	408,000
Fines & Forfeitures	1,345,044	571,296	1,457,138	1,510,000	1,510,000	1,500,000
Investment Income	10,378	3,957	9,497	10,000	10,000	20,000
Contr & Don From Priv Sources	10,900	4,500	5,400	5,000	5,000	5,000
Miscellaneous Revenue	65,150	89,337	261,272	213,000	213,000	213,000
Use of Prior Yr Reserves	-	-	800,000	800,000	1,038,676	800,000
Other Financing Sources	295,009	250,750	251,800	1,150,000	1,150,000	1,150,000
Total General Fund Revenues	20,682,764	5,684,989	21,989,654	21,169,000	21,407,676	23,171,000

General Fund Revenues Detail  
#L.2.

Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015
Real Property Tax	5,058,289	54,626	5,054,980	4,900,000	4,900,000	5,700,000
Personal Property Tax	387,204	13,157	395,252	360,000	360,000	400,000
Motor Vehicle	262,979	82,767	225,715	270,000	270,000	200,000
MV Title Ad Valorem Tax	274,352	112,749	335,298	300,000	300,000	300,000
MV Title Ad Valorem Tx True Up	40,425	34,515	69,786	60,000	60,000	60,000
Intangibles (Reg & Recording)	62,910	47,370	99,953	60,000	60,000	60,000
Franchise Fees	3,643,706	311,892	3,624,766	3,250,000	3,250,000	3,500,000
Homestead Option Sales Tax	-	-	-	-	-	-
Hotel/Motel Tax	1,228,877	607,081	1,345,509	1,260,000	1,260,000	1,380,000
Alcoholic Beverage Excise Tax	616,533	262,412	623,415	560,000	560,000	650,000
MVR Excise Tax	105,409	44,711	107,916	98,000	98,000	100,000
Business & Occupation Tax	2,564,251	2,415,167	2,579,865	2,600,000	2,600,000	2,750,000
Insurance Premiums Tax	2,386,636	-	2,300,000	2,350,000	2,350,000	2,400,000
Financial Institutions Tax	109,743	113,441	113,441	105,000	105,000	110,000
Penalties & int on delinq tax	7,001	2,720	4,396	5,000	5,000	5,000
Pen & Int on Del Taxes-Busines	12,109	4,475	11,547	20,000	20,000	20,000
Alcoholic Beverage Licenses	435,428	17,726	434,666	360,000	360,000	425,000
Other Licenses and permits	2,880	740	2,535	-	-	-
Planning & Zoning Fees	37,430	17,530	44,330	15,000	15,000	15,000
Bldg Structures & Equipment	1,265,307	534,687	1,297,822	500,000	500,000	1,000,000
Soil Erosion	22,533	-	-	-	-	-
Plan Review - Fire	-	29,100	69,840			
Tree Bank	8,200	-	-	-	-	-
Local Govt Grants	-	3,000	3,000	-	-	-
Election Qualifying Fees	2,880	-	-	-	-	
Sale of Maps and Publications	666	180	433	-	-	-
Special Police Svcs	18,420	5,480	13,152	10,000	10,000	10,000
Fingerprinting Fee	6,433	3,530	8,472	5,000	5,000	5,000
Public Safety-Other	43,085	35,120	84,289	36,000	36,000	36,000
Special Assessments	21,463	38	21,388	20,000	20,000	20,000
Streetlight Fees	316,417	5,526	320,180	327,000	327,000	327,000
Rec Program Fees	1,484	194	738	-	-	-
Pavilion Rentals	12,625	5,125	11,650	10,000	10,000	10,000
NSF Fees	609	90	216	-	-	-
Municipal Court Fines & Forfeitures	1,345,044	571,296	1,457,138	1,500,000	1,500,000	1,500,000
Cash Confiscation	-	-	-	10,000	10,000	-
Interest Revenue	10,378	3,957	9,497	10,000	10,000	20,000
Explorer Donations	3,400	4,500	5,400	5,000	5,000	5,000
Donations	7,500	-	-	-	-	-
Rents and Royalties	63,856	62,974	198,000	198,000	198,000	198,000
Advertising Rental	29,013	15,329	36,789			
Rental Commissions	(77,864)	(923)	(2,214)			
Reimb for damaged property	38,986	11,915	28,597	-	-	-
Other Charges For Svcs	3,701	42	100	15,000	15,000	15,000
Miscellaneous Revenue	7,459	750	1,800			
Proceeds from sale of property	295,009	250,000	250,000	1,150,000	1,150,000	1,150,000
Use of Prior Yr Reserves	-	-	800,000	800,000	1,038,676	800,000
Total General Fund Revenues	20,682,764	5,684,989	21,989,654	21,169,000	21,407,676	23,171,000

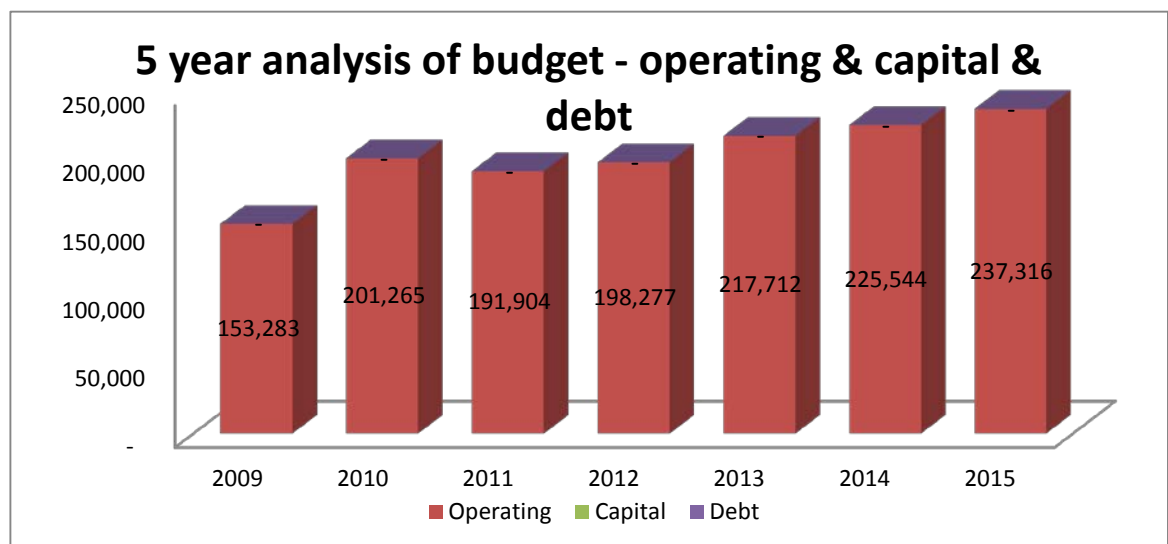
Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
City Council	192,627	92,091	221,017	225,544	225,544	237,316
City Manager	341,008	133,446	320,269	350,908	350,908	362,566
City Clerk	263,707	74,091	177,819	170,742	170,742	240,778
Finance & Administration	2,749,805	900,410	2,410,982	2,789,725	2,789,725	2,927,337
Information Technology	689,550	321,636	684,909	714,986	729,669	858,073
Marketing	401,374	151,823	424,172	441,623	454,932	490,294
Legal	374,360	167,440	401,857	385,000	385,000	385,000
Municipal Court	427,673	162,130	389,111	504,503	504,504	579,021
Police	6,744,644	2,376,220	5,736,686	6,371,249	6,446,249	7,377,491
E-911	189,589	-	-	251,655	251,655	73,300
Public Works	3,142,735	1,665,299	4,047,716	6,178,795	3,235,646	3,276,438
Parks & Recreation	2,526,534	752,336	2,400,608	2,611,367	1,685,634	1,612,167
Community Development	2,393,129	764,999	1,744,276	2,039,552	2,108,802	2,455,420
Economic Development	273,936	1,108,837	1,261,209	1,283,668	1,283,668	1,448,968
Contingency	-	-	-	400,000	400,000	400,000
Total General Fund Expenditures	20,710,670	8,670,757	20,220,633	24,719,317	21,022,677	22,724,168

General Fund Expense Summary  
#L.2.

Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
Personnel Services	5,725,887	2,390,384	5,736,921	6,398,865	6,400,219	6,958,722
Purchased & Contracted Services	8,224,655	3,164,308	7,957,502	8,649,176	8,948,622	9,868,313
Supplies	1,242,719	468,011	1,123,227	1,486,980	1,489,541	1,529,346
Other Costs	-	-	-	400,000	400,000	400,000
Debt Service	-	-	-	-	-	-
Transfers	5,517,409	2,648,054	5,402,984	7,784,295	3,784,295	3,967,787
Total General Fund Expenditures	20,710,670	8,670,757	20,220,633	24,719,317	21,022,677	22,724,168

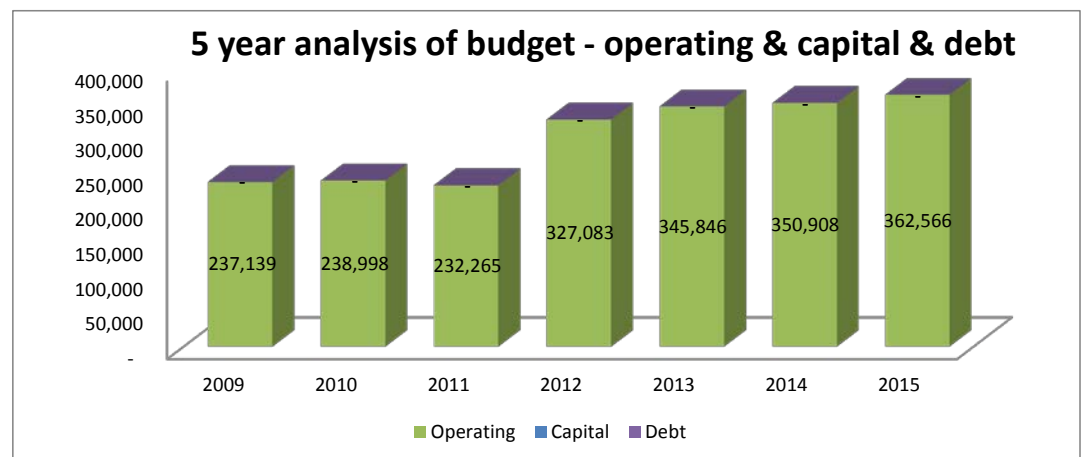
Account Name	2013 Actual	YTD Actual May 31,	2014 Prorata Based on	Original 2014 Budget	2014 As Amended	2015 Requested
Regular Salaries	88,000	36,732	88,158	88,000	88,000	88,000
Group Insurance	33,831	17,142	41,141	40,962	40,962	48,234
Social Security	5,072	2,117	5,080	5,456	5,456	5,456
Medicare	1,186	495	1,188	1,276	1,276	1,276
Prof Svcs	3,012	1,868	4,482	3,000	3,000	4,000
Technical Svcs	110	-	-	1,000	1,000	3,500
Insurance	33,361	24,007	57,617	40,000	40,000	40,000
Communications	1,766	415	996	6,500	6,500	6,500
Printing & Binding	837	-	-	4,800	4,800	3,900
Travel	6,450	496	1,190	10,300	10,300	11,000
Dues & Fees	2,294	1,496	3,589	4,000	4,000	4,000
Education & Training	8,998	3,080	7,392	7,050	7,050	7,950
Supplies	2,690	722	1,733	4,000	4,000	4,000
Food	3,123	1,730	4,152	4,500	4,500	4,800
Books & Periodicals	494	188	451	700	700	700
Small Equipment	1,401	1,604	3,849	4,000	4,000	4,000

Department Expenditures	192,627	92,091	221,017	225,544	225,544	237,316
	Percentage of overall General Fund budget					1.04%



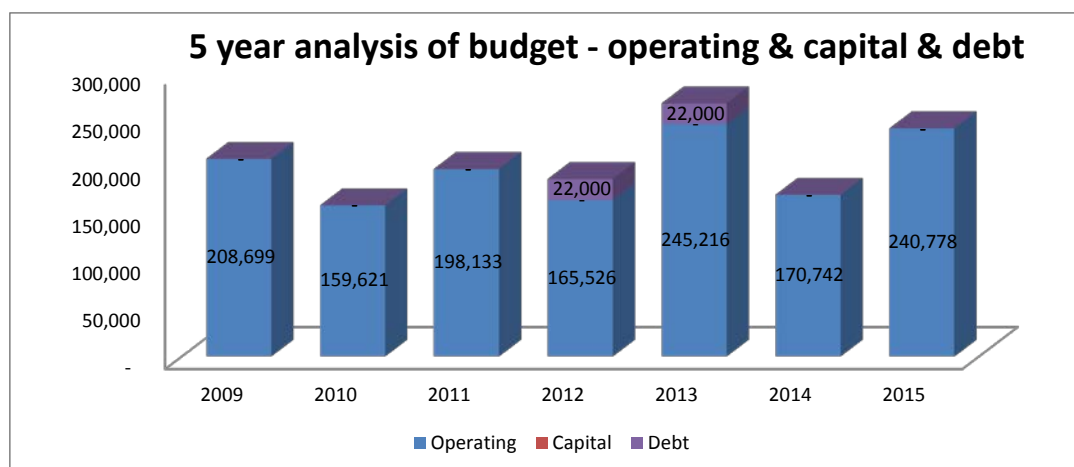


Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
Regular Salaries	242,370	103,622	248,692	253,758	253,758	252,479
Group Insurance	35,080	9,945	23,869	28,919	28,919	41,971
Medicare	3,671	1,405	3,372	3,680	3,680	3,661
Retirement	41,158	13,095	31,429	41,109	41,109	40,902
Workers' Compensation	-	258	618	662	300	873
Prof Svcs	243	-	-	-	-	-
Communications	2,202	1,011	2,427	3,110	3,110	3,110
Printing & Binding	237	427	1,025	500	500	625
Travel	4,739	581	1,393	6,400	6,400	7,000
Dues & Fees	2,393	325	780	2,875	2,875	2,875
Education & Training	2,890	1,224	2,938	5,800	5,800	5,100
Supplies	2,168	562	1,349	1,700	2,062	1,700
Food	1,123	431	1,035	1,500	1,500	1,500
Books & Periodicals	179	245	587	320	320	320
Small Equipment	2,555	314	755	575	575	450
Total Department Expenditures	341,008	133,446	320,269	350,908	350,908	362,566
Percentage of overall General Fund budget						1.60%



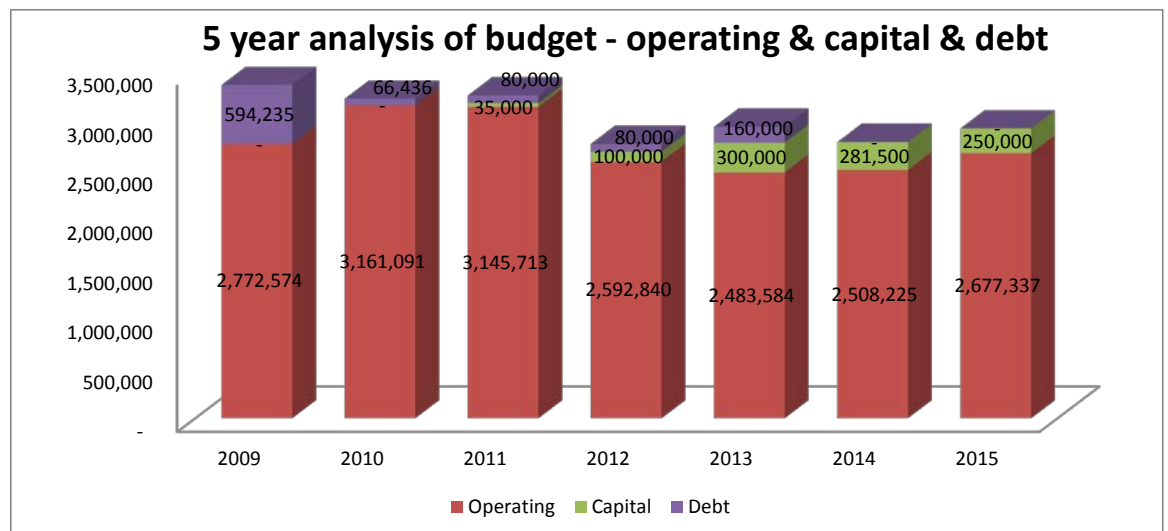
Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
Regular Salaries	86,330	37,329	89,588	88,896	88,896	92,791
Group Insurance	12,533	5,621	13,490	14,894	14,894	15,313
Medicare	1,318	507	1,217	1,289	1,289	1,346
Retirement	14,523	5,693	13,663	14,402	14,402	15,033
Workers' Compensation	-	179	429	331	150	155
Prof Svcs	34,168	550	1,320	10,000	10,000	60,000
Technical Svcs	29,103	400	960	2,750	2,750	800
Repairs & Maintenance	16,793	20,556	49,334	22,700	22,700	23,800
Communications	1,693	407	976	1,980	1,980	2,040
Advertising	650	-	-	1,000	1,000	2,000
Printing & Binding	273	-	-	500	500	500
Travel	2,397	817	1,962	3,750	3,750	3,750
Dues & Fees	224	134	322	265	265	267
Education & Training	2,573	600	1,440	3,485	3,485	3,483
Supplies	1,833	514	1,233	1,700	1,881	1,700
Food	99	-	-	400	400	400
Books & Periodicals	-	-	-	400	400	400
Small Equipment	785	785	1,884	2,000	2,000	17,000
Transfers Out-Debt	58,413	-	-	-	-	-

Total Department Expenditures	263,707	74,091	177,819	170,742	170,742	240,778
	Percentage of overall General Fund budget					1.06%

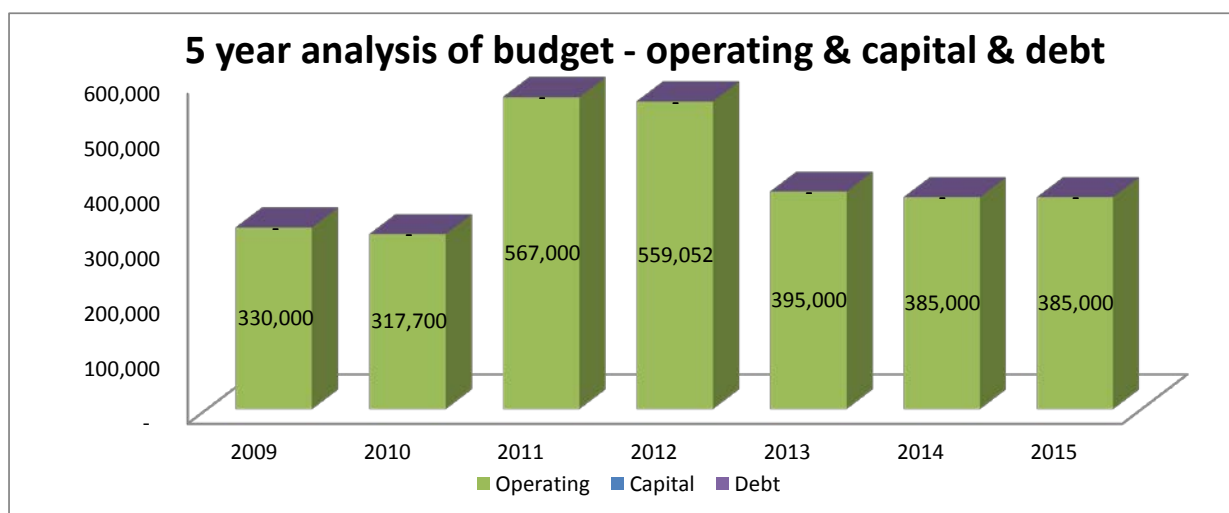


Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
Regular Salaries	129,822	55,444	133,065	134,765	134,765	140,634
Group Insurance	18,079	8,134	19,521	23,501	23,501	22,609
Medicare	1,898	721	1,730	1,955	1,955	2,040
Retirement	21,644	8,231	19,753	21,832	21,832	22,783
Workers' Compensation	-	179	429	331	150	155
Other Employment Benefits	40,656	9,113	21,872	43,000	43,000	45,500
Official/Admin Svcs	1,249,997	416,666	1,249,997	1,249,997	1,249,997	1,349,997
Prof Svcs	54,625	36,662	87,989	105,236	99,636	138,916
Technical Svcs	32,036	41,057	98,536	31,900	37,500	40,900
Repairs & Maintenance	86,422	38,557	92,536	101,113	82,313	97,313
Rentals	424,349	173,114	415,474	523,420	523,420	523,420
Insurance	48,492	27,248	65,394	55,000	55,000	55,000
Insurance	4,186	-	-	-	-	-
Communications	7,225	3,887	9,328	8,200	8,200	9,160
Advertising	830	-	-	2,500	2,500	3,900
Printing & Binding	6,590	2,149	5,157	8,400	8,400	8,400
Travel	4,021	181	433	3,500	3,500	3,500
Dues & Fees	73,946	48,129	115,510	63,920	63,920	63,920
Education & Training	9,551	4,150	9,960	40,465	40,465	41,200
Other Purchased Svcs-Other	27,010	10,318	24,763	28,800	28,800	28,800
Supplies	10,506	5,068	12,164	17,500	17,681	17,500
Electricity	21,938	8,019	19,246	25,000	25,000	24,000
Diesel	-	-	-	10,000	10,000	10,000
Food	6,067	1,468	3,524	22,290	22,290	22,290
Books & Periodicals	708	-	-	1,500	1,500	1,500
Small Equipment	9,209	1,917	4,601	2,900	2,900	3,900
Issuance Costs	-	-	-	-	-	-
Transfers Out-Debt	160,000	-	-	-	-	-
Transfers Out-Capital	300,000	-	-	281,500	281,500	250,000

Total Department Expenditures	2,749,805	900,410	2,410,982	2,789,725	2,789,725	2,927,337
				Percentage of overall General Fund budget		12.88%



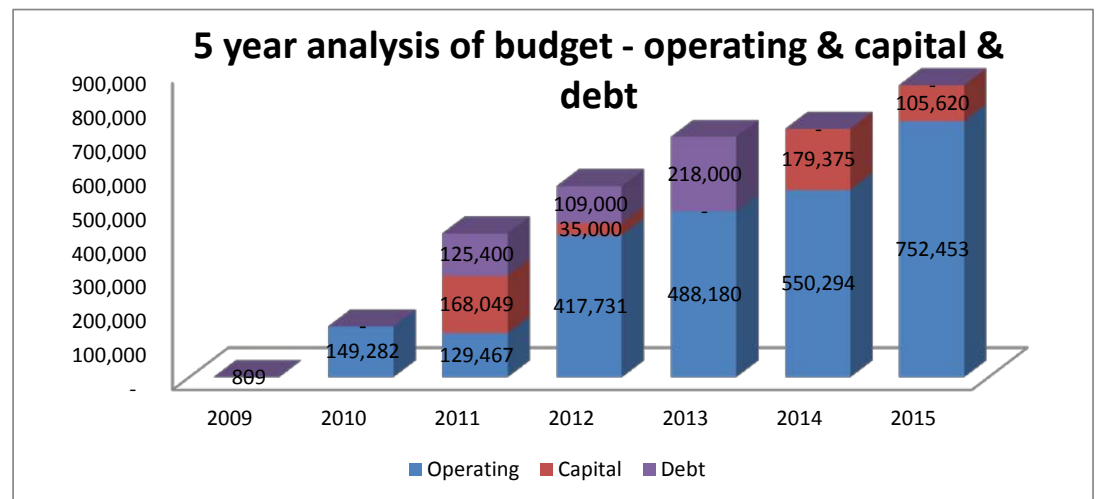
Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
Prof Svcs	57,000	60,000	144,000	60,000	60,000	60,000
Prof Svcs-Legal	199,254	50,590	121,416	225,000	225,000	225,000
Prof Svcs-Litigation	117,968	56,818	136,364	100,000	100,000	100,000
Communications	34	2	5	-	-	-
Printing & Binding	(266)	-	-	-	-	-
Travel	13	13	31	-	-	-
Dues & Fees	415	-	-	-	-	-
Supplies	(58)	-	-	-	-	-
Food	-	17	41	-	-	-
<b>Total Department Expenditures</b>	<b>374,360</b>	<b>167,440</b>	<b>401,857</b>	<b>385,000</b>	<b>385,000</b>	<b>385,000</b>
Percentage of overall General Fund budget						1.69%



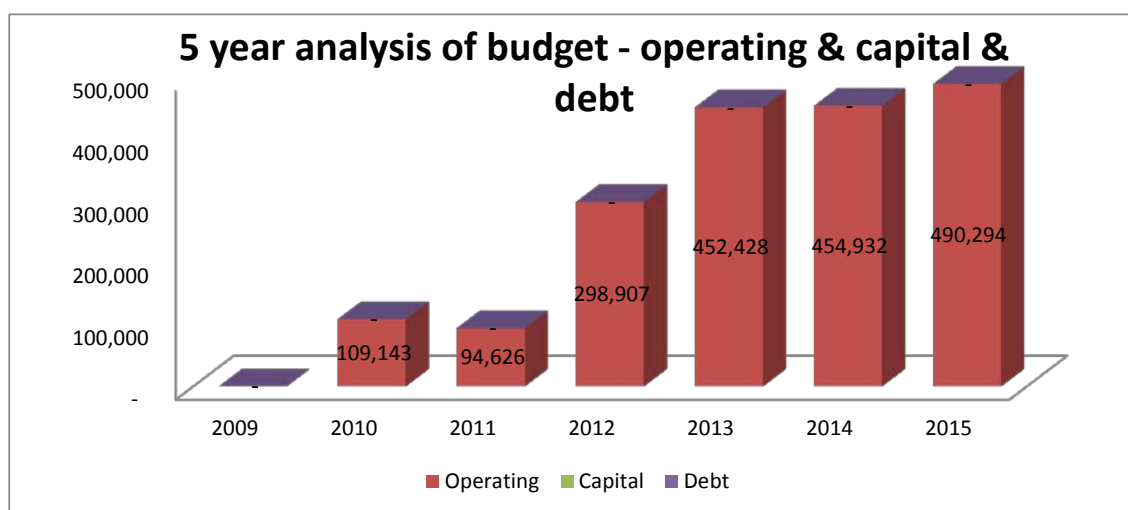
Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on	Original 2014 Budget	2014 As Amended	2015 Requested
Official/ Admin Svcs	294,215	98,072	309,662	309,662	309,662	458,082
Prof Svcs	279	40	97	-	-	-
Technical Svcs	15,881	862	2,069	9,000	9,000	11,000
Repairs & Maintenance	105,319	73,408	176,178	154,850	169,533	165,847
Communications	41,659	15,649	37,557	25,239	25,239	58,559
Printing & Binding	-	-	-	500	500	500
Education & Training	-	-	-	3,000	3,000	3,000
Supplies	1,071	312	748	650	650	650
Small Equipment	13,126	18,075	43,379	32,710	32,710	54,815
Transfers Out-Debt	218,000	-	-	-	-	-
Transfers Out-Capital	-	115,219	115,219	179,375	179,375	105,620

Total Department Expenditures

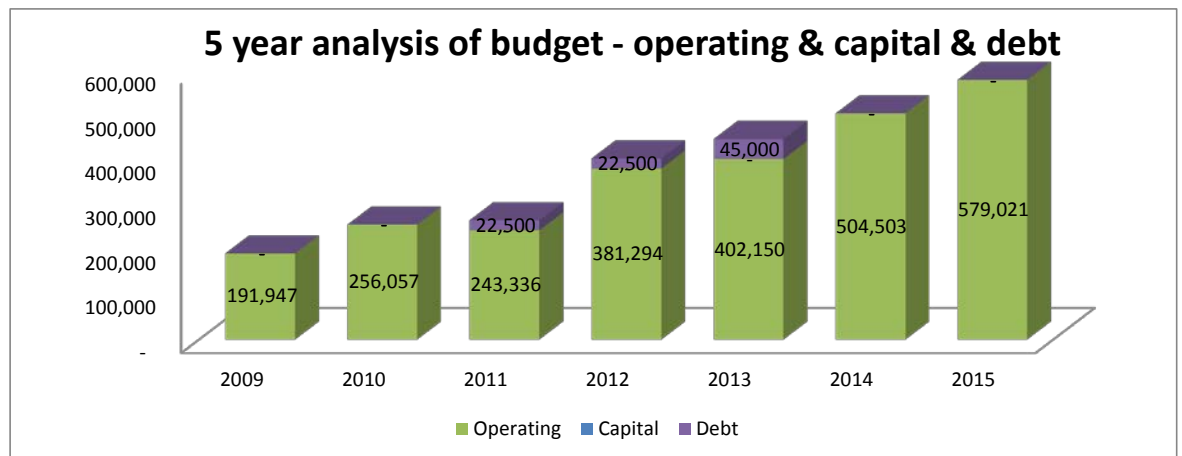
689,550	321,636	684,909	714,986	729,669	858,073
Percentage of overall General Fund budget					3.78%



Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
Official/Admin Svcs	290,275	99,661	298,983	298,983	298,983	307,954
Prof Svcs	48,200	15,541	37,299	40,040	40,040	60,040
Technical Svcs	3,600	4,056	9,735	5,000	15,000	14,000
Rentals	64	-	-	-	-	-
Communications	2,507	77	184	6,000	6,000	7,500
Advertising	39,445	18,687	44,849	55,000	55,000	55,000
Printing & Binding	7,172	10,146	24,351	20,000	20,000	25,000
Dues & Fees	-	1,525	3,660	3,000	3,000	3,000
Supplies	6,603	1,248	2,996	7,000	7,000	10,000
Food	2,042	93	223	5,000	5,000	7,000
Books & Periodicals	-	-	-	800	800	800
Small Equipment	1,464	789	1,892	800	4,109	-
<b>Total Department Expenditure:</b>	<b>401,374</b>	<b>151,823</b>	<b>424,172</b>	<b>441,623</b>	<b>454,932</b>	<b>490,294</b>
Percentage of overall General Fund budget						2.16%

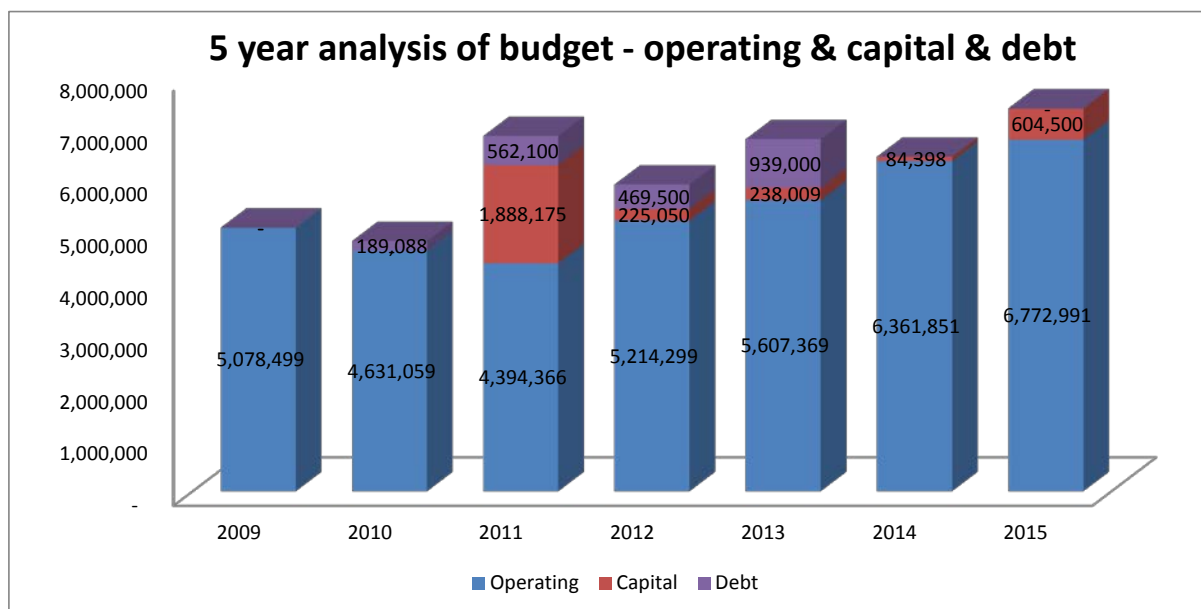


Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
Regular Salaries	139,115	65,023	156,055	185,589	186,194	189,442
Overtime Salaries	5,906	3,486	8,367	6,500	6,500	13,409
Group Insurance	25,487	11,291	27,098	37,891	37,891	45,684
Medicare	2,145	914	2,194	2,691	2,691	2,747
Retirement	23,619	9,842	23,622	30,065	30,065	30,690
Workers' Compensation	-	537	1,288	1,324	600	620
Prof Svcs	39,683	16,800	40,320	46,550	46,550	58,650
Prof Svcs-Court Solicitor	89,940	35,214	84,514	100,000	100,000	137,080
Prof Svcs-Public Defender	7,069	915	2,196	8,000	7,395	9,000
Technical Svcs	17,396	7,002	16,805	32,550	32,550	36,735
Repairs & Maintenance	15,362	2,217	5,321	16,050	16,050	17,390
Rentals	366	225	540	4,000	4,000	4,000
Communications	4,123	1,435	3,443	4,000	4,000	7,710
Printing & Binding	334	546	1,311	1,000	1,000	1,100
Travel	2,654	256	615	5,000	5,000	5,000
Dues & Fees	192	267	641	805	805	685
Education & Training	1,100	900	2,160	5,000	5,000	5,000
Supplies	4,848	1,598	3,836	5,250	5,974	5,250
Food	1,220	355	852	2,300	2,300	2,300
Books & Periodicals	384	-	-	600	600	600
Small Equipment	1,731	3,306	7,935	9,338	9,338	5,930
Transfers Out-Debt	45,000	-	-	-	-	-
<b>Total Department Expenditure</b>	<b>427,673</b>	<b>162,130</b>	<b>389,111</b>	<b>504,503</b>	<b>504,504</b>	<b>579,021</b>
Percentage of overall General Fund budget						2.55%



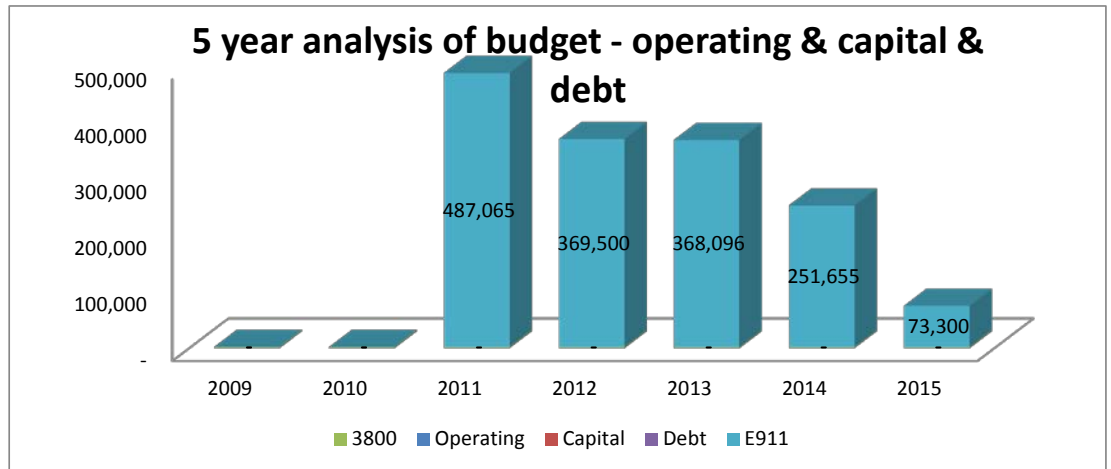
Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
Regular Salaries	3,112,612	1,264,211	3,034,106	3,322,541	3,322,541	3,596,581
Overtime Salaries	170,238	42,432	101,838	325,136	325,136	352,040
Group Insurance	676,560	289,279	694,269	798,582	798,582	868,242
Medicare	48,543	17,374	41,697	52,892	52,892	57,256
Retirement	519,612	186,718	448,122	556,675	556,675	599,990
Tuition Reimbursement	215	-	-	-	-	-
Workers' Compensation	118,871	120,992	290,380	115,723	118,100	200,778
Other Employee Benefits	-	-	-	-	-	-
Prof Svcs	11,649	9,027	21,666	17,000	92,000	17,000
Technical Svcs	20,379	8,319	19,966	30,760	30,760	23,840
Repairs & Maintenance	254,355	148,677	356,824	306,181	306,181	293,495
Rentals	7,716	3,826	9,183	12,100	12,100	15,700
Insurance	71,748	42,610	102,264	77,357	77,357	100,909
Insurance Claims	12,889	2,000	4,800	-	-	-
Communications	66,519	24,305	58,331	77,607	77,607	61,800
Advertising	688	-	-	2,500	2,500	2,500
Printing & Binding	2,828	2,344	5,626	5,440	5,440	6,160
Travel	28,890	11,547	27,713	39,000	39,000	39,000
Dues & Fees	7,752	3,103	7,448	10,480	10,480	7,424
Education & Training	20,939	10,320	24,769	36,280	36,280	38,185
Other Purchased Svcs-Other	3	-	-	-	-	-
Supplies	117,122	30,452	73,086	102,463	100,086	108,950
Gasoline	236,953	75,625	181,501	255,000	255,000	275,000
Food	2,178	984	2,362	6,000	6,000	6,000
Books & Periodicals	1,931	1,318	3,163	2,500	2,500	2,500
Cash Over & Short	-	-	-	-	-	-
Small Equipment	56,448	59,656	143,174	134,634	134,634	99,641
Transfers Out-Debt	939,000	-	-	-	-	-
Transfers Out-Capital	238,009	21,100	84,398	84,398	84,398	604,500

Total Department Expenditures	6,744,644	2,376,220	5,736,686	6,371,249	6,446,249	7,377,491
				Percentage of overall General Fund budget		32.47%





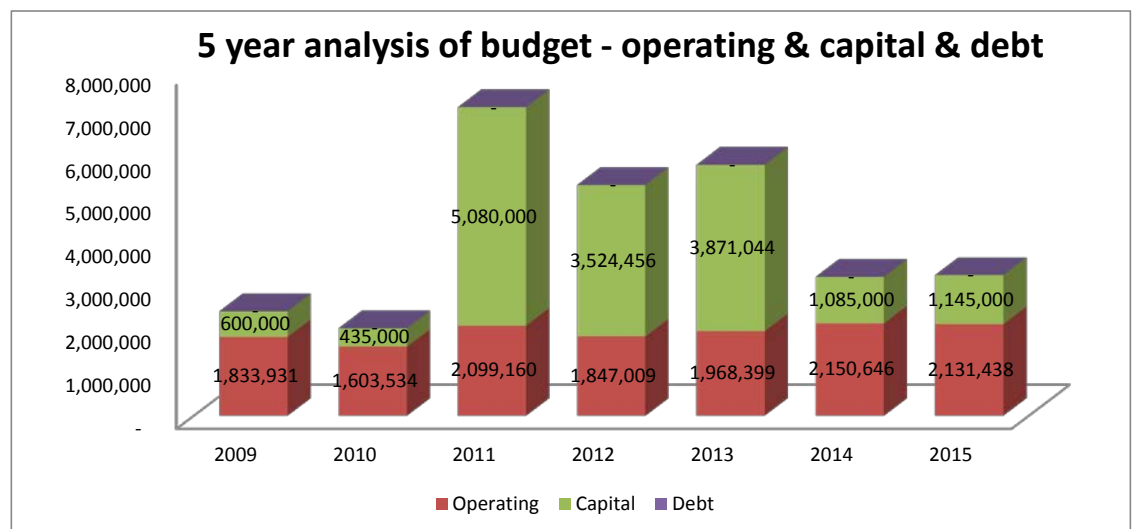
Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
Transfers to E911	189,589	-	-	251,655	251,655	73,300
Total Department Expenditures	189,589	-	-	251,655	251,655	73,300
Percentage of overall General Fund budget						0.32%



Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
Regular Salaries	82,688	46,521	111,650	112,808	113,883	117,371
Group Insurance	10,242	8,010	19,223	21,189	20,114	21,792
Medicare	1,169	621	1,491	1,636	1,636	1,702
Retirement	11,697	6,994	16,787	18,275	18,275	19,014
Workers' Compensation	-	179	429	331	150	155
Official/Admin Svcs	255,000	85,000	255,000	255,000	255,000	225,000
Prof Svcs	41,135	55,033	132,078	65,000	96,850	115,000
Tree Fund Expenses	5,862	71,115	170,676	92,534	92,534	93,000
Technical Svcs	2,643	800	1,920	2,400	2,400	2,400
Repairs & Maintenance	21,570	-	-	23,300	23,300	23,300
Insurance Claims	-	-	-	3,000	3,000	1,000
Communications	1,841	541	1,298	1,400	1,400	1,700
Advertising	732	801	1,922	1,000	1,000	2,500
Printing & Binding	1,289	-	-	750	750	1,500
Travel	34	391	939	1,323	1,323	4,280
Dues & Fees	-	-	-	-	-	275
Education & Training	456.00	-	-	800	800	3,000
Supplies	794	118	284	1,000	1,181	1,200
Electricity	440,278	148,009	355,222	485,000	485,000	485,000
Books & Periodicals	-	250	600	250	250	250
Small Equipment	5,372	-	-	-	-	-

Total Department Expenditures	882,801	424,382	1,069,518	1,086,995	1,118,846	1,119,438
	Percentage of overall General Fund budget					4.93%

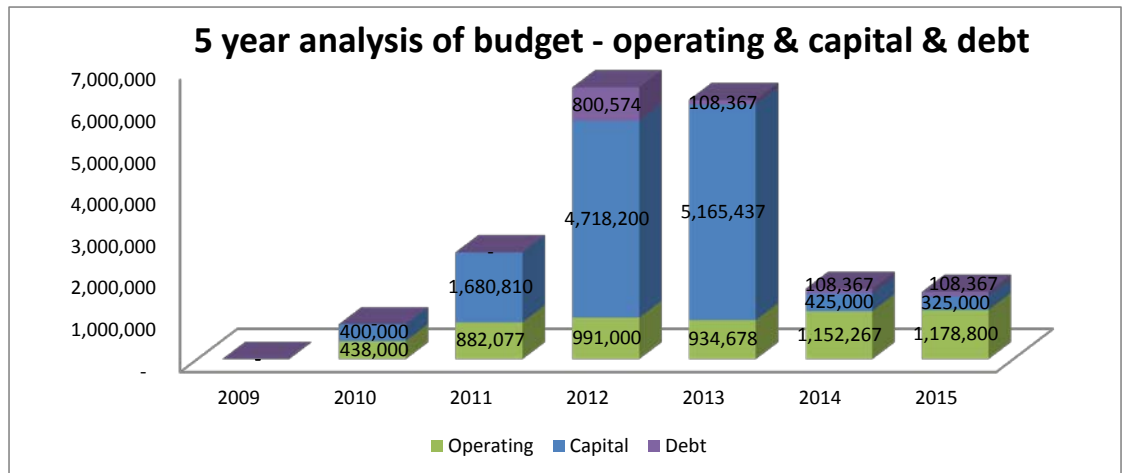
Total Mtn Dept Expenditures	2,259,934	1,240,916	2,978,199	5,091,800	2,116,800	2,157,000
Total PW Dept Expenditures	3,142,735	1,665,299	4,047,716	6,178,795	3,235,646	3,276,438
	Percentage of overall General Fund budget					14.42%



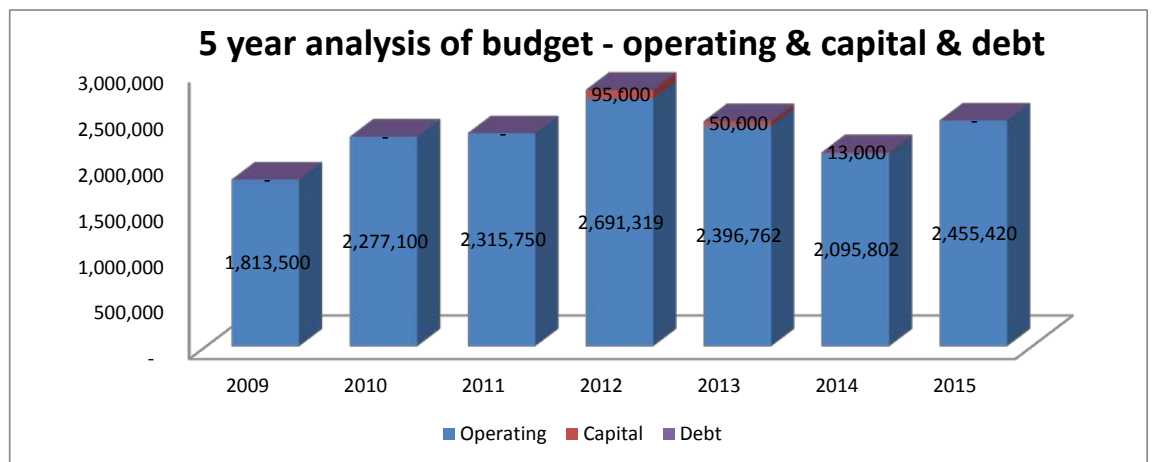
4200 - Public Works Maintenance  
#L.2.

Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
Repairs & Maintenance	714,525	209,461	502,706	796,800	821,800	952,000
Insurance Claims	810	-	-	-	-	-
Supplies	73,555	10,205	24,492	60,000	60,000	60,000
Transfers Out-Capital	1,471,044	1,021,250	2,451,000	4,085,000	1,085,000	1,145,000
Transfers to Grants Fund	-	-	-	150,000	150,000	-
Total Department Expenditures	2,259,934	1,240,916	2,978,199	5,091,800	2,116,800	2,157,000
Percentage of overall General Fund budget						9.49%

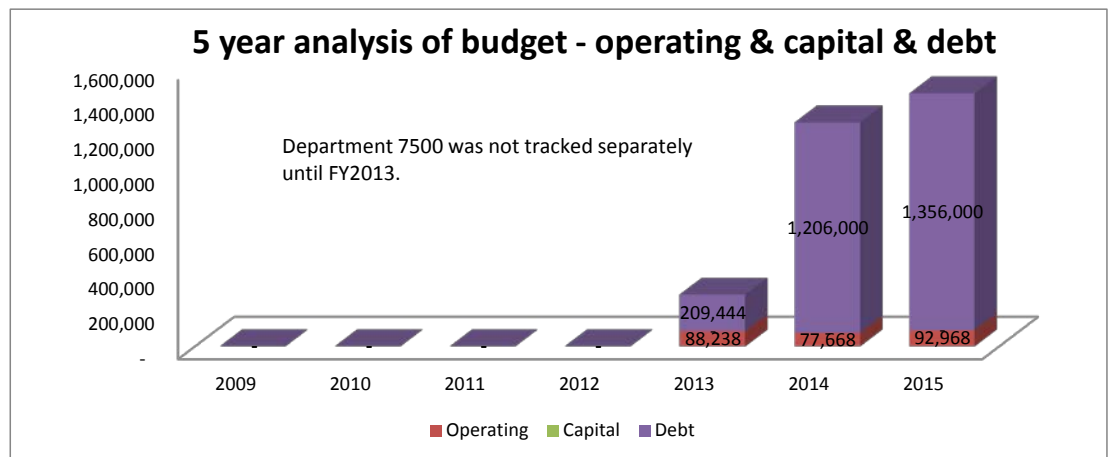
Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
Official/Admin Svcs	125,000	41,667	125,000	125,000	125,000	202,800
Prof Svcs	1,850	-	-	10,000	10,000	10,000
Repairs & Maintenance	487,654	211,559	507,742	650,000	724,267	660,000
Rentals	1,850	-	-	2,000	2,000	2,000
Insurance	30,300	11,514	27,632	32,100	32,100	32,100
Insurance Claims	1,000	-	-	-	-	-
Communications	1,228	435	1,045	1,500	1,500	1,500
Dues & Fees	400	-	-	400	400	400
Supplies	61,816	27,627	66,304	93,000	93,000	102,000
Utilities	125,740	58,132	139,517	156,000	156,000	168,000
Small Equipment	785	-	-	8,000	8,000	-
Transfers Out-Debt	108,367	45,153	108,367	108,367	108,367	108,367
Transfers Out-Capital	1,580,544	356,250	1,425,000	1,425,000	425,000	325,000
<b>Total Department Expenditures</b>	<b>2,526,534</b>	<b>752,336</b>	<b>2,400,608</b>	<b>2,611,367</b>	<b>1,685,634</b>	<b>1,612,167</b>
Percentage of overall General Fund budget						7.09%



Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
Official/Admin Svcs	2,039,790	701,634	1,587,000	1,587,000	1,587,000	1,937,000
Prof Svcs	134,293	11,072	26,573	160,000	160,000	310,000
Technical Svcs	95,503	16,150	38,759	105,000	174,250	90,000
Repairs & Maintenance	71,986	15,347	36,833	128,120	128,120	72,220
Rentals	2,745	1,380	3,313	-	-	-
Insurance Claims	10,000	-	-	-	-	-
Communications	1,873	839	2,013	3,532	3,532	4,500
Advertising	10,432	4,154	9,970	18,000	18,000	15,000
Printing & Binding	3,379	3,567	8,561	2,000	2,000	5,000
Travel	19	62	148	3,000	3,000	1,000
Dues & Fees	975	250	600	1,900	1,900	1,900
Education & Training	695	2,165	5,196	1,500	1,500	3,000
Supplies	11,833	5,070	12,168	11,500	11,500	11,500
Food	499	59	141	1,000	1,000	1,000
Books & Periodicals	28	-	-	2,500	2,500	1,000
Small Equipment	9,080	-	-	1,500	1,500	2,300
Transfers Out-Capital	-	3,250	13,000	13,000	13,000	-
<b>Total Department Expenditures</b>	<b>2,393,129</b>	<b>764,999</b>	<b>1,744,276</b>	<b>2,039,552</b>	<b>2,108,802</b>	<b>2,455,420</b>
Percentage of overall General Fund budget						10.81%

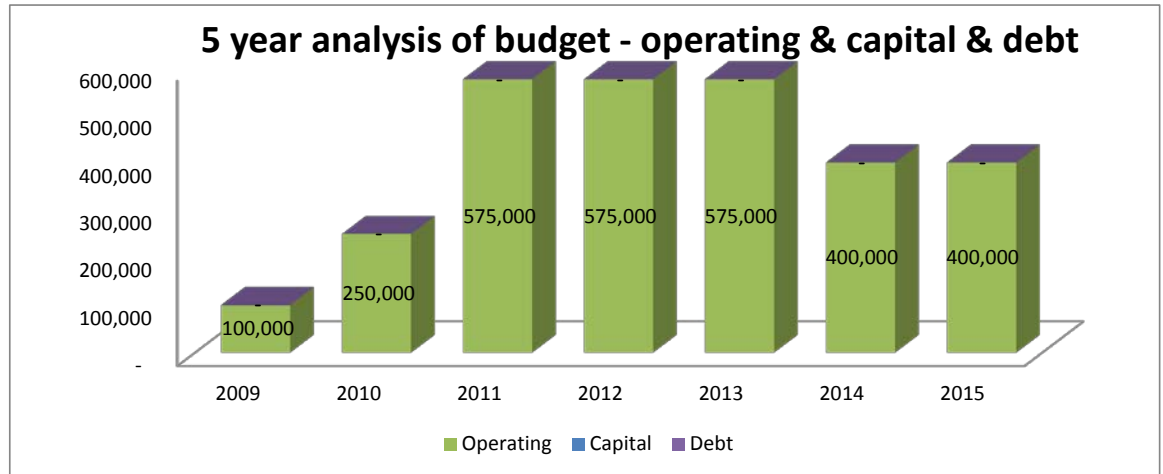


Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
Prof Svcs	27,743	12,500	30,000	30,000	30,000	40,000
Technical Svcs	7,765	-	-	7,000	7,000	7,800
Communications	-	-	-	968	968	968
Advertising	18,962	7,300	17,520	28,500	28,500	34,200
Printing & Binding	305	51	121	3,500	3,500	3,500
Travel	61	14	34	1,500	1,500	1,500
Dues & Fees	8,358	1,300	3,120	5,000	4,305	3,500
Education & Training	300	695	1,668	-	695	-
Supplies	20	-	-	-	-	-
Food	978	1,144	2,747	1,200	1,200	1,500
Transfers Out-Debt	209,444	1,085,833	1,206,000	1,206,000	1,206,000	1,356,000
<b>Total Department Expenditures</b>	<b>273,936</b>	<b>1,108,837</b>	<b>1,261,209</b>	<b>1,283,668</b>	<b>1,283,668</b>	<b>1,448,968</b>
Percentage of overall General Fund budget						6.38%



Contingency  
#L.2.

Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
Contingency	-	-	-	400,000	400,000	400,000
Total Department Expenditures	-	-	-	400,000	400,000	400,000
Percentage of overall General Fund budget						1.76%



Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
E-911 charges	1,194,085	506,548	1,215,716	950,000	950,000	1,200,000
Transfers In	189,589	-	-	251,655	251,655	73,300
Total Fund Revenues	1,383,674	506,548	1,215,716	1,201,655	1,201,655	1,273,300
Professional Services	-	-	-	-	-	-
Communications	149,903	35,383	84,920	108,738	108,738	148,300
911 Equipment	-	-	-	-	-	-
Intergovernmental-E911	1,075,000	447,917	1,092,917	1,092,917	1,092,917	1,125,000
Transfers Out-Debt	142,120	-	-	-	-	-
Total Fund Expenditures	1,367,023	483,300	1,177,837	1,201,655	1,201,655	1,273,300
Fund Balance	16,651	23,248	37,879	-	-	-



Fund 250 - Multiple Grants  
#L.2.

Account Number	Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
250.xxxx.331xxx.xx	Federal Grants	422,378	96,095	230,627	757,000	757,000	-
250.xxxx.334xxx.xx	State Grants	1,332,292	301,445	723,469	1,122,500	1,122,500	275,000
250.xxxx.39xxxx.xx	Transfers In	-	-	-	150,000	150,000	-
	Total Fund Revenues	1,754,670	397,540	954,096	2,029,500	2,029,500	275,000
250.3xxx.	Various	337,303	3,500	8,400	17,000	17,000	-
250.4xxx.	Various	1,424,887	361,366	867,279	1,912,500	1,912,500	275,000
250.6xxx.	Various	85,075	-	-	100,000	100,000	-
250.7xxx.	Various	-	-	-	-	-	-
	Total Fund Expenditures	1,847,264	364,866	875,679	2,029,500	2,029,500	275,000
	Fund Balance	(92,595)	32,674	78,418	-	-	-

Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
Hotel/Motel Tax	2,048,053	1,011,802	2,242,515	2,100,000	2,100,000	2,300,000
Interest Revenue	49	11	25		-	-
Total Fund Revenues	2,048,102	1,011,813	2,242,540	2,100,000	2,100,000	2,300,000
Transfers to General Fund	1,228,877	607,081	1,345,509	1,260,000	1,260,000	1,380,000
Transfers to Dunwoody CVB	819,221	404,721	897,006	840,000	840,000	920,000
Total Fund Expenditures	2,048,099	1,011,802	2,242,515	2,100,000	2,100,000	2,300,000
Fund Balance	3	11	25	-	-	-

Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
MV Rental Excise Tax	105,409	44,711	107,916	98,000	98,000	100,000
Total Fund Revenues	105,409	44,711	107,916	98,000	98,000	100,000
Transfers to General Fund	105,409	44,711	107,916	98,000	98,000	100,000
Total Fund Expenditures	105,409	44,711	107,916	98,000	98,000	100,000
Fund Balance	-	-	-	-	-	-

Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
Homestead Option Sales Tax	5,584,893	-	4,000,000	4,000,000	4,000,000	4,000,000
Interest Revenue	4,833	1,500	3,599	-	-	4,500
Total Fund Revenues	5,589,726	1,500	4,003,599	4,000,000	4,000,000	4,004,500
Transfers to Capital Projects Fund	-	-	-	-	-	4,000,000
Total Fund Expenditures	-	-	-	-	-	4,000,000
Fund Balance	5,589,726	1,500	4,003,599	4,000,000	4,000,000	4,500

Account Name	2013 Actual	YTD Actual May 31, 2014	Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
Beginning Fund Balance	8,460,303	9,702,627	9,702,627	9,702,627	9,702,627	9,702,627
MARTA Capital Funds	-	-	-	-	-	-
Interest Revenue	16,823	2,253	5,407	-	-	-
Transfers In-100	9,174,490	1,517,068	6,068,273	6,068,273	6,068,273	2,430,120
Transfers In-330	-	-	-	-	-	4,000,000
Total Revenues	9,191,313	1,519,321	6,073,680	6,068,273	6,068,273	6,430,120
<b>Information Technology</b>						
Technical Services	-	24,824	59,578	65,000	65,000	-
Repairs and Maintenance	-	-	-	-	-	-
Small Equipment	-	-	-	-	-	-
Machinery & Equipment	11,851	28,194	67,666	114,375	114,375	105,620
	11,851	53,018	127,243	179,375	179,375	105,620
<b>Facilities</b>						
Professional Services	-	-	-	-	-	-
Buildings	51,385	152,783	366,678	281,500	281,500	250,000
Machinery & Equipment	-	-	-	-	-	-
	51,385	152,783	366,678	281,500	281,500	250,000
<b>Police</b>						
Small Equipment	49,688	-	-	-	-	-
Machinery & Equipment	313,019	26,057	62,538	84,398	84,398	604,500
	362,707	26,057	62,538	84,398	84,398	604,500
<b>Community Development</b>						
Machinery & Equipment	3,048	1,524	3,658	13,000	13,000	-
	3,048	1,524	3,658	13,000	13,000	-
<b>Public Works</b>						
Technical Services	-	-	-	-	-	-
Professional Services	9,618	-	-	-	-	-
Repairs & Maintenance	1,781,706	47,448	113,876	1,800,000	1,800,000	2,600,000
Supplies	-	1,315	3,156	-	-	-
Infrastructure	1,397,952	196,121	470,691	2,200,000	2,200,000	2,365,000
Machinery & Equipment	-	-	-	85,000	85,000	180,000
	3,189,276	244,885	587,723	4,085,000	4,085,000	5,145,000
<b>Parks &amp; Recreation</b>						
Repairs & Maintenance	-	-	-	-	-	325,000
Sites	1,811,059	46,313	111,150	-	-	-
Site Improvements	2,182,142	595,279	1,428,669	-	-	-
Machinery & Equipment	-	-	-	-	-	-
Infrastructure	268,591	91,896	220,550	1,425,000	1,425,000	-
Transfers out to CU	68,931	-	-	-	-	-
	4,330,723	733,487	1,760,369	1,425,000	1,425,000	325,000
<b>Operating Transfers</b>						
Operating Transfers to MGF	-	-	-	-	-	-
	-	-	-	-	-	-
Total Expenditures	7,948,988	1,211,754	2,908,209	6,068,273	6,068,273	6,430,120
Total Fund Balance	9,702,627	10,010,195	12,868,098	9,702,627	9,702,627	9,702,627

#L.2.

Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
Beginning Fund Balance	653,053	58,221	58,221	58,221	58,221	58,500
Interest Revenue	-	-	-	-	-	-
Operating Transfers In-100	1,085,170	1,130,986	1,314,367	1,314,367	1,314,367	1,464,367
Operating Transfers In-215	142,120	-	-	-	-	-
Residual Equity Transfer In	-	-	-	-	-	-
Total Fund Revenues	1,227,290	1,130,986	1,314,367	1,314,367	1,314,367	1,464,367
Lease Principal	1,411,390	1,096,711	1,227,333	1,227,333	1,227,333	-
Lease Interest	53,896	34,159	86,755	86,755	86,755	-
Transfers out - CU	314,088	-	-	-	-	1,464,088
Total Fund Expenditures	1,779,374	1,130,870	1,314,088	1,314,088	1,314,088	1,464,088
Total Fund Balance	100,970	58,337	58,500	58,500	58,500	58,779

Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
Beginning Fund Balance	112,740	94,246	94,246	94,246	94,246	94,246
Interest Revenue	140	45	107	-	-	-
Operating Transfers In-405	314,088	-	-	-	314,088	1,464,367
Operating Transfers In-350	68,931	-	-	-	-	-
Proceeds from the sale of prop	-	-	-	-	-	-
Total Fund Revenues	383,158	45	107	-	314,088	1,464,367
Professional services	-	-	-	-	-	-
Sites	-	-	-	-	-	-
Site improvements	87,564	4,631	11,113	-	-	-
Lease principal	227,949	-	-	-	227,333	1,383,177
Lease interest	86,139	-	-	-	86,754	80,911
Transfers out	-	-	-	-	-	-
Total Fund Expenditures	401,652	4,631	11,113	-	314,088	1,464,088
Total Fund Balance	94,246	89,660	83,239	94,246	94,246	94,526

Account Name	2013 Actual	YTD Actual May 31, 2014	2014 Prorata Based on YTD	Original 2014 Budget	2014 As Amended	2015 Requested
Beginning Fund Balance	3,625,262	3,409,570	3,409,570	3,409,570	3,409,570	3,421,386
Stormwater Utility Charges	1,837,404	2,708	1,874,310	1,815,316	1,815,316	1,851,622
Interest Revenue	1,823	422	1,012	500	500	800
Fund Equity Transfer In	-	-	-	-	-	269,078
Total Fund Revenues	1,839,227	3,130	1,875,321	1,815,816	1,815,816	2,121,500
Depreciation	146,989	-	-	-	-	-
Official/ Admin Services	-	40,000	96,000	120,000	120,000	120,000
Professional Services	120,000	-	-	-	-	-
Prof Svcs-Stormwater	149,033	405	971	140,000	140,000	160,000
Repairs & Maintenance	1,573,210	336,089	806,613	1,500,000	1,500,000	1,785,000
Rep & Maint-Riprap Program	1,734	-	-	12,000	12,000	5,000
Insurance Claims	1,000	-	-	-	-	-
Printing & Binding	-	-	-	1,000	1,000	500
Dues & Fees	431	-	-	500	500	500
Licenses	-	-	-	-	-	-
Supplies	44,479	10,522	25,253	30,000	30,000	50,000
Books & Periodicals	-	-	-	500	500	500
Small Equipment	278	-	-	-	-	-
Loss on Disposal of Assets	-	-	-	-	-	-
Infrastructure	5,919	-	-	-	-	-
Machinery & Equipment	-	11,510	27,624	-	-	-
Bad Debt Expense-Stormwater	11,845	-	-	-	-	-
Contingency	-	-	-	-	-	-
Capital Contingency	-	-	-	-	-	-
Total Fund Expenditures	2,054,919	398,526	956,461	1,804,000	1,804,000	2,121,500
Revenue/Expenditures	(215,692)	3,014,174	4,328,430	11,816	11,816	0
Fund Balance	3,409,570	6,423,745	7,738,001	3,421,386	3,421,386	3,421,387

Description	Revised Request
<b>Finance &amp; Administration</b>	
Records Clerk	\$ 100,000
Continuity of Operations Program	\$ 30,000
	\$ -
<b>Total</b>	<b>\$ 130,000</b>
<b>IT</b>	
Data Center Power Protection	\$ 25,620
Physical Access and Video Control Management System	\$ 50,000
Unified Threat Management System	\$ 30,000
Network Administrator II	\$ 132,163
Core Network Upgrade	\$ 26,540
<b>Total</b>	<b>\$ 264,323</b>
<b>Marketing/PR</b>	
Citizen Satisfaction Survey 2015	\$ 20,000
	\$ -
<b>Total</b>	<b>\$ 20,000</b>
<b>Police Department</b>	
New Position: (1) Lieutenant O&M (6 months in 2015)	\$ 58,500
Lieutenant Small Equip	\$ 600
Lieutenant Capital	\$ 30,500
New Position: (1) Major O&M (6 months in 2015)	\$ 73,500
Major Small Equip	\$ 600
Major Capital	\$ 30,500
New Position: (1) Major O&M (6 months in 2015)	\$ 73,500
Major Small Equip	\$ 600
Major Capital	\$ 30,500
Sergeant Promotional Assessment	\$ 13,000
	\$ -
<b>Total</b>	<b>\$ 311,800</b>
<b>Public Works</b>	
Construction funding for Mt. Vernon Rd. and Womack Rd. Pedestrian Crossing Improvemen	\$ -
Design and engineering for Chamblee Dunwoody Georgetown Corridor	\$ 275,000
2015 Street Resurfacing	\$ 1,750,000
Construction funding for Chamblee Dunwoody Road Bicycle and Pedestrian Improvement	\$ 850,000
2015 Sidewalk Construction	\$ 940,000
Citywide Traffic Signal Communications	\$ 180,000
Construction funding for Tilly Mill at North Peachtree Intersection Improvement	\$ 900,000
ROW acquisition for the Chamblee Dunwoody at Spalding Intersection Improvement	\$ 250,000
Hammond Drive Corridor Study	\$ 75,000
Develop city standards and specifications	\$ 25,000
	\$ -
<b>Total</b>	<b>\$ 5,245,000</b>
<b>Parks</b>	
Dunwoody Nature Center Parking Lot Resurfacing	\$ 100,000
Dunwoody Park Playground Replacement	\$ 225,000
Play Sculpture at Georgetown Park	\$ -
Shade Structure at Georgetown Park	\$ -
Pernoshal Park & Dunwoody Trailway Ph 3 Connection	\$ -
Park Operations Supervisor	\$ 82,800
	\$ -
<b>Total</b>	<b>\$ 325,000</b>
<b>Community Development</b>	
Comprehensive Plan 5 yr. update (2nd year of 2 year process)	\$ 60,000
Sign Code Update and Improvement Project	\$ 75,000
Stream Identification Project	\$ 75,000
Study of border area with Chamblee	\$ 50,000
Study of border area with Peachtree Corners	\$ 50,000
	\$ -
<b>Total</b>	<b>\$ 310,000</b>
<b>Economic Development</b>	
Engage Dunwoody	\$ 10,000
	\$ -
<b>Total</b>	<b>\$ 10,000</b>
<b>City-wide Enhancements</b>	
Originally requested	\$ 9,132,523.00
Revised requested	\$ 6,657,523.00