To: Members
Dunwoody City Council
From: Heather Vseer
Human Resources Manager
Re: Approval of Amendment of City Position Allocation and Compensation Chart
Date: July 24, 2023

## Action

Authorize the Mayor, City Manager, or designee to approve an amendment to the City's Position Allocation and Compensation Chart and to provide pay adjustments for all City employees.

## Summary

On a regular basis, Staff conducts and participates in salary and benefits surveys to verify that the City's salary structure and benefits remain market competitive. To review the adequacy of the City's current compensation plan, Staff recently worked with Evergreen Solutions to conduct a study and analyze salary and benefits data from several comparable and/or competitive municipalities.

Current survey data indicates that in order to remain competitive with surrounding cities, the City should update its salary ranges. The following Position Allocation and Compensation Charts show the current and proposed salary ranges. Evergreen's final report also is attached, which notes proposed changes to the City's current salary ranges, range spreads, and grade progressions. This proposed structure addresses concerns of compression between supervisors and subordinates and provides more flexibility for future growth. The proposed Position Allocation and Compensation Chart now incorporates midpoints.

At the recommendation of Evergreen Solutions, and after consultation with the internal project team, the decision was made to increase the grades for the following positions based on market data and plan structure: Executive Assistant (grade 107), Human Resources Generalist (grade 108), Records Supervisor (grade 109), Human Resources Manager (grade 112), Lieutenant (grade 112), Deputy Community Development Director (grade 114), Technology Manager (grade 114), Assistant Finance Director (grade 115), Major (grade 115), Deputy Public Works Director (grade 116), Human Resources Director (grade 118), Technology Director (grade 118), and Assistant City Manager (grade 119).

## Details

Inflation has greatly impacted the local job market, and it is becoming increasingly challenging to maintain a competitive position in this market. For both recruitment and retention reasons, Staff recommends the following:

- Increasing the City's salary ranges by $11.5 \%$ based on survey data in order to benchmark the City's pay at $85 \%$ of the local market.
- Increasing the hiring grid for the Police Officer position by the same $11.5 \%$ to fall within the new salary range.
- An average increase of $10 \%$ for Police Officers and Detectives.
- This increase results from placing existing Police Officers and Detectives on the new hiring grid to maintain equity between new hires and existing employees.
- No Police Officer or Detective will receive a pay reduction if current pay exceeds position on the proposed hiring grid.
- A $10 \%$ increase for Sergeants and Lieutenants, to match the average increase for Police Officers and Detectives, which will alleviate compression and maintain internal equity.
- Increasing the pay for all other City positions by $4 \%$.
- Any Police Officer or Detective whose current pay already exceeds their position on the proposed hiring grid also will receive the $4 \%$ increase.
- Any employee who does not reach the minimum of their pay grade with the $4 \%$ increase will receive an additional increase to bring them to the new minimum.

If approved, the City will implement these actions effective August $1^{\text {st }}$.
With estimated City salaries and benefits, the additional cost to the City would be $\$ 636,892$ for a full year. If approved by Council, a budget amendment from the Finance Director will be forthcoming.

## Recommendation

Authorize the Mayor, City Manager, or designee to approve an amendment to the City's Position Allocation and Compensation Chart and to provide pay adjustments for all City employees.

PROPOSED POSITION ALLOCATION AND COMPENSATION CHART

| Grade | Department | Title | $\begin{aligned} & \text { Full } \\ & \text { Time } \end{aligned}$ | Elected Officials | Salary Range |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Minimum | Midpoint | Maximum |
| 101 | Police | Prisoner Transport Officer | 2 |  | \$35,900 | \$46,670 | \$57,440 |
| 104 | Police | Police Service Representative | 6 |  | \$45,224 | \$58,792 | \$72,359 |
| 104 | City Clerk | Records Clerk | 1 |  | \$45,224 | \$58,792 | \$72,359 |
| 105 | Municipal Court | Deputy Municipal Court Clerk | 3 |  | \$48,843 | \$63,495 | \$78,148 |
| 105 | Police | Property and Evidence Technician | 2 |  | \$48,843 | \$63,495 | \$78,148 |
| 106 | Police | Crime and Intelligence Analyst | 1 |  | \$52,750 | \$68,576 | \$84,401 |
| 106 | Police | Crime Scene Technician | 1 |  | \$52,750 | \$68,576 | \$84,401 |
| 107 | Police | Detective | 8 |  | \$56,970 | \$74,061 | \$91,152 |
| 107 | Police | Executive Assistant | 1 |  | \$56,970 | \$74,061 | \$91,152 |
| 107 | Police | Police Officer | 37 |  | \$56,970 | \$74,061 | \$91,152 |
| 108 | City Clerk | Deputy City Clerk | 1 |  | \$61,527 | \$79,986 | \$98,444 |
| 108 | Human Resources | Human Resources Generalist | 1 |  | \$61,527 | \$79,986 | \$98,444 |
| 109 | Police | Records Supervisor | 1 |  | \$66,450 | \$86,385 | \$106,320 |
| 110 | Economic Development | Business Retention and Cultural Development Manager | 1 |  | \$73,095 | \$95,023 | \$116,952 |
| 110 | Police | Sergeant | 11 |  | \$73,095 | \$95,023 | \$116,952 |
| 111 | Finance and Administration | Accounting Manager | 1 |  | \$78,942 | \$102,625 | \$126,308 |
| 111 | Communications | Communications Manager | 1 |  | \$78,942 | \$102,625 | \$126,308 |
| 112 | Human Resources | Human Resources Manager | 1 |  | \$85,258 | \$110,836 | \$136,413 |
| 112 | Police | Lieutenant | 4 |  | \$85,258 | \$110,836 | \$136,413 |
| 112 | Municipal Court | Municipal Court Clerk | 1 |  | \$85,258 | \$110,836 | \$136,413 |
| 114 | City Clerk | City Clerk | 1 |  | \$101,287 | \$131,674 | \$162,060 |


| Grade | Department | Title | Full Time | Elected Officials | Salary Range |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Minimum | Midpoint | Maximum |
| 114 | Community Development | Deputy Community Development Director | 1 |  | \$101,287 | \$131,674 | \$162,060 |
| 114 | Technology | Technology Manager | 1 |  | \$101,287 | \$131,674 | \$162,060 |
| 115 | Finance | Assistant Finance Director | 1 |  | \$109,391 | \$142,208 | \$175,025 |
| 115 | Police | Major | 2 |  | \$109,391 | \$142,208 | \$175,025 |
| 116 | Communications | Communications Director | 1 |  | \$118,142 | \$153,585 | \$189,028 |
| 116 | Community Development | Community Development Director | 1 |  | \$118,142 | \$153,585 | \$189,028 |
| 116 | Police | Deputy Chief | 1 |  | \$118,142 | \$153,585 | \$189,028 |
| 116 | Public Works | Deputy Public Works Director | 1 |  | \$118,142 | \$153,585 | \$189,028 |
| 116 | Economic Development | Economic Development Director | 1 |  | \$118,142 | \$153,585 | \$189,028 |
| 116 | Parks and Recreation | Parks and Recreation Director | 1 |  | \$118,142 | \$153,585 | \$189,028 |
| 117 | Public Works | Public Works Director | 1 |  | \$127,594 | \$165,872 | \$204,150 |
| 118 | Finance and Administration | Finance Director | 1 |  | \$137,802 | \$179,142 | \$220,482 |
| 118 | Human Resources | Human Resources Director | 1 |  | \$137,802 | \$179,142 | \$220,482 |
| 118 | Police | Police Chief | 1 |  | \$137,802 | \$179,142 | \$220,482 |
| 118 | Technology | Technology Director | 1 |  | \$137,802 | \$179,142 | \$220,482 |
| 119 | City Manager | Assistant City Manager | 1 |  | \$148,826 | \$193,473 | \$238,121 |
|  | City Manager | City Manager | 1 |  | Set by Council | Set by Council | Set by Council |
|  | General Government | City Council |  | 6 | Set by Charter | Set by Charter | Set by Charter |
|  | General Government | Mayor |  | 1 | Set by Charter | Set by Charter | Set by Charter |

## City of Dunwoody

Police Officer Hiring Scale

Grid w/Current Pay Range

| Police Officer with: | No Experience | 1 Year | 2 Years | 3 Years | 4 Years | 5 Years | 6 Years | 7 Years | 8 Years | 9 Years | 10+ Years |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| HS Diploma or Equivalent | \$51,096 | \$52,629 | \$54,208 | \$55,834 | \$57,509 | \$59,234 | \$61,011 | \$62,842 | \$64,727 | \$66,669 | \$68,669 |
| Associate Degree | \$52,346 | \$53,879 | \$55,458 | \$57,084 | \$58,759 | \$60,484 | \$62,261 | \$64,092 | \$65,977 | \$67,919 | \$69,919 |
| Bachelor's Degree | \$53,596 | \$55,129 | \$56,708 | \$58,334 | \$60,009 | \$61,734 | \$63,511 | \$65,342 | \$67,227 | \$69,169 | \$71,169 |
| Master's Degree | \$54,846 | \$56,379 | \$57,958 | \$59,584 | \$61,259 | \$62,984 | \$64,761 | \$66,592 | \$68,477 | \$70,419 | \$72,419 |

Grid w/Proposed Pay Range

| Police Officer with: | No Experience | 1 Year | 2 Years | 3 Years | 4 Years | 5 Years | 6 Years | 7 Years | 8 Years | 9 Years | 10+ Years |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| HS Diploma or Equivalent | \$56,970 | \$58,679 | \$60,440 | \$62,253 | \$64,120 | \$66,044 | \$68,025 | \$70,066 | \$72,168 | \$74,333 | \$76,563 |
| Associate Degree | \$58,220 | \$59,929 | \$61,690 | \$63,503 | \$65,370 | \$67,294 | \$69,275 | \$71,316 | \$73,418 | \$75,583 | \$77,813 |
| Bachelor's Degree | \$59,470 | \$61,179 | \$62,940 | \$64,753 | \$66,620 | \$68,544 | \$70,525 | \$72,566 | \$74,668 | \$76,833 | \$79,063 |
| Master's Degree | \$60,720 | \$62,429 | \$64,190 | \$66,003 | \$67,870 | \$69,794 | \$71,775 | \$73,816 | \$75,918 | \$78,083 | \$80,313 |

